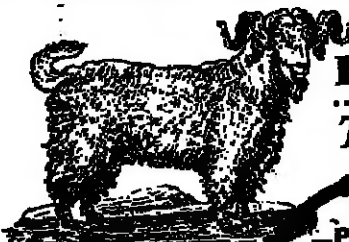


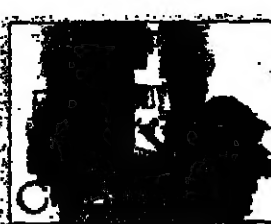


**Mercedes**  
Small cars,  
big risks  
Page 11

**Top temps**  
Filling short-term  
executive slots  
Management, Page 8



**Inner Mongolia**  
The new king  
of cashmere  
Page 12



**Weekend FT**  
When nationalisation  
turns nasty  
Page 13

World Business Newspaper <http://www.FT.com>

FRIDAY AUGUST 9 1996

## Yeltsin blamed as troops battle to regain Grozny

A ferocious counter-offensive by Russian troops against hundreds of Chechen separatist fighters who had infiltrated Grozny, the devastated regional capital, left scores of casualties. The renewed conflict in the southern Russian region sparked bitter recriminations in Moscow on the eve of President Boris Yeltsin's inauguration. Gennady Zyuganov (left), Communist party leader and defeated presidential candidate, criticised the security services for failing to prevent the rebels' infiltration, but held Mr Yeltsin ultimately responsible. Page 12; Editorial Comment, Page 11

**Czech bank collapses:** The Czech Republic suffered its biggest banking collapse when the central bank closed Křídlo Banka, the country's sixth-largest bank, with losses estimated at Kč212bn (\$450m). Page 2

**Israeli minister quits:** Israel's justice minister, Ya'akov Ne'eman, resigned in the face of a police investigation. Page 4

**German bank drops 39%:** Bankgesellschaft Berlin ended the run of sharply higher German bank results with the announcement of a 39 per cent drop in profits to DM310m (\$209m), caused in part by heavy investments in computer systems. Page 13

**Section raises Grozny Securities stakes:** French banking group Société Générale is to take a majority stake in investment bank Grozny Securities to form a new Asian brokerage and corporate finance institution. Page 13

**Germany and Denmark consider links:** Denmark and Germany shortlisted five options for the proposed bridge or tunnel link across the Fehmarn Belt, the strait between northern Germany and the southernmost tip of Denmark. Page 2

**Kodak seeks Fuji probe:** Eastman Kodak of the US filed a complaint with the Japan Fair Trade Commission seeking an investigation into alleged anti-competitive practices by Kodak's main international rival, Fuji of Japan. Page 5

**Concern stays over Procter & Gamble:** US consumer goods company Procter & Gamble produced a 17 per cent increase in fourth-quarter net profits to \$554m, but the figure failed to quell investor concerns about the company's short-term growth prospects. Page 13

**US expects to reverse tourism decline:** Travel to the US is expected to grow by between 3 and 4 per cent a year over the next four years compared with a decline of 3 per cent in 1995, the US Commerce Department said. Page 5

**Argentina in grip of strikes:** A 24-hour general strike brought Argentina to near standstill as police clashed with marchers protesting against an economic policy they blame for recession and record unemployment. Page 14

**UK raids tied to copper probe:** Police and fraud investigators searched houses in southern England in their inquiry into the world copper market after Japan's Sumitomo scandal, the UK Serious Fraud Office said.

**India sets up sell-off panel:** India set up a panel of financial experts to advise on share sales in state-controlled companies in a move seen as an intention to step up its privatisation programme. Page 6

**Violence threatened in Cape Town:** The South African army is to be deployed in Cape Town today following threats of renewed violence between a militant Muslim organisation and gangs accused of dealing in drugs. Page 4

**Manila prosecutes mill chiefs:** The Philippine government prosecuted three mining executives for alleged recklessness in allowing a copper mill to leak what is claimed to be toxic waste into a river. Page 13

**Fruit handout ditched:** Farmers were forced to abandon attempts to hand out 50 tonnes of free fruit and vegetables in Paris, in protest at falling prices, after being mobbed. Page 2

**FT.com:** the FT web site provides online news, comment and analysis at <http://www.FT.com>

STOCK MARKET INDICES	
New York: Dow Jones Ind. Av.	5,980.83 (+27.74)
NASDAQ Composite	1,137.54 (+3.57)
Europe and Far East	
FTSE 100	3,811.4 (+4.3)
Nikkei	20,751.51 (+253.72)
US BOND YIELD RATES	
3-month Treasury Bill	5.11%
Long Bond	6.78%
OTHER RATES	
3-month Eurodollar	5.11%
3-month US Dollar	5.11%
3-month Yen	5.11%
3-month Euro Yen	5.11%
3-month Yen Yen	5.11%
NORTH SEA OIL (August)	
North Sea	22.07 (19.57)
Atlantic	22.75 (19.57)
North Sea	22.75 (19.57)
Atlantic	22.75 (19.57)
North Sea	22.75 (19.57)
Atlantic	22.75 (19.57)
North Sea	22.75 (19.57)
Atlantic	22.75 (19.57)
North Sea	22.75 (19.57)
Atlantic	22.75 (19.57)

## Belgium urges new debate on Emu sanctions

By Neil Buckley in Brussels

Belgium yesterday reopened the issue of sanctions against European Union member countries that do not join the proposed single currency and that devalue their currency to gain competitive advantage. Mr Philippe Maystadt, the Belgian finance minister, said it was essential to "re-launch the debate" on potential sanctions against non-Emu states after the European Commission last month dismissed calls from Mr Jean Arthuis, the French finance minister, to reduce EU aid payments to

countries that competitively devalued. Belgium yesterday became the first EU state to pledge to meet the timetable for transition to the single currency agreed at December's Madrid summit of EU leaders - including issuing central bank and market information and conducting all interbank payments in euros from 1 January 1999. It also promised to go beyond the Madrid requirements by issuing bonds and treasury bills in euros from 1999. Mr Maystadt said that surveillance of the relationship between single currency "ins"

### UK warned over single currency

London's top investment banks are warning, in a report published today, that the financial community must urgently speed up its preparations for European monetary union if it is to keep its competitive edge - whether or not the UK joins the single currency. Report, Page 7

and "outs" was vital - as was agreement on the criteria by which a currency devaluation would be considered deliberately competitive. "To give teeth to the monitoring procedure, it is essential to provide for specific sanctions that the Council of Ministers could apply in cases of

on the agenda of the informal meeting of finance ministers in Dublin next month. Mr Maystadt insisted yesterday that monetary union would go ahead on time in spite of market rumours that France was planning to request a six-month postponement of the planned start date. Belgium's place among the first countries to convert to the euro is not yet assured. Mr Jean-Luc Dehaene, prime minister, last month took special powers to draw up the 1997 budget without parliamentary consent to help guarantee Belgium's participation by cutting its budget deficit to 3 per cent

of GDP. Belgium also had a debt to GDP ratio of 133 per cent last year, against a target of 60 per cent. To emphasise the Belgian government's commitment to its goal of meeting the Madrid summit timetable, Mr Maystadt yesterday published an eight-point plan for transition to the euro. It proposed guidelines which had been drawn up by representatives of the banking community, Brussels' bourse, tax authorities, national bank and treasury.

Emu faces credibility crisis, Page 10

## Probe into ex-directors of Crédit Lyonnais

By Andrew Jack in Paris

The French government is launching criminal investigations against former directors of Crédit Lyonnais, the state-controlled bank that reported substantial losses during the early 1990s. Mr Jean Arthuis, minister of economics and finance, said yesterday he had sent a formal request to the ministry of justice to pursue former senior directors for "failure to control its subsidiaries".

Investigations into subsidiaries of the bank are already under way, but this is the first time the government will have investigated directors personally. Those targeted could include Mr Jean-Yves Haberer, chairman of Crédit Lyonnais during 1989-93, when the government forced him out as it became clear that the bank was in difficulties.

A high proportion of the bank's losses were the result of over-aggressive expansion from the late 1980s - notably in the French property market which subsequently crashed - but there have also been allegations of fraudulent transactions. Mr Arthuis' initiative will add extra momentum to those who have called for stronger action against former directors of the parent bank.

About 42 legal actions are outstanding - including 15

outside France - in relation to the activities of Crédit Lyonnais, but they concentrate on allegations of fraud in subsidiaries, rather than pursuing those on the group board. Some investigations involve directors of subsidiaries, such as International Bankers and Altus Finance, while others are aimed at clients including Mr Bernard Tapie, the French politician and businessman, and Mr Giancarlo Parretti, the Italian businessman, whom France is trying to extradite from the US.

One private investor in Crédit Lyonnais has launched a criminal action against the bank's directors, alleging that they were responsible for presenting false accounts. The investigations follow criticism levelled against Crédit Lyonnais' senior management in a parliamentary inquiry which reported in late 1994, and attacks last year by the Cour des Comptes, the public accounting watchdog. The Cour is believed to have provided new information last month to the government questioning the accounts of Altus Finance, a subsidiary of the bank, during 1991-93.

The government is believed to be preparing a new restructuring package since it has become clear that the existing FF135bn (\$27bn) plan proposed last year is too costly for Crédit Lyonnais.

## Flash flood kills 62 at family campsite in Spain



Rescue workers yesterday carry away a victim of the flash flood at Biescas in the Spanish Pyrenees in which a torrent of mud and rock swept over a family campsite, killing at least 62 people and injuring many more. Report, Page 2

## Nokia shares rise on recovery hope

By Hugh Carnegie in Stockholm

Shares in Nokia jumped 11 per cent yesterday after the Finnish mobile telephone specialist forecast a rebound from a damaging period of production difficulties, falling margins and tumbling profits. "The second quarter has given us tremendous confidence that our markets are not only healthy but that we are going to return to very satisfactory levels of profits," Mr Jorma Ollila, chief executive, said after publishing the group's second-quarter results. There has been widespread concern among investors that Nokia, the world's second largest supplier of mobile handsets

after Motorola of the US, had come to the end of a golden period of explosive sales and profits growth. But Mr Ollila insisted Nokia had overcome internal production problems and that the global mobile phone sales were continuing to grow at more than 50 per cent a year with no acceleration in price erosion.

Nokia's second-quarter pre-tax profits plunged 56 per cent from FM1.67bn to FM728m (\$162m), but the decline was significantly less than the 70 per cent drop in the first quarter. The result left first-half profits down from FM3bn to FM1.15bn. First-half sales slipped from FM17.5bn to FM16.9bn, but

were up 15 per cent excluding currency shifts and divestments. This was comfortably in line with market expectations and investors pushed Nokia shares as high as FM183, more than FM20 above Tuesday's close. The shares fell back to close at

Continued on Page 13

## ABB results trigger failure on Zurich stock exchange

By William Hall in Zurich

Trading in the shares of ABB, the international electrical engineering group, was stopped for nearly 30 minutes on Switzerland's new electronic stock exchange yesterday after a surge of orders at widely varying prices triggered an automatic halt.

The failure follows several similar episodes in the trading of other Swiss blue chip shares since the electronic exchange started handling trades in domestic issues last Friday, and is a growing embarrassment for exchange officials. ABB had just reported a 22 per cent rise in first half net income to \$356m and a plan to make a special capital repayment to shareholders. This resulted in hectic trading conditions, with dealers submitting a series of buying orders which bore little relation to the underlying share price.

Mr Otto Niggeli, responsible for overseeing trading at the Swiss stock exchange, admitted the trading halt was not helping Zurich's bid to win back business from abroad. Wednesday appears to have been the only day this week when there were no significant trading halts.

Mr Niggeli said it was the quality of the input of information from the traders that was at fault, not the trading system. Some traders had been inputting buy orders that were "completely out of line". Under the old system of open-cry trading, these orders would have been ignored, but once they are in the new system they have to be processed.

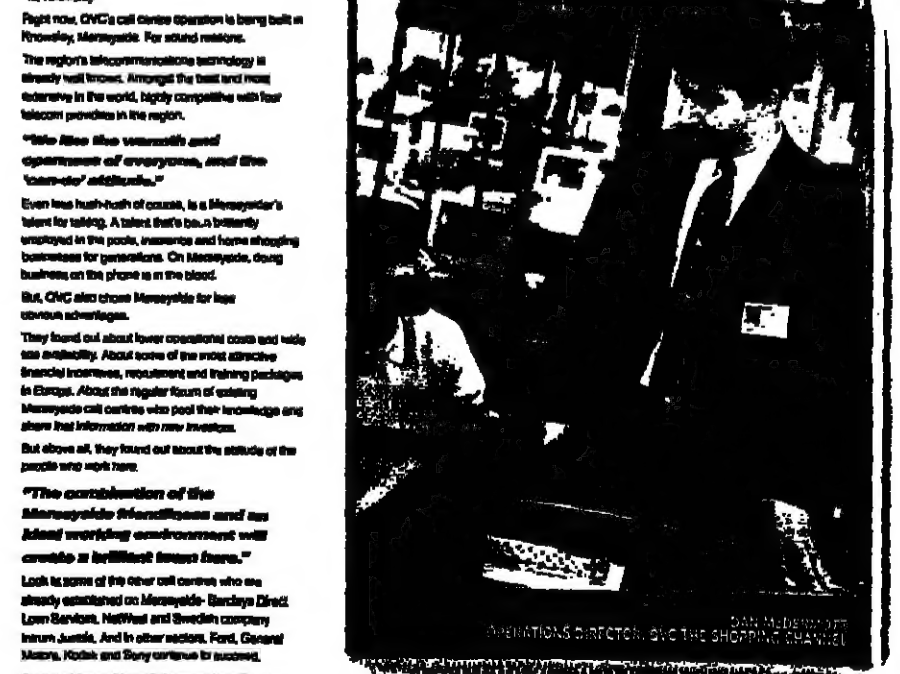
The electronic exchange project suffered several development delays with substantial cost increases since being launched five years ago. The system, which aims to strengthen Switzerland's com-

petitive position against other world financial centres, is supposed to improve efficiency and transparency. However, it has led to a substantial jump in the number of people who can trade stocks and many newcomers are not skilled operators.

Mr Niggeli estimated that the number of traders with access to the new market has jumped from the 110 to up to 700. "Most of them are novices and they need a certain time of adjustment," Niggeli said. Mr Niggeli said he was reluctant to interfere in the working of the market but he might have to review the rules in areas such as order validation. ABB shrugged off the problem, saying it was confident the Swiss exchange would sort it out.

Lex, Page 12  
ABB investors' bonus, Page 18  
World stocks, Page 30

**POTENTIALLY MERSEYSIDE IS THE CALL CENTRE OF EUROPE. OUR INVESTMENT IN THE PEOPLE IS A CLEAR VOTE OF CONFIDENCE**



Merseyside is the call centre of Europe. Our investment in the people is a clear vote of confidence. Merseyside is the call centre of Europe. Our investment in the people is a clear vote of confidence.

مكتبة الامم المتحدة



## NEWS: EUROPE

Worst collapse so far causes red faces throughout financial establishment

## Big losses bring down Czech bank

By Vincent Boland in Prague

The Czech Republic suffered its biggest banking collapse yesterday. The central bank closed the nation's sixth-largest bank with losses estimated at Kč12bn (\$450m), causing red faces throughout the country's financial establishment.

The collapse of Kreditni Banka leaves Ceska Pojistovna, its controlling shareholder and the country's largest insurance company, facing a financial crunch. Furthermore, senior Czech bankers were members of

CP's supervisory board while the losses, most of them caused by poor lending decisions, were being clocked up.

It is the worst collapse since Banka Bohemia failed in 1993 after issuing fake securities, and the biggest to be caused by lending losses. The central bank said it was too early to say whether fraud played a part.

Kreditni's 13 branches and 119 sub-offices have been closed, ending weeks of speculation about the bank's fate during which estimates of its losses swelled from Kč4bn. Depositors will be reim-

bursed by the state-run deposit guarantee fund and by CP up to a maximum of Kč4m per customer. The total payout is expected to reach at least Kč2.5bn. The guarantee fund is already financially stretched after other banking failures this year and analysts said it might need a cash injection from the state or large banks.

CP is Kreditni's biggest depositor and will incur large losses on its own account because of the collapse. It was unclear yesterday how much of it would be

borne by CP's controlling shareholders, Investiční & Poštovní Banka (IPB) and the privately-run PPF investment company.

Shares in CP fell by the maximum allowed 5 per cent in trading on the Prague stock exchange, to Kč4.032 a share. It took control of Kreditni late last year.

The case has embarrassed some of the country's leading banks and the National Property Fund, the state holding company. Apart from IPB, two other big Czech banks are also shareholders in CP (one is state-

owned and the government is the biggest single shareholder in the other), while the National Property Fund owns 27 per cent. Each had a representative on the CP supervisory board until recently.

Analysts blamed much of the collapse on bad management at both Kreditni and CP. "Problems in the Czech banking sector are always related to management," said Mr Miroslav Nosal, analyst at investment bank Patria Finance.

They also pointed to the web of cross-shareholdings

linking Kreditni, the insurance company and the leading banks as a source of the problem. "I find this collapse more troubling than other [bank] failures," said Mr Jack Schrantz of Creditanstalt Securities. "Nobody was minding the store."

The central bank began intervening in the banking sector in January to weed out troubled institutions. Eight have been shut or placed in administration. Kreditni is the eleventh bank to fail since the sector was liberalised at the start of economic reforms.

## EUROPEAN NEWS DIGEST

## Flash flood kills campers

A torrent of mud and rock claimed the lives of 62 people when it swept over a crowded family campsite in the Spanish Pyrenees. Most of the victims were Spanish, but state radio reported six holidaymakers from Germany, France and Belgium were among the dead. The campers also included British and Dutch tourists.

The authorities said the final death toll could still rise because an unknown number of the hundreds of people staying at the campsite were still missing after the freak flood on Wednesday night. More than 180 people were injured.

"It all happened in a flash... it was like a giant wave carrying off everything, the cars, the trailers," one survivor told Spanish television. "It was a matter of seconds, not even minutes. The main street in the campsite was a river of mud, between one and two metres deep."

Police said the task of identifying the victims was complicated by the fact that most were not carrying identity documents. Rescuers voiced frustration at the difficulty of recovering bodies, some of which were pulled from the mud as far as 10 miles downstream from the campsite.

Reuters, Barcelona

## Brussels acts on phone 'locks'

The European Commission has written to GSM mobile phone manufacturers and operators to limit the use of a locking function that can tie customers into one network. The SIM lock deters theft by allowing phones to be "locked" when not in use, but also has the effect of tying the phone into a particular network.

Brussels is concerned this would prevent consumers switching easily between services and reinforce the division of the mobile phone market along national lines.

It wants manufacturers to make only SIM locked handsets which can be unlocked by customers themselves, and for network operators to advise customers that phones can be "unlocked" from a particular service on demand.

However, it has stopped short of saying network operators which supply handsets at a discount, with the full cost of the handset made up out of service charges, must unlock phones at any time. The Commission says customers must be told clearly what the financial arrangements are, but handsets need not be unlocked until the cost of the handset has been paid off by the customer.

Neil Buckley, Brussels

## Solidarity shipyard bankrupt

Gdansk shipyard, where Poland's Solidarity union was born 16 years ago, was declared bankrupt by a Polish court yesterday. Creditors were given two months to file claims. The yard, where Mr Lech Walesa, Solidarity's founder and subsequently Poland's president, was an electrician, employs 6,000 people and has debts of 414m zlotys (\$153m) and assets of 350 million zlotys.

The government, its owner, said the shipyard had been driven to bankruptcy by unprofitable contracts signed by its previous management. Critics said the government was refusing to bail it out because it was a stronghold of opposition forces.

In an attempt to save a part of the shipyard, the current management has created a new company from some of its assets. New Gdansk Shipyard is to take over the profit-generating contracts. Mr Ryszard Goluch, the yard president, confirmed that a Norwegian-German consortium was interested in buying a stake in the new company, which is negotiating loans with banks to resume production.

Reuters, Gdansk

## Credit rating for Slovakia

Slovakia, which had central Europe's strongest growing economy last year, has been given a BBB- credit rating, the lowest investment grade, by the European rating agency IBCA, placing it on the same level as Hungary, three grades ahead of Romania, but behind the highest rated countries in the region: Slovenia, the Czech Republic and Poland. It now has the same BBB- rating from the three leading international credit rating agencies, IBCA, Standard & Poor's and Moody's.

Slovakia had reaped the benefits of prudent fiscal and monetary policies, said the agency, but warned that it faced serious political tensions. The long-running conflict between Mr Vladimir Meciar, the prime minister, and President Michal Kovac, and the problems facing the country's substantial Hungarian-speaking minority, had raised questions about whether Slovakia would "meet the democratic criteria for European Union membership."

Kevin Done, East Europe Correspondent, London

■ Union and management negotiators reached a wage agreement early yesterday to avert a strike at Norway's Mongstad crude terminal and refinery, the Norwegian oil industry association said.

■ Danish and Icelandic government officials will meet next week in an attempt to resolve their two-week fishing dispute. Iceland has claimed sole fishing rights to the 10,000 sq km "grey zone" between its shores and Greenland - which is a self-governing part of Denmark. Denmark says that fishermen from both countries have equal rights.

Andrew Arnold, Copenhagen

## Parisian mob puts paid to free food

By Andrew Jack in Paris

Farmers were forced to abandon attempts to hand out 50 tonnes of free fruit and vegetables in the French capital yesterday in protest at falling prices after being mobbed by Parisians.

The several hundred people who gathered on the forecourt of Montparnasse railway station seemed more concerned about the prospect of receiving free fruit than in the issues raised by the farmers.

The handouts were twice suspended and resumed, before the crowd pushed forward again and a protest leader called off the impromptu market. He announced that the farmers would instead donate their produce to charity.

The handout was the culmination of a week of protests. Farmers have complained that supermarkets are paying too little for their produce, and that the strength of the franc is destroying exports.

FNSEA, the national federation of agricultural unions, has helped to co-ordinate a campaign alleging that retailers sell produce at high mark-ups after buying below cost price. Fruit has been given away in the south of France, and farmers have even dumped food to block access to out-of-town shopping centres.

Good weather in the past few weeks has brought a large and early fruit harvest - especially of peaches - and had helped drive down prices. The strength of the franc against the lira and the peseta has encouraged supermarkets to buy fruit from Italy and Spain, while retailers in other countries have bought less French produce.

Retailers also complain that disappointing weather in early July and persistent consumer pessimism has helped to depress sales of fresh fruit and vegetables, increasing wastage and reducing prices.

But several of France's largest supermarket chains, including Carrefour, Auchan, Casino and Intermarché, agreed this week to buy peaches above the minimum production cost of FF45.50 a kilogram. Producers and retailers met for talks at the agriculture ministry yesterday.

"We want to show the quality of our produce," said one farmer at yesterday's demonstration. "We want to fight against unemployment. Agriculture is the best way to support the countryside and rural life. We have had enough talk, we want action."

THE FINANCIAL TIMES  
Published by The Financial Times (Europe) Group, 1, Abchurch Lane, London EC4N 3DF, UK. Registered in England. No. 101198. Registered office: 1, Abchurch Lane, London EC4N 3DF. Telephone: 020 7576 7000. Fax: 020 7576 7001. E-mail: ft@ft.com. Website: www.ft.com. Printed in the UK. Distribution: 1, Abchurch Lane, London EC4N 3DF. Telephone: 020 7576 7000. Fax: 020 7576 7001. E-mail: ft@ft.com. Website: www.ft.com.

Responsible for Advertising: Colin A. Kennedy, Printer: Hulton-Deutsch Collection, 1, Abchurch Lane, London EC4N 3DF. Telephone: 020 7576 7000. Fax: 020 7576 7001. E-mail: ft@ft.com. Website: www.ft.com.



Eager Parisians scramble for fresh produce being given away by protesting farmers yesterday

## French state offers a helping hand to struggling businesses

Andrew Jack on a new bank to meet smaller companies' needs

The hopes of France's small and medium-sized businesses will be focused later this year on a spacious office building in suburban Paris. It is there that executives are setting up the Banque de Développement des Petites et Moyennes Entreprises (BDPME), a state-controlled bank whose specific function will be to help solve the sector's many problems.

The initiative, launched formally last month by Mr Alain Juppé, the prime minister, is one of a range of support policies - including tax reductions, attacks on red tape and a freeze on large-scale commercial developments - designed to improve the creation and survival rate of small companies.

The political pressure is intense. President Jacques Chirac, mindful of his rural and small-business constituents, has stirred controversy more than once in recent months with attacks on the way French financial institutions handle their clients. In a television interview last month, he criticised the most powerful bank of all,

the Bank of France, arguing that high domestic interest rates were stifling the ability of businesses to grow. The government's response to the problem has been to attack a "financing gap" for medium- and long-term finance for smaller companies in precarious financial health.

The BDPME is a reworking of two existing state-controlled groups: Crédit d'Equipement des PME (CEPME), which provides medium- and long-term loans to small business; and Sofaris, which partially guarantees loans by commercial banks.

Under arrangements to be finalised before the end of the year, the new bank will control both CEPME and Sofaris, with extra funding from a recapitalisation, and a new allocation of FF18bn (\$3.6bn) on top of the existing FF12bn provided by the state-backed tax-exempt Codeli savings scheme offered through French banks.

Some bankers grumble that the two institutions distort competition and cost the taxpayer money. CEPME

made losses of FF256m last year, for example, on top of FF461m in 1994 and FF728m in 1993.

But Mr Jacques-Henri David, head of the CEPME and recently appointed to lead the BDPME, says there will always be a need for a state-backed institution to provide medium- and long-term finance. He points to similar arrangements in other countries such as the US, Canada, Germany and Japan.

He says that even commercial banks make losses on these loans. "The risks are structural. All banks lose money in this market. I don't see how it can be covered apart from with public aid." Making such loans to keep companies in business and help them develop "is cheaper than providing grants for employment or other less productive forms of support", he says.

Mr David concedes that the attacks of small, struggling businesses on bankers denying them finance are not always justified, and that "those who cry strong-

est are often not viable companies". But he says he intends to use commercial criteria when judging requests for credit, supporting "those which are innovative but have already been created, which have products and technical capacity but can't find the necessary finance".

Mr Juppé stressed last month that there would be a "partnership" between France's commercial banks and the BDPME, rather than an attempt by the latter to undercut interest rates in order to win business.

Details are still being worked out, but Mr David says he would like to see decisions decentralised, with his organisation sharing the financing risk and the management of clients' loans with the commercial banks.

Inspired by the example of US banks, he favours a greater degree of credit-scoring in France: smaller companies presenting greater credit risks would pay higher interest rates. The difference in financing would then be absorbed by a public guarantee fund such as Sofaris.

## Italy wonders whether to take pity on Craxi

The ex-premier is sick and wants to come home from exile but faces jail if he does so, writes Robert Graham

Italian politicians and media are weighing the rights and wrongs of taking pity on former Socialist premier Bettino Craxi, one of the nation's leading politicians in the 1980s who later became a symbol of corruption.

The diabetic 63-year-old is making a halting recovery from an operation last week in Tunisia, where he is living in self-imposed exile. It was a fourth operation on his gangrenous left leg in an attempt to avoid amputation.

Initially, his condition was so serious that a specialist was flown from Milan for a second opinion. His lawyers were quick to raise the issue of his return to Italy on humanitarian grounds to receive medical treatment. This has led his supporters and several of his one-time opponents to focus on his plight.

Of all the principal political figures caught up in the corruption scandals since they first broke in 1982, Mr Craxi is the only one who fled the country. He chose to live beyond the reach of Italian justice at his villa in the Tunisian resort of Ham-

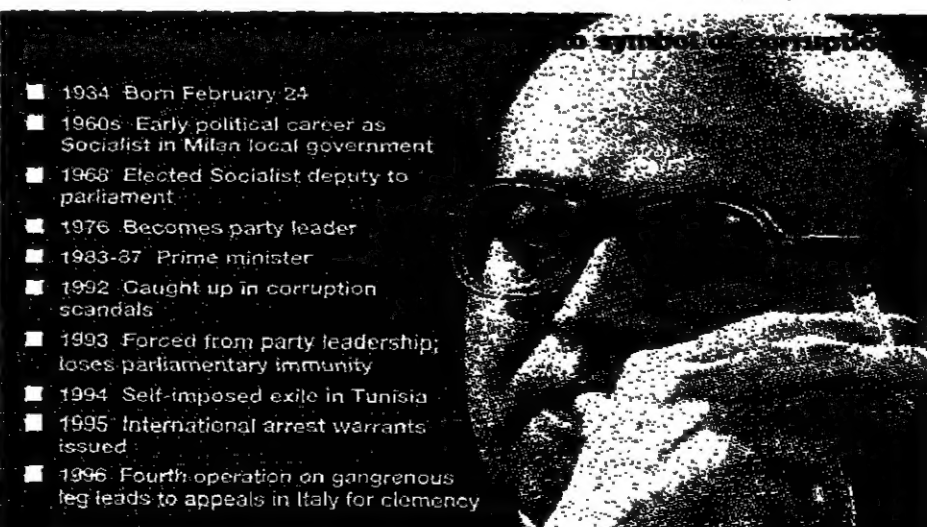
mamet - well protected by the Tunisian government.

If he returns to Italy he would face immediate arrest on a multitude of corruption charges and would find it hard to avoid prison on three sentences already handed out.

But Mr Craxi seems to have snuffed some opportunity in his condition and has granted several interviews from his hospital bed. Previously, he has rarely granted interviews, preferring instead to make very comments over the telephone and distribute outraged faxes to the media.

"If I return, I'll do so as a free person," he told la Repubblica newspaper in an interview published yesterday. "The arrest warrants issued against me have no justification or legitimacy: they're just a means of persecution because I have become the symbol of evil, the head of all Tangentopoli [the name given to the system of bribes uncovered since 1992], a Mafia-style criminal."

Four international arrest warrants have been issued against Mr Craxi since July 1995 on a string of political



corruption charges. A fifth has reportedly already been prepared by Milan investigative magistrates and is only being held back because of the current controversy over his health and possible return to Italy.

Mr Craxi has been sentenced to prison terms of up to eight years for corruption on three occasions over the past two years and faces an indeterminate number of

additional trials. In April, he was ordered to pay damages of 136bn (\$24m) in relation to bribes on contracts for the building of the Milan metro.

Those familiar with Mr Craxi say he suffers from a genuine sense of persecution, even to the point of believing his life is in danger. He believes he cannot be given a fair trial in Italy because his case has been prejudged; and rather than

putting him in the dock, the entire post-war political system should be tried.

Mr Craxi himself told parliament when the scandals broke that everyone knew that the political parties received kickbacks from contracts.

He has hinted darkly on several occasions from Tunisia that he possesses embarrassing information on many prominent figures in Italy.

Documents with compromising information have been seized in the Rome offices of Craxi sympathisers and he is widely believed to have extensive documents from the intelligence services at his disposal.

He is still being investigated for allegedly trying to blackmail Mr Antonio Di Pietro, the present public works minister, while the latter was a Milan magistrate and investigating him for corruption.

That a talkative Mr Craxi could be an embarrassment is underlined by the fact that no formal request has been made to the Tunisian government for his extradition. A 1972 treaty envisages extradition, though not for corruption and illicit financing of political parties. But the Italian government could put pressure on the Tunisians if it was determined to have him returned, not least because he fled the country illegally and may have made false use of a diplomatic passport.

In these circumstances, it is hard to see how he can return without the Italian political parties and the government considering the

broader issue of the corruption scandals and how to draw a line under the affair, which would involve an element of amnesty for those prosecuted or still under investigation.

More than a quarter of the previous parliament was affected by Tangentopoli corruption investigations, as were a raft of prominent businessmen and government officials.

There is growing pressure to find a solution, and dealing with the case of Mr Craxi, symbol of the corrupt regime, will be the most delicate part.

One interim suggestion put forward yesterday was for him to return to Italy initially for medical treatment as a guest of the Knights of Malta, which enjoys extraterritorial privileges in Italy. But Mr Craxi is probably still seen as a bit too arrogant to be treated so softly. And he seems ready for a long exile, commenting yesterday: "At least I'm not like Napoleon on St Helena who couldn't see France. From [Tunisia's] Cap Bon I can see Pantelleria [the Italian island nearest the African mainland]."

صلى الله عليه وسلم



NEWS: THE AMERICAS

# SEC ready to impose changes on Nasdaq

By Richard Waters in New York

The Securities and Exchange Commission was due yesterday to announce the settlement of a complaint against Nasdaq which would lead to changes in the way the US's second biggest stock market operates.

The regulatory agency was expected to criticise the market severely for failing to do enough to protect the interests of investors in its market, and to discuss rule changes which could make it

easier for small investors to buy and sell at better prices.

The announcement marks the culmination of a two-year investigation into the market, and echoes other regulatory and legal actions that have been brought against it.

The computer-based market, whose biggest stocks include Microsoft and Intel, has been under fire since the publication of an academic study which claimed dealers on its market maintained an artificially large spread

between the prices at which they buy and sell shares. This would in effect boost their own profits while making it more expensive for investors to trade.

The study has also led to a class action lawsuit brought on behalf of investors, and the settlement of an action brought by the Justice Department over whether Nasdaq dealers collude in maintaining artificially high spreads.

The SEC was expected yesterday to recommend tougher enforcement procedures to ensure

Nasdaq improves policing of the way its dealers operate.

The federal agency was also expected to disclose rule changes to force dealers to give small investors as good a deal as they give to big institutional investors.

Mr Paul Schultz, associate professor at Ohio State University and co-author of the critical study that helped prompt the actions, said: "The SEC is moving towards one price for all trades - you will not see different markets for retail and wholesale customers."

Such changes, he said, could include requiring dealers to deal for small investors at the same prices they give to big institutions such as pension funds. It could also lead to small investors' orders being "exposed", or made available to others in the market, before being completed. This would mean more competition for trades, and so ensure investors were getting the best prices.

The dispute over how Nasdaq dealers operate echoes a similar debate in London over the rules

that govern trading on the London Stock Exchange. Like Nasdaq, on which it was modelled, London's Seag is a quote-driven system relying on dealers who quote prices at which they are prepared to buy and sell shares.

Critics claim that such systems have been run too much in the interests of the dealers, and that technological advances have made it possible to build cheaper computer systems that can circumvent dealers altogether and achieve better prices for investors.

## Massad tipped for top Chile post

By Imogen Mark in Santiago

Chile has named Mr Carlos Massad, a respected economist who is also a close friend and associate of President Eduardo Frei, to the vacant seat on the central bank board.

This will make him a frontrunner for the bank's presidency, which has been vacant since Mr Roberto Zahler resigned unexpectedly in June.

Mr Massad is a candidate with impeccable credentials. He is a well-known macro-economic specialist and a former president of the central bank in the 1980s, in the government of President Frei's father.

As health minister in the present government, he has had to handle a difficult area, and in his two years in the job had begun to introduce criteria for efficiency in the public health service.

His age, 63, and prestige could allow him to take the central bank presidency comfortably over the heads of the other four directors.

The government is confident his nomination to the board will be rapidly approved by the Senate. The bank president is appointed directly by the President of the Republic from the five-person board.

However, the right-wing opposition parties said after Mr Massad's nomination was announced, that they would vote against him.

They have been lobbying for a second right-wing candidate on the board. Four of the five directors have been named by the past two centre-left governments, and three of the five are members of the parties in the governing coalition. The fourth is non-aligned.

Political links apart, a key issue is whether Mr Massad can defend the bank's autonomy, given his close relationship with the president.

## Poor Bolivia leads way on pensions

Every citizen aged 65 and over is set to receive an annual pension of \$200 from next year

By Sally Bowen in La Paz

Every Bolivian aged 65 and over will receive an annual pension of some \$200 from next year, if congress approves a law unveiled by the government this week.

The move would be revolutionary for Latin America, where universal pensions are unheard of.

The pensions, which are to be administered by means of a private pension fund system modelled on that of Chile, will be financed from revenue generated by the "capitalisation" of six state-owned companies.

Four of the six - the state electricity and telephone companies, the airline and the railways - have already been capitalised, Bolivia's home-grown version of privatisation.

In return for a 50 per cent stake in the companies, foreign investors have committed \$836m in new investment. The government intends that the other 50 per cent, held in trust for the state, should provide the start-up capital for the pension funds.

In his state-of-the-nation address this week, President Gonzalo Sanchez de Lozada said the pension fund law would "close the circle of the great structural reforms of

the Bolivian state". He called the initiative the "law of dignity".

Mr Sanchez de Lozada completes three years in power with an impressive list of reforms in what is the South American continent's most impoverished country. His "popular participation" programme has strengthened local municipalities and devolved decision-making, especially in rural areas.

### In Latin America universal pensions are virtually unheard of

Great strides have been made, too, in decentralisation. According to Mr Sanchez de Lozada, 75 per cent of national income is now managed directly by local, rather than central, government.

Still in its infancy is the ambitious "multi-ethnic, pluricultural" educational reform which aims to revolutionise traditional rote-learning

methods and give local communities power to monitor the performance of teachers.

Some 6m new schoolbooks in Bolivia's three Indian languages, as well as Spanish, have so far been distributed free to children and more are on the way.

The reforms have provoked vociferous resistance from entrenched groups, including unions and politicians, who have seen their traditional influence wane.

While opposition has generally faded out, the president's popularity has taken a severe knock. In his final year in office, he is likely to encounter even stiffer resistance.

If Mr Sanchez de Lozada can push through his pension fund law and the crucial pending privatisation of oil and gas producer YPFB, he will leave the presidency next August a relatively satisfied man.

"A technical analysis will determine whether we have fulfilled our electoral pledge (to create hundreds of thousands of jobs)", he said on Tuesday. "But we can be sure that the measures of change have created the conditions for sustained economic growth in Bolivia and increased employment possibilities."

## Dole secures deal on abortion

By Jurek Martin in Washington

Republican moderates have grudgingly accepted a compromise on the divisive issue of abortion designed to avoid a fight on the floor of the US party's convention in San Diego next week.

The agreement, approved by the platform committee on Wednesday night, retains the party's commitment to a constitutional amendment banning the termination of pregnancies, a bottom-line position for social and religious conservatives.

But it will allow the publication of an appendix containing all the resolutions rejected by the committee. Among them are the declaration of tolerance sought by Mr Bob Dole, due to be nominated next week as the Republican presidential candidate, and another statement pushed by moderates emphasising the diversity of party opinion over abortion.

Mr Paul Manafort, Mr Dole's convention manager, expressed relief at the agreement, which came after a strong appeal from Mr Newt Gingrich, the Speaker of the House. "We didn't want to have the abortion issue define the convention," Mr Manafort said.

Governor Pate Wilson of California and Senator



Clinton: riding easy in the polls as Republicans row over abortion

Olympia Snowe of Maine, prominent pro-abortion advocates, also expressed satisfaction and said it would enable Mr Dole to concentrate on economic and other issues in the race against President Bill Clinton.

The magnitude of that task was underlined yesterday with the publication of the latest New York Times/CBS opinion poll.

This found the president ahead by 22 points (56-34) in a straight contest, but by even more if Mr Ross Perot, with 58 per cent preferring Mr Clinton, 28 per cent Mr Dole and 10 per cent Mr

Perot, the 1992 independent candidate.


Mr Wilson also made clear that his acceptance of the compromise was grudging. "Frankly, the best platform plank on the subject would be none," he said in a morning TV interview. "A constitutional amendment will never be enacted, therefore it will never prevent one abortion."

Conservatives, who dominate the platform committee, were more than delighted both with the abortion solution and with the rest of the platform, which will be submitted for approval by the full convention next week. "This is Buchananesque


throughout, more than we ever dreamed of," said Ms Angela "Bay" Buchanan, whose rightwing pundit brother, Pat, remains Mr Dole's only official challenger for the nomination.

Another proposal demands that federal judges assert their opposition to abortion before appointment.

Other platform details assert many of the America First beliefs of Mr Buchanan's campaign, including a ban on US soldiers serving under a foreign commander in any UN military operation and a denial of the right of any international court "to seize, try or punish an American citizen."



## GOLDEN RESULTS



**Matthias Sammer**, one of Germany's most successful soccer players

**Euro 96**

At the world's second largest soccer event, Germany took the title, wearing exclusively adidas products. EURO 96 also brought about the breakthrough for the latest adidas innovation, the Traxion soccer boot, with its revolutionary outsole.

**Centennial Olympic Games**

33 Olympic delegations and some 6,000 competitors in virtually all sports disciplines put their trust in adidas products, giving excellent exposure for the brand around the world.

**Consolidated net sales** (in million DM)

Period	1st half 1995	1st half 1996
Consolidated net sales	1,747	2,242

Consolidated net sales grew by close to 30 % compared to the previous half-year.

**Net income** (in million DM)

Period	1st half 1995	1st half 1996
Net income	131	184

adidas' net income increased by 40 % to DM 184 million compared to the first half 96.

For further information please refer to our Half-year Report · adidas AG · Adi-Dassler-Str. 2 · 91074 Herzogenaurach · Phone +49 (0) 91 31 84-21 87 · Fax +49 (0) 91 32 84-31 27







# US expects to stem decline in tourism

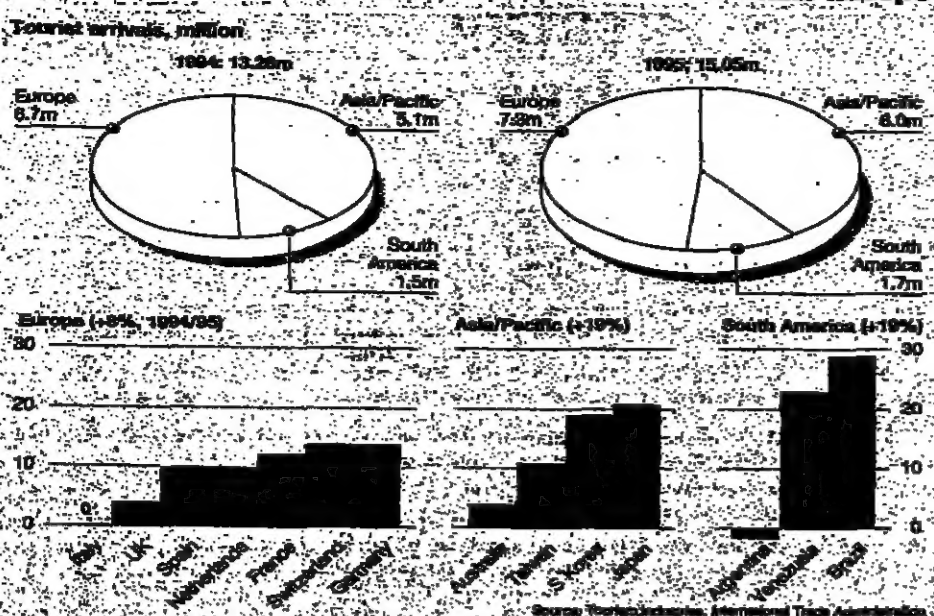
By Nancy Durne  
in Washington

Travel to the US is expected to grow by 3 to 4 per cent a year over the next four years compared with a decline of 3 per cent in 1995, according to figures issued by the US Commerce Department.

For several years France has led the world in the number of arrivals from abroad, with the US ranking as number two. Last year France remained at the top of the league but the US was overtaken by Spain, which has surged up the ranks on the back of the successful Barcelona Olympics in 1992 and a big overseas advertising budget. Tourism in the US has suffered from the poor economies in Canada and Mexico, which together have previously accounted for up to 22 per cent of arrivals. The department believes these markets are "recovering from devastating decreases" in 1994 and 1995.

In addition, Ottawa has a new public-private organisation, urging Canadians to spend their holidays at home. This has accompanied a fall in the number of Mex-

Destination USA: Asians and South Americans overtake Europe



can travellers, a trend which is expected to continue through 1997.

The department expects steady growth of between 3 and 4 per cent in the number of visitors from Europe; a 9

per cent increase from South American countries, particularly Brazil and Venezuela; and double digit growth from Asia, with notably high increases in the number of travellers from South Korea.

Tourism has been one of the bright spots in the massive US trade deficit. Last year it contributed nearly \$80bn to the US economy, supporting about 1m jobs. However, the industry's

future will rest more with the private sector than in the past.

The budget-cutting Republican Congress abolished the US Travel and Tourism Administration, cutting the staff from 96 to 13. All that remains is an Office of Tourism Industry, designated to work on policy and research.

Although the Commerce Department is predicting a record-breaking 48m international arrivals in 1996, it remains concerned about the lost market share. This, said Mr Stuart Eizenstat, commerce trade under-secretary, is "a warning sign that could point to fewer arrivals, lower tourism expenditures and a lower trade surplus".

New tourist destinations - such as South Africa, Vietnam and the beaches of Thailand - are already providing a challenge. "Last year's \$19.5bn surplus will decrease in future unless aggressive promotion is undertaken," the department said.

It has initiated a number of programmes with the private sector to support the tourism sector. There is also a Visa Waiver Pilot Pro-

gramme which allows citizens of 23 countries to enter the US as tourists for up to 90 days without applying for visas. The scheme expires at the end of September, but is expected to be renewed for two years. South Korea is a significant target.

About 1m South Korean travellers are expected to visit the US in 1996. The Commerce Department hopes to re-invigorate its Japan 2000 initiative, designed to double tourism between the two countries by the end of the decade. Japanese tourists contributed \$13.1bn of the travel trade surplus in 1995.

The US is providing help to boost tourism in regions recovering from war. On a Croatian business mission, US companies signed more than \$1bn in contracts, including an agreement in principle for a \$6m contract for Network of the US to provide marketing and operational assistance to the Croatian tourism office in the US.

The Trade Policy Council, an inter-agency committee, has been created to co-ordinate federal policies.

## WORLD TRADE NEWS DIGEST

### Kodak seeks probe of Fuji

Eastman Kodak company has filed a complaint with the Japan Fair Trade Commission, the agency responsible for enforcing Japan's anti-monopoly law, requesting the agency to investigate "anti-competitive" practices by Kodak's main international rival, Fuji of Japan.

Kodak say the evidence it has submitted is only a small part of its argument to support its market access case against the Japanese government. Further evidence supporting this allegation will be taken by Kodak and the US government to the World Trade Organisation, where the two sides will hold consultations before sending the case on to a dispute settlement panel.

It says that Kodak ignored the Japanese market until the 1984 Olympics, and since that time has followed Fuji's lead in the introduction of innovative products such as high resolution colour film and disposable cameras. Fuji also claims that Kodak's small share of the Japanese market - 10 per cent - is exactly equal to Fuji's share of the market in the US.

Stella Burch, Washington

### Deal for China credit group

The People's Insurance (Property) Company of China has arranged its first export credit. The newly-established credit agency will back a \$630m power project in Pakistan in which a Chinese power company will be responsible for the civil works. PICC Property, a subsidiary of China's giant People's Insurance Company, has provided guarantees for \$80m of the financing to be arranged by the Bank of China. Repayment terms are over 10 years with three years' grace.

PICC Property was formed last month in a restructuring of the People's Insurance company. China is becoming more active in providing export credits as its companies seek to compete globally. General Electric of the US and the Harbin Power Engineering company of north China have teamed up to build the 566MW thermal power plant. Harbin Power's share of the contract is worth \$140m.

Tony Walker, Beijing

### Vietnam-Macao air accord

Vietnam and the Portuguese colony of Macao have signed an air services agreement, paving the way for regular commercial flights, the Portuguese news agency Lusa said yesterday. Earlier this month it was reported that Pacific Airlines, part-owned by flag-carrier Vietnam Airlines, was planning to start flying a route from the central coastal city of Danang to Macao, with Ho Chi Minh City to Macao also under consideration. Macao, on the South China Sea coast about 80km west of Hong Kong, opened an international airport in December last year. Lusa said Macao would sign an air services agreement with Germany on Sept 5. Jeremy Grant, Hanoi

### \$595m Saudi deal approved

The US Export Import Bank has approved \$595.5m in export credit insurance over five years for the sale of power equipment to Saudi Arabia. It is one of the largest policies ever written by the bank and the first time Eximbank has approved a multi-year contract.

The policy will cover only two types of political risk - political violence and export and import restrictions. Commercial risks of default are not being insured.

The supplier is the General Electric Corporation of Fairfield, Connecticut, contracted to deliver 18 gas turbines, four steam turbines and 20 generators to the Saudi Consolidated Electric Company. Stella Burch

■ Ansaldo Energia of Italy has won the contract to complete the Daule Peripa hydroelectric power plant in Ecuador, it said yesterday. The contract for the construction of a third 71MW unit was awarded by the Commission for the Development of the Rio Guayas basin. Ansaldo has been involved in the construction of the first two units.

The L110bn (\$73m) project will be financed by Corporation Andina de Fomento and international aid. Ansaldo Energia and Imvregio, which is responsible for civil works, began work on the project in 1995, with completion due in 1998. The Daule Peripa plant will become the second most important in the country providing about 10 per cent of its required energy. Sandra Rosenthal, London

■ Grand Alliance, which includes P&O Containers of UK, NYK of Japan, NOL of Singapore and Hapag-Lloyd of Germany, has renewed its contract with Malta Freeport for its transhipment activities, reversing an earlier decision to relocate to Gioia Tauro, the new container port in Sicily. The Malta facility, based at Marsaxlokk on the island's south coast, was viewed to be more efficient and better suited to continue handling transhipment business in the Mediterranean. Godfrey Grima, Valletta

## King Deer vows to rule in cashmere

Tony Walker on the ambitions of a Chinese producer of the so-called 'soft gold'

Mr Liu Xuan, vice-president of the King Deer Cashmere Group in Inner Mongolia, could not be accused of thinking small. "We would like," he says, "to be king of the cashmere suppliers in the world."

The group, established as a township and village enterprise in 1986 with capital of less than \$1,000, is not doing badly in its efforts to straddle the world's cashmere markets.

Indeed, the enterprise is a good example of the speed with which small co-operatively-owned ventures have mushroomed across China, underpinning the country's economic transformation.

In the decade since King Deer was launched, it has increased production of processed cashmere and finished products to 1,300 tonnes, or approximately one-sixth of world output. China produces 5,000 tonnes annually, or more than half the world's cashmere, most of it provided by Inner Mongolia goatherds ranging on the steppes.

Initial modest investment has grown to ¥1.15bn (\$188m) and 6,900 workers are employed. Mr Liu says growth would be even faster if the authorities resolved difficulties over property rights the founders of King Deer are not deemed the owners of the enterprise.

Under China's fuzzy ownership system, the company is regarded as a co-operative controlled by the state, in this case Baotou Municipality in Inner Mongolia.

The authorities are under pressure to clarify the ownership issue.

However, Beijing is having considerable difficulty in arriving at a formula that would on the one hand reward founders of businesses and at the same time



A goatherd tends his animals in China, which produces half the world's cashmere. Photo: Reuters

ensure the state was compensated for its role in assisting in the birth of these enterprises.

Mr Liu does not mince words in criticism of the slow speed at which the property rights question is being resolved. "It's a real problem. You can't avoid it," he says.

"If we don't deal with it, it will sap enthusiasm for further expansion. We would definitely expand more quickly."

The company's ambitions to secure a stock market listing on one of China's two

stock exchanges are being frustrated, for example, because of uncertainty over the ownership issue.

King Deer's continuing strong performance provides an interesting contrast with that of Erdos, a state-controlled cashmere producer whose shares were listed in Shanghai last year. Erdos, which is less market-oriented than King Deer, has performed indifferently and its share price has languished.

Among factors advanced by Mr Liu for his company's success is that it has teamed

up with Dawson International of the UK, one of the world's leaders in the production of fine cashmere. Dawson brands include Bala-lantyne and Pringle.

Dawson has a 25 per cent interest in the company and is providing technical and marketing assistance. Mr Christian Murphy, China Development Manager for Dawson's, believes that King Deer has considerable potential to improve the quality of its finished garments and processed cashmere which is exported to factories in the UK.

Dawson International is installing its own specially developed "de-hairing" machines in Baotou to bring cashmere fibre for export up to standards demanded in the west. Mr Murphy has no doubt that cashmere's future is assured and expects demand internationally to grow.

"In terms of versatility and style it is an unrivalled product in the hosiery business," he says. "If you want a product that is stylish and warm, it is unbeatable."

Chinese consumers are also becoming significant purchasers of cashmere products.

In the past, demand domestically "was almost non-existent but now a growing middle class in China's chilly northern cities is buying more of the 'soft gold', as cashmere is known colloquially in China."

King Deer's domestic sales jumped to ¥250m in 1995 from ¥90m the previous year.

"The domestic market is picking up because consumers now have a better understanding of cashmere's qualities," says Mr Liu.

Chinese authorities also appear to be taking a closer interest in China's dominance of the world cashmere business and are seeking ways to increase returns to processors.

The China National Textile Council (CNTC) recently called for a cut in exports of raw cashmere and a boost in production of finished products.

An official of CNTC was quoted as saying that by

shifting emphasis from raw cashmere to cloth and clothing, China would double foreign exchange earnings to about ¥300m annually.

The official noted that one tonne of raw cashmere sells for less than \$60,000 but cloth made with cashmere could be sold for \$300,000 a tonne.

He also complained about cut-throat competition among producers who were underselling each other on exports, depressing the international market in the process.

Cashmere prices have been on a roller-coaster ride in the past year, with international demand proving sensitive to price increases. The price of a kilogram of "de-haired" cashmere, the third stage of processing which also includes sorting and scouring, has fluctuated between about \$90-\$300 per kg.

China, as the world's largest producer of both raw cashmere and cashmere products, exports 2,000 tonnes of raw cashmere and cashmere yarn. Some 2,000 cashmere enterprises are turning out 4m items using about 6,000 tonnes of cashmere. China imports raw cashmere from places such as Mongolia to supplement its own stocks.

King Deer turns out 1m items of apparel annually. Mr Liu expects it to take another three to five years for the company to be recognised as king of the world's cashmere suppliers. Judging by the speed at which it has travelled in the past decade, such an aim would not seem to be beyond the company's grasp.

## Kazakhstan opens third oil producer to foreign investors

By Sander Thoenes  
in Almaty

Kazakhstan is looking for investors to revive production at one of its largest oil fields just as two similar tenders have run into difficulties.

Ms Maira Nurbayeva, deputy projects director at the Kazakh oil and gas ministry, said three foreign oil companies were considering a bid on the Uzen field, about 150km east of the Caspian Sea, which has estimated recoverable reserves of between 85m and 150m tonnes of crude.

Uzenmunai, the state company which holds the licence to the field, is the third large Kazakh oil producer opened to foreign investors this year.

But negotiations on two other leading oil producers have hit snags, with talks on the purchase of Yuzhneftegaz stumbling this week and bids on Aktyubinskneft twice facing delays. Bids for Uzen are due on August 31.

"The reserves are small, but production is small," said Ms Nurbayeva.

"This field has a lot of problems and requires

rather large investments." Ms Nurbayeva said Uzenmunai needed at least \$90m in investments to rehabilitate the most promising of the existing 4,000 wells. The

"We have made it clear that companies which have only \$20m to spare should not bother"

World Bank in July approved a \$108m loan to help reverse a sharp decline in production at the field from 16m tonnes in 1976 to 2.7m tonnes in 1995.

The oil ministry has been opposed to the open privatisation tenders held for Yuzhneftegaz and Aktyubinskneft and opted for secret negotiations on Uzen. "We have not decided yet whether we want production-sharing, a joint venture or a partnership," Ms Nurbayeva said.

"But we need serious money. We have made it clear that companies which

have only \$20m to spare should not bother."

Only half of the wells are open, and many have equipment dating since the field was developed in 1955. Uzenmunai employs 13,000 people.

The oil has a high wax content but is near a pipeline to Russia which promises to offer more room for Kazakh oil following agreement with Yukos, a Russian oil producer.

The tender for Yuzhneftegaz ran into difficulty this week shortly after Hurricane Hydrocarbons, a Canadian company, announced it had agreed on the purchase. Hurricane shares rose 45 per cent after the announcement on Tuesday but Kazakh officials said "serious issues" had yet to be solved.

Mr Bijan Sepasy, executive vice-president of the US-Kazakh Business Council, said Kazakh officials had suddenly thrown up new obstacles and demanded additional sums. Mr Naurzhan Byysymbetov, deputy chairman of the State Property Committee which issued the tender, denied the committee had demanded additional cash but said the govern-

ment differed with Hurricane on the payment schedule. Hurricane had been outbid by Samson, a US oil producer, but Samson dropped out last month over similar differences.

Exxon and Texaco may bid on the Aktyubinskneft oil production association in north-west Kazakhstan but the bidding deadline has been delayed twice, until Sept 15, to encourage additional bidders.

According to the World Bank, Kazakhstan's oil sector accounts for about 22 per cent of the country's exports and has proven reserves of 2bn tonnes, with good prospects for discovery of at least as much in the Caspian Sea basin. Production has dropped to 17m tonnes in 1995 but the bank predicts production will double before the turn of the century, netting the government \$800m per year.

"The thing that will turn the Kazakh oil industry around in the short run is not a western oil firm drilling new wells, but Kazakh oil companies rehabilitating old fields," said Mr Stephen O'Sullivan, a consultant for MC Securities.

## The largest prime development site left in Manhattan is for sale.

### The New York Coliseum property is on the market.

With a site area of 150,000 square feet and a development potential of 2.1 million square feet, it's the most prominent address left in the city for large-scale construction, C-6 midtown zoning permits office, residential, retail, hotel, or entertainment uses.

It's the premier location: midtown Manhattan at the Columbus Circle entrance of Central Park. From there it's a short walk to first-class restaurants and hotels, museums, Carnegie Hall, the theater district and Lincoln Center. It also comes with a 640 space parking garage. And it's located at a major bus and subway hub.

For a copy of the New York Coliseum property Request for Proposals, responses to which are due November 1, 1996, contact:

Metropolitan Transportation Authority  
347 Madison Avenue - 8th Floor  
New York, N.Y. 10017  
Attn: Robert Paley, Director, Real Estate Development  
Tel: (212) 878-7049 Fax: (212) 878-0162

E. Virgil Conway  
Chairman,  
Metropolitan Transportation Authority

Charles A. Gargano  
Chairman and CEO  
Empire State Development Corporation  
as Economic Development and Privatization Advisor

Metropolitan Transportation Authority Going your way



## NEWS: ASIA-PACIFIC

## India bids to speed privatisation pace

By Tony Tassell

The Indian government has set up a panel of leading financial experts to advise it on share sales in state-controlled companies in a move which economists say signals an intention to step up its privatisation programme.

But the establishment of the Disinvestment Commission, under the chairmanship of Mr G V Ramakrishna, the former chairman of the Securities and Exchange Board, may be too late to help India meet

its target of Rs50bn (\$1.4bn) in privatisation revenues set in last month's budget.

At the time of the budget many economists described the target as too ambitious, casting doubts on the proposed budget deficit of 5 per cent of gross domestic product.

Mr Ramakrishna, a strategist with PricewaterhouseCoopers, said the new commission suggested the government may be serious about adopting a more "sensible" approach to divestment of shares in public sector companies.

Bankers say poor handling of privatisation issues has seen funds raised fall far below target for last four years. In the year to March, the government raised only about Rs2.57bn out of a target of Rs70bn.

However, Mr Iyer said the commission is only likely to take an active role in handling divestment issues towards the end of the current financial year. As a result, New Delhi may manage to raise only about half of the privatisation revenues targeted.

The new panel will draw up a 5

to 10 year timetable for the sell-off of government equity in public sector companies, advise on the method and timing of sales, select financial advisers and determine the extent of divestment of equity in each company.

However, the director of one leading foreign brokerage in India said the new panel would just be another bureaucratic stumbling block to the sale of shares in state-owned companies.

"They do not really need this panel. They already have enough

competent financial advisers and investment bankers to assist them," he said. "What would be more significant is if they adopted a serious approach to privatisation with the sale of majority stakes in companies rather than the piecemeal divestment process at the moment."

The panel will focus on promoting shareholdings by employees and the public. In the past, only domestic and foreign institutional investors have taken part in the partial privatisation issues.

## ASIA-PACIFIC NEWS DIGEST

## New economy chief in Seoul

South Korea's President Kim Young-sam named a new finance minister yesterday in a reshuffle involving six cabinet ministers. The new finance minister, Mr Han Seung-soo, who will also be the deputy prime minister in charge of the economy, replaced Mr Rha Woong-bee, a reformer who has been pushing for speedier financial liberalisation as Seoul prepares to join the OECD. Mr Rha has been criticised for failing to stop the current account deficit widening. Mr Han was formerly a trade minister. South Korea's industrial output rose 3.8 per cent in June, the lowest growth in 28 months. The current account hit a six-month record deficit of \$9.29bn in the first half of this year, against a \$5.98bn shortfall in the same 1995 period. President Kim named five other new cabinet ministers, including Mr Kang Bong-gyun as information minister.

Reuters, Seoul

## Taiwan cuts key rates

Taiwan's central bank is cutting key rates to boost a slowing economy, but analysts said rate cuts would do little to boost business. The central bank announced it was cutting the rediscount rate to 5 per cent from 5.25 per cent and the rate on accommodations against secured loans to 5.75 per cent from 5.825 per cent, both effective from today.

"The priority is to keep financial and consumer price stability," the central bank governor, Mr Shen Yuan-dong, said. The island's exports fell 6.8 per cent to \$9.47bn in July from a year earlier.

Reuters, Taipei

## Australian pensions sale

Australia's federal government will go ahead with selling Commonwealth Funds Management, the government-owned pension fund management group. Mr John Fahey, finance minister, said yesterday a study to determine likely interest in CFM had indicated several "keen" bidders. CFM handles pension fund money worth \$88bn (\$4bn), mainly for public servants. Its main clients include Australia Post and Telstra, the government-owned telecom group.

Nicki Tait, Sydney

## New Asian bank mooted

An Asian-based version of the Bank for International Settlements could exist by the year 2000, Mr Bernie Fraser, outgoing Reserve Bank of Australia governor, said in Melbourne yesterday. "I would not be surprised to see it within the next three to five years," he added. The Bank remained keen to encourage the idea. "There's a lot of support within the bank for pressing ahead with the initiative."

Mr Fraser first advocated an institution to act as a forum for co-operation among central banks in the Asia-Pacific region last September. Then, he noted that the Basel-based Bank had become a main forum for talks between western central bankers. Since then, Asian central bankers had met regularly, with tangible moves towards greater co-operation recently. Mr Fraser has said he will stand down as RBA governor next month, when his seven-year term expires. His replacement has not yet been named.

Nicki Tait and agencies

## An Indonesian daughter's burden

When Ms Megawati Sukarnoputri arrives at Jakarta's police headquarters today, her soft-spoken and unassuming manner will not remind her interrogators much of the charismatic, passionate orator who was her father and the founder of independent Indonesia.

But the reason she will be there has everything to do with him.

When less than two weeks ago thousands of people braved the wrath of the Indonesian security forces and tried to resist the government's removal of Ms Megawati's supporters from the official opposition's headquarters, this country with the fastest growing economy in south-east Asia was shaken in a way it had not been for two decades.

Ms Megawati is being called in to explain why.

The answer has much to do with the kind of country Indonesia is today and how many people, who have not benefited as much as they would have liked to from its perianal growth, remember it to have been.

For modern Indonesia is as different from the Indonesia of the late President Sukarno as father is from daughter.

It was Ms Megawati's father who led Indonesia to independence in 1945 after a bloody war against Dutch colonialists. It was this that earned him the title of father of the nation. But his charisma never matched his economic policies.

## Indonesia now and then

Modern Indonesia is as different from the Indonesia of the late President Sukarno as father is from daughter Megawati Sukarnoputri



"[Sukarno] clouded in romanticism," says Ms Dewi Fortuna Anwar, political scientist at the Indonesian Institute of Sciences. "I remember when I was at university I fell in love with his character. It was like reading Che Guevara. Sukarno's nationalism put Indonesia on the world map. If he had not committed the [economic] mistakes he did he would be as great as Gandhi."

Even President Suharto's

"New Order" regime, characterised by authoritarian rule, has not been able to stamp out Sukarno's legacy. Indeed, its legitimacy is still partly founded on the fact that he brought order to the political turmoil that marked the end of the Sukarno years when the founding president depended on the Indonesian Communist party as one of his pillars of support. Under Sukarno inflation was 1,000 per cent a year and interest

on Indonesia's foreign debt exceeded total export revenues.

A year before his downfall, Sukarno was driven to advising a starving population to eat rats to make up for their poor diet, telling the US to "go to hell" with its aid while spending state money on building Soviet-style monuments which still mark the Jakarta skyline today.

In the aftermath of the riots that Ms Megawati is being called in to explain - which featured unprecedented looting and burning of government offices and banks - the military has again put the blame at the door of the communists that so tarnished Sukarno's politics. Communist is a label that chills the Indonesian body politic. In the aftermath of the aborted coup of 1965 that ended Sukarno's rule and brought Suharto to power to "save" Indonesia from communism, between 100,000 and half a million suspected communists were slaughtered.

Conscious of the fact that, despite this, Sukarno's popularity endures, the government - concerned that Ms Megawati may capture the vote of those disaffected with President Suharto's rule at next year's general elections - engineered her removal as leader of the opposition Indonesian Democratic party (PDI) and replaced her with its own candidate.

Mr Suharto's government has been careful not to blame Ms Megawati directly for the riots. If she is victimised further, analysts say, it will only add to her popularity, encouraging Indonesians to draw parallels between her and her father. After all, he died in 1970 under virtual house arrest imposed by Mr Suharto.

Ms Dewi notes that Indonesians who lived during the Sukarno era "have no illusions about him". "They hate him but admire him." For those born after 1965, however, Sukarno's flamboyance, nationalism and a sense that his rule was free of corruption and collusion is a refreshing antidote to the staidness of the Suharto regime.

"Sukarno is the antithesis of Suharto," said Ms Dewi. "[The younger generation] are bored with Suharto's style. He's a solid figure but not exciting. When Sukarno spoke people would laugh, cry. Nowadays they turn on the television and see boring speeches."

But it goes further than that. There is mass support for Mr Megawati among the poor in the same way that there was for her father. During her leadership of the PDI, she represented the only credible opposition to government within the establishment. The fact that so many Indonesians have come out to support her is a sign of a widespread desire for political change. And her questioning by the police today - perceived by her supporters as further bullying by the government - will keep tensions simmering.

Mannela Saragosa

## Japan sees trade surplus fall

Japan's current account surplus fell one quarter in June as structural changes in the economy encouraged imports, but the pace of the shrinkage was not as extreme as the sharp falls of recent months, Reuters reports from Tokyo.

The finance ministry said that the current account surplus, the broadest measure of trade in goods and services, shrank 25.5 per cent from a year earlier to ¥72bn (\$4.2bn) in June. The surplus in merchandise trade declined 17.5 per cent from a year ago to ¥653bn, the 19th straight month it has declined on a year-on-year basis. In May, the current account surplus fell by 48.4 per cent year-on-year, with a 41.1 per cent fall in the trade surplus.

The surplus for the first six months of 1996 was ¥2,110bn, a fall of 34.5 per cent from the same period last year. It was the sixth straight decline for the half-year period on a year-on-year basis, and the second smallest surplus for a half-year period since Japan began tracking comparable data in 1985.

The merchandise trade surplus in the same period fell 29.8 per cent from last year to ¥4,400bn, the smallest since 1985.

A continuing increase in the travel deficit - a main component of the services trade balance - helped trim the surplus.

## Sri Lanka may reclaim companies

By Anil Jayasinghe in Colombo

Sri Lanka yesterday introduced legislation to take over privatised state enterprises where new owners have failed to manage the businesses satisfactorily.

The laws are aimed at protecting employees of at least six companies in which the assets had been stripped, forcing the employees out of work, Mr G.L. Peiris, justice minister, said. He said in some cases the government would seek compensation

from the owners if they were found to have sold off the company's assets and made more money than they spent on buying the enterprise.

Mr Peiris said negotiations had started with three of the companies to work out a rescue package to ensure the workers got a fair deal. "This law will be applied only in the event of the main purpose of the enterprise having failed and where workers have been thrown on the road."

The companies concerned had been sold by the previ-

ous government. The present government of President Chandrika Kumaratunga had begun an ambitious privatisation plan and hoped to raise Rs21bn (\$382m) before the end of this year, but had realised just Rs1bn so far. Private analysts said that although the proposed law was aimed at providing relief to workers in the six companies, the move could alarm potential investors because the law could be subject to interpretation.

● Tamil Tiger guerrillas seized nearly \$50m worth of

arms and ammunition, including long-range artillery, when they attacked an army garrison where more than 700 soldiers were killed last month, parliament was told yesterday. Tamil separatists had begun using the weapons taken from the military base at Mullaitivu against government forces. Mr Jayalath Jayawardena, an opposition MP said. The loss of equipment, which the government did not deny, accounted for about 7 per cent of this year's Rs38bn defence budget.

## Hong Kong's Indians face a future without their roots

Mr Kalbir Parmar watches his current status for the last time in the tiny Hong Kong restaurant that bears his name. Next month, he will quit the territory, squeezed by the uncertainties produced by the handover of sovereignty to China next year.

"If there was no 1997, there would be no need to go," he says. "But we don't know what's coming, what rules will change. So why spend HK\$1m (\$129,000) renovating, when the rules might change again?"

His sentiments are percolating through the territory's 22,000-strong Indian community, specifically among those, estimated by the government at 8,000, who will find themselves stateless after next July.

Born in the crown colony of Hong Kong, and with a history that pre-dates Britain's seizure, they assumed full British rights but now feel they must rely on watered-down British National (Overseas) passports and a verbal assurance that Britain will give shelter to them, along with other ethnic minorities, if they are forced to leave Hong Kong.

Mr Ravi Gidumal, who runs a trading business and is actively lobbying for British passports for ethnic minorities through the Indian Resources Group, says: "We've always assumed our roots were in Hong Kong and that's Brit-

Fears of 1997 are prompting hectic activity within the community, with money moving offshore. Louise Lucas reports

ish Hong Kong. We don't have roots in any other country; to be facing a future without roots makes you indecisive."

"We've made the decision to stay in Hong Kong and I'm going to make a go of it. But there's always that bit of indecision: should I make that extra investment, pursue that viable business venture, when there's that uncertainty?"

These fears have prompted a flurry of activity: women are shifting their jewellery overseas, often depositing jewels in safety boxes in Singapore, and family businesses are slimming down.

The intention is to leave one member to run the operation and earn money, while the rest make new homes for themselves in India, Britain or America, depending where they can obtain residency. Funds are increasingly being channelled offshore, often into non-resident Indian accounts.

"A lot of people have moved money offshore over the last few years; whether it's directly related to those who do not have valid citizenship or just general concerns over the future of Hong Kong, I cannot say," says Mr Kishore Sakhrani,

chairman of the Indian Resources Group and himself a money manager.

While assets are being spirited away, it will be harder to erase the imprint of the Indian community whose earliest merchants, like their British counterparts, engaged in trading opium.

Hong Kong University, the territory's oldest and premier tertiary college, was originally built at the expense of Hormusjee Naorojee Mody, a Parsee merchant later knighted, whose name lingers on in Kowloon's Mody Road, reflecting his huge investment in Kowloon when it was a virtual wasteland.

In keeping with the tradition set last century, many of those who have arrived from the Indian sub-continent in more recent years, such as the wave arriving following the Indian-Pakistan partition of 1947, have established themselves in trade.

A survey conducted 10 years ago showed Indians controlled 10 per cent of trade; even given today's figures (total trade last year stood at HK\$1,344bn), the Indian Chamber of Commerce says the same proportion still holds true.

All this inspires much confidence among Indians, many of whom are fluent in the local dialect of Cantonese, that their future under Chinese rule will be secured.

"Whoever takes over Hong Kong is not going to be foolish enough to throw these people out; after all, they made Hong Kong what it is today," says Mr Bob Harila.

He is one of six brothers and one sister who control a sizeable portfolio of hotels, real estate, travel agencies, restaurants and export operations, and whose lavish family celebrations are the stuff of the society pages.

But it is a confidence that is always undercut by uncertainty.

As Mr Parmar boards his aircraft for New Delhi next month, Mr Gidumal will still be musing over the essential conundrum: "Ultimately it comes down to one thing. We are locals today and foreigners tomorrow, and a foreigner's perspective is always different from a local's. I have been told I will be a foreigner in Hong Kong."

Even the wealthy Harila clan is not without its own concerns. Mr Harila, like his brothers, has secured a British passport under the selection scheme that offered 50,000 Hong Kong households nationality, but his Hong Kong-born son is not so lucky. "My son only speaks English. He can't go to India, they'd laugh at him," he says.

BMW FITTED IT SO YOU CAN TELL WHEN THE CAR CHANGES GEAR.



The BMW 7 Series comes equipped with the innovative AGS gearbox. An automatic transmission so smooth and quiet, that only the rev counter tells the driver when the car is shifting gear.

Equally imperceptible are the split-second calculations the gearbox makes about the person sitting behind the steering wheel.

It can distinguish between an enthusiastic or a more passive driving style. Giving the option of a sporty or one that keeps fuel consumption to a minimum. This level of technical refinement is echoed through the 7 Series. From a heated steering wheel, to a tree control system that adapts automatically to changing road conditions.

سكنا من الامم



# City urged to speed up plans for Emu

By Gillian Tett and George Graham

London's top investment banks are warning that the City must urgently speed up its preparations for European Monetary Union if it is to keep its competitive edge - whether or not the UK takes part. If action is not taken by the end of this year, the London Investment Banking Association warns in a report to be published today, it may be too late to get the infrastructure in place to handle trading in euro securities by the scheduled start of Emu at the beginning of 1999. "Even if the UK does not

participate in Emu, there are still significant competitive challenges for UK settlement and payment arrangements," the report says. "It is therefore important that the central City facilities anticipate and plan for Emu regardless of the continuing uncertainty over the UK's participation." The Liba committee urges the UK's Chaps system for cash transfers to develop a facility for making payments in euros. "We are not convinced that the euro can simply be treated as an additional foreign currency, accommodated through correspon-

dent banking arrangements, without raising potential competitive implications for the City," Liba says. "Unlike any other foreign currency, the euro would, even as a non-participant, represent the potential - perhaps likely - future currency of the UK." The report warns that such big changes to settlement systems will require at least two years to implement. The report urges the Bank of England to establish an industry consultative group and take the lead in co-ordinating the way securities are redenominated in euros.

The Bank of England yesterday said: "We much welcome this demonstration of the private sector's thinking ahead to the implications of Emu whether the UK is in or out." Mr Matthew Elderfield of Liba said the committee had wanted to convey a sense of urgency. "If we don't start soon it means that we may not be ready in time and it will be very costly - and the people who will suffer will be the smaller players," he said. The Liba report recommends: the European Monetary Institute must decide quickly on rules for rounding amounts converted into euros.

the Treasury must consult and decide on how to redenominate gilts the Crest electronic settlement system must develop intelligent converters to handle share trades companies must decide how they will redenominate their bonds the stock exchange should consider whether it needs to change its listing rules to allow redenomination into euros.

Credibility Crisis, Page 10

## Labour aims to change laws on party funding

By John Kampfner, Chief Political Correspondent

The Labour party has vowed to pass new laws introducing state-funding for political parties in the lifetime of the next parliament if a committee reviewing standards in public life recommends such a move. Giving his clearest commitment yet to a radical change, Mr Robin Cook, the foreign secretary for the opposition Labour party, said Labour would remove the "block" which has prevented the standards committee, chaired by Lord Nolan, looking into the issue before the general election. Plans for a report on the issue were shelved last year after the government made clear it did not want such an investigation at such a sensitive time.

Mr Cook was launching Labour's latest attack on Conservative funding and the ability of the Tories to turn a £18m (£98.45m) overdraft into a £20m surplus in three years to be used for the election campaign. "The public is entitled to know who is bankrolling the Tory campaign to get their votes," Mr Cook said. Labour would publish details of all donations of

more than £5,000 to its own coffers by the time of its conference in Blackpool at the start of October. Mr Cook set out four reforms proposed by Labour: every political party must declare the source of all donations over £5,000 no company shall make a political donation without first balloting shareholders to set up a political fund any shareholder must have the right to opt out of their share of a political fund no political party shall accept donations from foreign sources.

The Nolan committee was established by Mr John Major, the prime minister, in October 1992 to look into the probity of political life. Mr Cook said he did not want to produce a "league table" of commitments for a Labour government, but added: "Our own belief is that, properly examined, the case for state funding will be held by the Nolan committee. I hope we would act on this in the lifetime of the next parliament."

Labour believes accusations of "leakage" and secrecy in the way the Tories conduct their business reinforces public perceptions of cash for favours in government.

## Blair laughs off MP's criticism

Leader's office says policy differences 'grossly exaggerated'

The Labour party yesterday conducted a skilful damage limitation exercise to stem the latest challenge to the authority of Mr Tony Blair, the party leader. Senior shadow cabinet members said a line had been drawn under criticisms made by Ms Clare Short, the former transport spokeswoman. No disciplinary action would be taken. Ms Short and Mr Blair's office issued statements denying policy differences and making clear they had been "grossly exaggerated". They carefully skirted around her claim that Mr Blair was guided by "dark forces" who had turned him from "fresh, principled leader into a 'macho man'".

Mr Blair was said to have dismissed the coverage of Ms Short's interview in *The New Statesman* magazine as typical of the "August silly season" when news is usually in short supply. "This will pass the electorate by," said an aide. Mr Robin Cook, the shadow foreign secretary, said: "We are putting an end to this summer hiccup because there is no continuing policy argument. We regard the matter now as closed."

While many MPs had made such criticisms in private, the first to go public was Mr Richard Burden, MP for Birmingham Northfield, who last August denounced what he said was the "autocratic" behaviour of the



Short shrift: Senior Labour party figures say Clare Short will not face disciplinary action

leader's "kitchen cabinet". Mr Blair rode out the storm and had no difficulty refocusing media attention on other issues.

A year on, however, the context is different. The general election is months away and Labour's lead in the opinion polls appears gradually to be declining, although there is considerable inconsistency in the findings. As the tension has increased, so has the level of resentment among Labour MPs over their perceived powerlessness. Last month's shadow cabinet elections reinforced their view. Ms Short's standing rose markedly - to third place - even though her high support was attributed at least in part to a rule

stipulating that at least four votes must be cast for women candidates. Hours after the polling closed, Mr Blair had demoted her to the overseas development portfolio.

Given her volatile - some would say refreshingly unconstrained - temperament, it seemed inconceivable that Ms Short would not bare her soul in public over the apparent slight. In the past she has tended to follow controversial interferences with statements partially retracting them. Yesterday was no different.

Yet it stretches the imagination for her team and Mr Blair's to suggest her remarks were exaggerated especially as *The New Statesman*, where they

appeared, has been refashioned as a loyal but critical voice of New Labour. Furthermore, the hypersensitivity to the media may also be backfiring. A senior Labour official yesterday wrote to BBC executives complaining about coverage of the row.

The problems over Ms Short are compounded by the relative fortunes of the two main parties. Labour strategists now await each opinion poll with trepidation. Mr Blair has always made clear that the 30-point to 40-point leads registered in opinion polls last year were unsustainable.

John Kampfner

Editorial comment, Page 11

## Competition law reforms could crush cartels

By Robert Rice, Legal Correspondent

The government yesterday signalled a crackdown on cartels from next year with the publication of a draft bill for reform of competition law.

The bill, which is expected to be included in the Queen's Speech, will outlaw price-fixing, market-sharing and bid-rigging cartels.

It will also strengthen the powers of the director-general of fair trading to deal with abuses of market power, such as driving rivals out of the market by predatory pricing.

Companies which enter into anti-competitive agreements face tough fines of up to 10 per cent of UK turnover or a minimum of £250,000. But directors will not automatically be subject to fines as first planned.

The reform of restrictive practices law, which was first promised by the Conservative government in its 1987 election manifesto, will bring the UK's regime into line with European competition rules. Launching the

bill, Mr Ian Lang, the trade and industry secretary, said competition was essential in creating an enterprise economy.

But it "must be underpinned by an effective system of competition law". "Existing competition law is in need of reform," he said.

The draft bill follows very closely the green paper published in March. Responses to that consultation paper showed widespread support from commerce and industry for the introduction of a prohibition of anti-competitive agreements. As a result the government has decided to move straight to a draft bill without publishing a white paper.

However, Mr Lang stressed the bill was "by no means in final shape".

The purpose of publishing it now was to give business and consumers an opportunity to comment on the drafting of the legislation before it was laid before parliament.

Investigation and enforcement of the new law will fall to the director-general of fair trading.

## UK NEWS DIGEST

## Eurofighter costs increase

The cost to Britain of the four-nation Eurofighter programme has risen by £124m (£193.44m) in the past year and the fighter aircraft will be a further year late despite efforts to resolve technical difficulties.

According to the National Audit Office, the UK's share of Eurofighter development will now cost £4.1bn, which is £1.25bn above the original estimate. The cost to the UK of developing and manufacturing Eurofighter is now likely to be £15.4bn, says the government spending watchdog.

The UK's development costs jumped again following a decision by the Ministry of Defence to fit the Eurofighter with cruise missiles and more advanced air-to-air missiles. Delays to production have arisen partly because extra time has been needed to resolve technical problems and because of procurement lags by the four partner governments, Britain, Germany, Italy and Spain. The first aircraft is now likely to be delivered to the Royal Air Force at the end of 2001. *Bernard Gray, London*

## NORTHERN IRELAND

## Nationalists retaliate on marches

Tension rose in Northern Ireland's second city of Londonderry last night after nationalists announced they would hold weekend marches at the same time as rival Protestant groups in spite of appeals for restraint from churchmen and politicians. Mr Donagh MacNiallais, the residents' spokesman, said the march was a way to channel the anger of the nationalist community. The decision followed an order on Wednesday by Sir Patrick Mayhew, Northern Ireland secretary, preventing Apprentice Boys from parading along a section of the city walls overlooking the Roman Catholic Bogside district.

In a meeting yesterday with unionist representatives in Belfast Sir Patrick made clear the move had not been determined by a need to redress the balance following nationalist outrage over the last-minute U-turn by the RUC, the Northern Ireland police force, last month allowing the Orange Order to march past a Catholic estate in Portadown.

Meanwhile Mackie International, the Belfast-based precision engineering company, yesterday confirmed plans to build a new £13.6m (£21.21m) foundry in west Belfast. The project is being funded partly with a £4.08m grant from Northern Ireland's Industrial Development Board and by using about half the £5.2m proceeds of the company's recent rights issue. *Financial Times Reporters*

## SPORTS BROADCASTING

## Five-nations rugby in doubt

The future of the Five Nations international rugby union tournament remains in doubt after representatives of Wales, Ireland, France and Scotland yesterday rejected a compromise proposal from the English Rugby Football Union over the issue of broadcasting rights.

Last month England were thrown out of the championship after agreeing to their own £87m (£135.72m) television deal with British Sky Broadcasting, the satellite broadcaster. Previously the five countries had negotiated the sale of television rights jointly, but England struck its own deal because it wanted a larger share of TV revenues. *Patrick Harverson, London*

## INVESTIGATION

## Facia chairman's office raided

The Serious Fraud Office has launched an investigation into the transfer of at least £10m (£15.6m) from the collapsed Facia retail group. Yesterday the SFO and South Yorkshire police raided five premises, including the offices of Mr Stephan Hinchliffe, Facia's former chairman. No arrests were made.

The SFO began its investigation on August 1 on the back of a report carried out for KPMG and passed to South Yorkshire police. Investigations centre on interest-free loans provided by Facia to companies owned personally by Mr Hinchliffe. *Financial Times Reporters*

## FUND MANAGEMENT

## Credit Suisse settles lawsuit

Credit Suisse Asset Management has settled its lawsuit against ten fund managers who defected last year to rival HSBC James Capel. CS had won an injunction barring the ten from approaching former clients, but around 750 clients with portfolios totalling around £250m nevertheless moved to James Capel.

The settlement is understood to involve a payment to CS of about £2.5m, equivalent to 1 per cent of the funds involved. That would match the incentive fee CS had alleged the ten fund managers were offered by Capel if they persuaded their customers to follow them - an allegation Capel denied. *George Graham, London*

## TAKEOVER LAWYERS

## Smaller firms increase work share

Linklaters & Paines, the City of London law firm, has emerged as the leading legal adviser to companies involved in UK public takeovers during the first six months of 1996. Linklaters was ranked first for its role in 10 deals worth £13.17bn (£20.43bn). Slaughter and May was second with 13 deals worth £11.06bn and Freshfields third with eight deals worth £5.02bn.

But the supremacy of these three firms, which have traditionally dominated UK public company takeover work, could soon be under threat from smaller firms, according to *Acquisitions Monthly* magazine, which ranks law firms by the value of the takeovers in which they acted as advisers. Firms with smaller corporate finance departments are increasingly competing for, and winning, high fee-earning corporate finance work. *Robert Rice, London*

Annual reports reveal FT-SE 100 bosses 'generous' incentives

## Directors' pay outstrips inflation

By William Lewis

The earnings of top executives of FT-SE 100 companies increased by more than twice the level of inflation last year, and nearly half of these executives are now entitled to participate in both share option and long-term incentive schemes.

A report published today by Monks Partnership, the executive pay consultancy, discloses that in 1995 the chief executives and full-time chairmen of FT-SE 100 companies received a 7.8 per cent increase in median total earnings - basic salary plus annual cash bonus.

Their median basic salaries increased by 4.5 per cent, less than the 7 per cent

rises for finance directors of FT-SE 100 companies and 7.6 per cent for divisional directors. Inflation in 1995 was 3.5 per cent and in June this year 2.1 per cent.

The Monks report, covering all FT-SE 100 companies, also discloses that 46 companies now allow their directors to participate in a long-term incentive plan (LTIP) as well as a share option scheme. The Greenbury committee's report on executive pay, some of which has been implemented into the stock exchange's rule book, recommended that companies should consider replacing share options with an LTIP, and warned that "total rewards potentially available should not be excessive". However, only 28

companies have scrapped share options for their directors, while 75 companies have, or are about to have, LTIPs. Awards available to directors through LTIPs, if targets are met, range from shares worth more than one year's salary to shares worth less than 25 per cent of salary.

The Monks survey is based on information disclosed in companies' annual reports as at the end of June 1996. Following publication of the Greenbury report in July 1995, companies have been forced to reveal more about directors' pay, enabling Monks to compare the pay of various board posts.

Overall, the median total earnings of full-time chairmen and chief executives

increased to £501,000 last year. The median total earnings of finance directors rose by 7 per cent to £270,000. Divisional directors saw their median total earnings increase by 7.6 per cent to £275,000.

Directors of minerals, oil and gas companies received the largest increase in total earnings last year - 15.1 per cent. Directors of utilities in the FT-SE 100, which have been criticised for their remuneration practices, saw their median total earnings go up by 7.9 per cent.

Monks' report also identifies 14 FT-SE 100 companies which have made some or all of their directors' annual bonuses pensionable, contrary to the Greenbury committee's recommendation.

And what is the result of such ingenuity? A luxury car that leaves the driver free to concentrate on what we believe is the most important aspect of owning a BMW: driving a BMW.

Some there are cost options on some models. For more information visit your local dealer or contact <http://www.bmw.co.uk>

THE ULTIMATE DRIVING MACHINE



## MANAGEMENT

Michael Cassell examines the role of interim managers and what they can offer companies

# Troubleshooter for hire



"I like to think of them as being parachuted into alien territory, their skills strapped to their belt, ready to hit the ground running," says Richard Foot of his crack team of interim managers.

Foot leads the interim management operation at PA Consulting Group and is convinced that, after a slow start - 90 per cent of companies have never heard of it - the concept is finally taking off in the UK.

The idea is straightforward enough. Take a company, usually in the £10m-£20m turnover range; identify a specific, short-term management dilemma which needs immediate attention; drop in someone with relevant skills and experience to sort it out and then ask them to move on.

The challenge could be a planned takeover, a demerger, the implementation of information technology systems or a badly underperforming subsidiary. In today's cut-and-thrust corporate world, executives also have a nasty habit of leaving abruptly or falling sick at critical times.

But surely any self-respecting company should be able to find its own, in-house expertise to undertake demanding projects likely to have a critical impact on the welfare of the entire business? Is not calling in reinforcements a sign of failure?

"Not at all," says Foot. "Employers have been through some very hard times and, after extensive downsizing, they are not about to get caught up with a lot of additional costs. They want to remain flexible in case things turn down again."

"If there is an issue which needs urgent attention, there may well no longer be anyone in-house to tackle it because they have been taken out."

The picture is confirmed by Freelance Directors, a much smaller organisation which puts executives into companies on specific assignments. It points out that flatter, post-recession companies have lost marketing, sales, human resources and financial managers at middle and senior levels.

Employers are now realising, however, that they have not compensated for this by investing in more training for the remaining junior staff. The result is a dearth of knowledge and skills to take forward their business as the economy recovers.

Foot says the demand for interim managers is picking up rapidly, a sign that the recession is over and that companies are again in expansionist mood, even if they are reluctant to see staff numbers growing again.

Interim management has just

played a pivotal role in preparations for the proposed demerger of Thorn EMI, on which shareholders will vote next week.

To help cope with the extra demands placed on the company's financial department, Thorn EMI temporarily recruited managing accountant Andrew Emmett via PA Consulting. Long-term recruitment had been ruled out because of the immediate, short-term nature of the job and the fact that the role would not be required once the demerger was complete.

Emmett joined eight months before the demerger to lead a five-man accountancy team to resolve issues such as inter-company debt with Thorn EMI's tax and treasury personnel. By June, when the company announced the details of the demerger, Emmett's team had all the required financial information prepared ahead of time and within budget.

Stephen Young, Thorn EMI's financial controller, says: "Andrew quickly got up to speed

and competently managed the team to meet its objectives. Overall, the demerger process has worked well and Andrew played a key part."

Among other converts is London Electricity, which this year mounted a spring sales campaign under the control of an interim manager, Norrie Taylor, a 49-year-old chemical engineer with

**'The company which employs interim managers gets objectivity, reality and truth'**

a history of senior management in traditional engineering businesses, was appointed sales director and given responsibility for a team which went on to secure more than £150m of new business.

Gill Golding, general manager of London Electricity's energy retailing group, says: "We needed

a manager who was detached from our complex processes but who could immerse himself in them and bring a fresh approach."

Carpetright, a leading carpet retailer, also called in an interim manager when it faced the challenge of increasing its carpet cutting and handling capacity to meet its expansion plans.

The person responsible for the project had to possess specific technical and project management skills but the company did not want to divert existing management capabilities from elsewhere. In a year, Carpetright doubled its warehouse capacity and cutting operations.

Interim management is also catching on in the public sector, where local authorities intent upon introducing a more commercial approach to their operations are seeking the temporary secondment of interim managers to help out.

Organisations with an eye on containing costs and a short-term problem to solve are giving

interim management serious consideration. Freelance Directors points out that the interim manager does not get a pension, company car, health insurance or holiday pay. And if the project does not work out, there is instant severance without compensation.

But surely staff morale is not going to be helped with the arrival of a high performer from outside, handed total authority and doing a job no one inside was thought capable of performing?

"They are usually seen for what they are, somebody who will be around only for a short while and who really poses no longer-term threat to the people they are working with."

"They certainly have to be diplomats but they are not bound up in the sort of office politics which riddles most companies. The company which employs them gets objectivity, reality and truth," claims Foot.

So what is the difference between the sort of consultant who has always been called in at a time of corporate crisis and an interim manager? The answer seems to be that consultants go in to identify problems and make recommendations to their client, although he or she will rarely implement them; the interim manager goes in to make changes after problems have been identified and analysed.

"Interim managers will get their hands dirty and defend their own decisions for the time that they are here. They are one of the team and stand or fall accordingly," adds Foot.

But who are these people, not usually in the first bloom of corporate life, who can afford to stand by and wait for the telephone to ring before being called into a company to do a few months' work? Sounds like the traditional description of someone who has lost their job, is too old to be re-employed and can, hopefully, find enough part-time work to supplement the golden handshake.

Not so, says PA Consulting. They are people who like a variety of challenges, who are financially secure, enjoy taking responsibility and are results-oriented. Foot says the biggest demand for interim managers at present is in the information technology field, which he says should dispel the myth that they are out of touch with today's company.

As for their age, Foot insists: "They are certainly not played out. They can still offer boundless energy, together with experience, maturity and worldly wisdom. It is often the 35-year-old whizz-kids who know nothing."

## TECHNOLOGY

## Crop of fears over maize

Alison Maitland on EU concern over a genetically modified food

China, the Swiss-based chemicals group, has run into difficulties winning approval for its genetically modified maize in the European Union because of fears over the potential impact on human health and the environment. For the first time, a majority of EU member states have objected to a genetically engineered food product, holding up its passage on to the market.

The maize, which has been approved in the US and Canada, has been genetically altered to resist the European corn borer, a pest which causes millions of dollars worth of damage to crops each year.

But concern has been raised by the UK that the maize could transfer resistance to widely used antibiotics to the bacteria living in the guts of animals that eat it. These resistant bacteria might pass to humans through excreta when the animals are handled.

Other EU member states - believed to include Austria, Sweden and Denmark - have environmental concerns. Some fear that killing the pest could create an ecological imbalance. The maize's ability to survive treatment with a herbicide could lead to the spray being used more widely, with environmental consequences. Some want labelling to show the maize has been genetically engineered.

The European Commission, faced with such opposition, has asked three scientific committees to consider the matter and report back by the end of this month.

The objections came after France signalled approval for the maize under an EU directive which allows the country where a product will initially be marketed to review the manufacturer's assessment of the risks.

The objections were referred to an EU regulatory committee, where for the first time a genetically modified product failed to win approval even by a qualified majority of member states.

Britain said the presence of a gene carrying resistance to beta-lactam antibiotics such as ampicillin posed "an unacceptable risk". The gene could transfer to the gut bacteria of animals which ate unprocessed maize, and thence to humans. It had no problem with the maize being grown and processed for animal or human food, however, as processing would inactivate the gene.

Antibiotic resistance is a growing problem. "There are not many antibiotics where there's no resistance," says Derek Burke, chairman of the UK government's advisory committee on novel foods and processes, which recommended against approval.

He explains that the modified maize contains two genes that are not native to the plant. The *Bacillus thuringiensis*, or BT, gene makes it resistant to the corn borer. The other confers antibiotic resistance. The latter genes are used quite commonly in genetically modified plants - as "markers" to show whether the main gene has been accepted by the plant, because the marker and the main gene are usually taken up together.

But the gene's "promoter", which switches it on and off, allows it to work in bacterial cells - not plant cells, as in the genetically engineered tomato.

It is also constructed in such a way that resistance could multiply rapidly and be more active than in other genetically modified products.

China said the maize was "as safe as maize has ever been". Its findings have been confirmed by the US Environmental Protection Agency, the Food and Drug Administration and the Department of Agriculture.

Under EU law, all member states have to abide by a majority decision in favour of a product, officials say. But if the environment committee fails to vote by the end of August, the Commission could approve the maize, or reformulate its original proposal for approval, adding safeguards.

## COMMERCIAL PROPERTY

## AN OPPORTUNITY FOR YACHTSMEN

Due to delivery of a new yacht in April 1997, one of our customers wants to sell his

## Jongert 20ds sailing yacht

L.A.S. 20, 10m, built 1988, constructed 1990, in immaculate condition, with the latest technical equipment, very comfortable interior in teak, owner's cabin, 3 guest cabins all with own heads and showers, spacious saloon, enclosed wheelhouse, galley. Price US\$ 2.4m. Lying Palma de Mallorca. Real estate in Germany or other European countries. Enquiries to: dahn international GmbH, exclusive worldwide marketing organisation for the Dutch shipyard Jongert, brokerage and charter of the world's finest yachts.

France, Antibes, Tel: (33) 93 345120, Fax: (33) 93 347158  
Germany, Düsseldorf, Tel: (49) 211 5255 103, Fax: (49) 211 525 40 30  
Monaco, Monte Carlo, Tel: (377) 93 502549, Fax: (377) 93 253056  
Spain, Palma de Mallorca, Tel: (34) 71 404412, Fax: (34) 71 402327

## SMITH HODGKINSON MCGINTY

## LANCASHIRE

- 21.2HS (52.3 Acres) Leisure Development Site •
- Prominent Position (A6 - Garstang) •
- Planning Consent for Marina, Hotel, Holiday Chalets and Lakes •
- Substantial Mineral Deposits •

For further information contact Andrew Duckworth at Chorley Office

## \*\*\*\*de luxe HOTEL

in MILAN  
124 rooms, restaurant  
bar, meeting rooms  
garage for 180 cars  
new, thriving business

**FOR SALE**  
with or without  
management

Post Box 96/390  
STUDIO BLEI S.p.A.  
Via Degli Arcimboli, 5  
I - 20123 MILANO

## UNIQUE IN BELGIUM

New commercial property under construction.

"Apartments + Offices".

Very luxurious and high-tech commercial building.

All utilities readable by computer at any time and place - near Cinquantenaire in Brussels (B-1040).

Guaranteed 7% profit. Asking price US\$ 4,000,000. Purchase of shares possible.

Please contact: +32 2 583 00 20 or fax +32 2 583 00 29

## FOR SALE

Commercial property in the centre of Antwerp (BELGIUM):

shop (1,200 m<sup>2</sup>) + warehouses + parking space for 35 cars + a large house.

Asking price: US\$ 600,000

Contact: Tel: +32 2 583 00 20 Fax: +32 2 583 00 29 Purchase of shares possible

## FOR SALE

Luxury offices (450m<sup>2</sup>) near the Cinquantenaire and the European Commission. Modern high-tech facilities. Very interesting conditions.

Available from 1st September 1996.

Please contact: +32 2 583 00 20 or fax +32 2 583 00 29

## UK Business Property

Friday, September 13.

Always topical, commercial property is the ideal for those who want to invest in the UK. Advertising in the survey allows you to promote your property, office or company to an international audience of property decision makers.

For further information Contact Carolyn Anderson on 0171 673 2252

Commercial Property International features scheduled for September include:

• 5 September: Property Buyers Forum

• 20 September: Property Buyers Forum

• 27 September: City Challenge Forum

UK Commercial Property

## THE PROPERTY MARKET

## A downturn develops

Bombay is coming under price pressure, says Tony Tassell

The distortions of the Bombay property market can still provoke disbelief.

The world's highest rents for some of the worst international office space on offer, rental deposits of more than £200,000 (\$307,500) for basic executive flats while long-standing tenants pay peppercorn rents, and thousands of vacant units despite a dire housing shortage are just three anomalies in this perverse market.

However, there are signs that a long-overdue correction is taking place after a surge in prices and rents since 1990.

Both property values and office rents have come under pressure over the past 12 months. The extent of the downturn is disputed, but most local industry experts estimate that prices have dropped by between 20 per cent and 30 per cent from 1995 peaks.

Colliers Jardine, the property adviser, says capital values for commercial properties in Bombay's main business district, Nariman Point, have declined from \$1,068 (\$p5,800) a sq ft in 1995 to \$829 (\$p39,000) in 1996. This compares with average values in 1990 of \$186 (\$p5,800) a sq ft. Rents in Nariman Point also have softened with some local agents estimating that quoted rents have dropped from a range of Rp200 to Rp250 a sq ft to between Rp175 and Rp180 a sq ft.

Unlike downturns in other markets, the fall in Bombay property prices has not been the result of a market imbalance of supply and demand.

With the economy continuing to grow at more than 6 per cent a year and increasing numbers of multinational companies entering the country, demand remains strong. At the same time, supply of developed property remains severely constrained by a morass of zoning controls and socialist-inspired regulations. Bombay must be one of the few financial centres in the world where it is illegal to build even a square inch of new space in the bulk of the inner-metropolitan area.

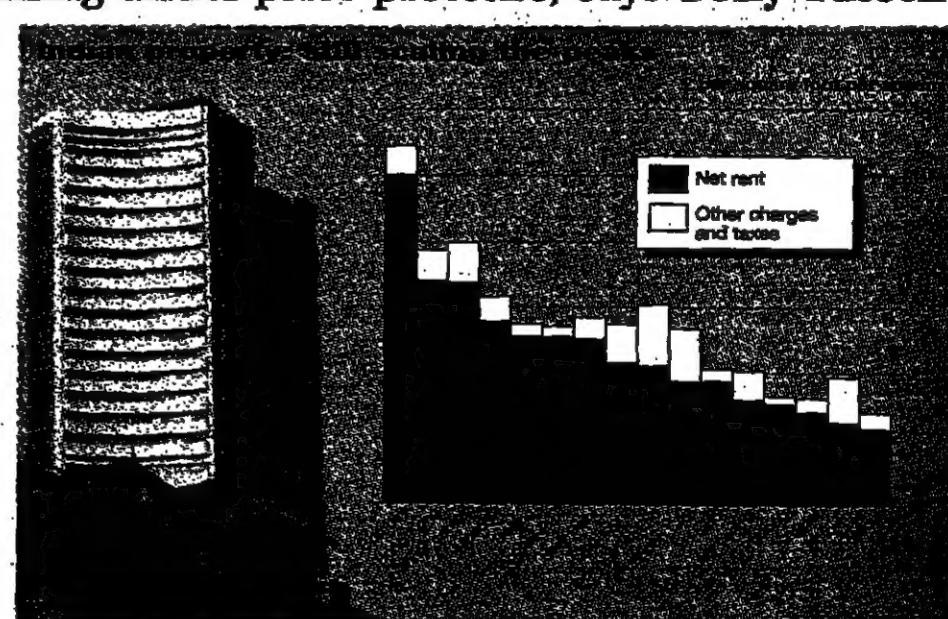
Local brokers say the fall has - liquidity crunch in the Indian economy over the past year and the fact that price rises had simply become unsustainable. Speculative activity, which drove the market's sharp surge in the early 1990s, has also cooled and shifted to other cities such as Mumbai and Hyderabad.

However, future reforms of property regulations could see more fundamental factors push down prices. Mr Deepak Parekh, chairman of Housing Development Finance, the leading Indian financial institution, has warned that expectations of constantly rising Indian real estate prices are "seriously misplaced".

"The real estate crisis in the US and the UK in the late 1980s and in Japan in the early 1990s should provide sufficient warning to speculators and financial institutions that the real estate cycle can be perilously counter-cyclical," he said in HDFC's annual report.

"I strongly feel that we will see a downturn in the real estate market even from its current soft state as land reforms - which are inevitable - get under way and new land begins to emerge in the market place."

How quickly reforms will be carried out in a country



Local brokers say the fall has - liquidity crunch in the Indian economy over the past year and the fact that price rises had simply become unsustainable. Speculative activity, which drove the market's sharp surge in the early 1990s, has also cooled and shifted to other cities such as Mumbai and Hyderabad.

However, future reforms of property regulations could see more fundamental factors push down prices. Mr Deepak Parekh, chairman of Housing Development Finance, the leading Indian financial institution, has warned that expectations of constantly rising Indian real estate prices are "seriously misplaced".

"The real estate crisis in the US and the UK in the late 1980s and in Japan in the early 1990s should provide sufficient warning to speculators and financial institutions that the real estate cycle can be perilously counter-cyclical," he said in HDFC's annual report.

"I strongly feel that we will see a downturn in the real estate market even from its current soft state as land reforms - which are inevitable - get under way and new land begins to emerge in the market place."

How quickly reforms will be carried out in a country

not known for its fleetness is another question.

Mr Michael Thompson, chief executive of Colliers Jardine, India, says the reform process is likely to be slow and tortuous and the effects of supply of new land are more likely to be felt in the medium term.

A new development area on the fringe of central Bombay called the Bandra-Kurla complex will be seven times the size of Nariman Point.

In addition, the ageing textile mills which occupy about a third of central Bombay are at last starting to be redeveloped.

However, Mr Bill Ashton, a director of Richard Ellis India, says the extent of the Bombay property downturn may have been overplayed.

"Prices may have come down 20 to 25 per cent from their perceived levels 12 months ago but there were very few transactions done at that level anyway," he says.

Mr Ashton adds that, as land reforms are unlikely to increase the supply of developed property in the short-term, property prices may actually firm over the next 12 months.

"There is no question that the market has stabilised but we see no reason to say the bubble has burst," he says.

## PFI Project Home Office Headquarters Central London

The Home Office are advertising in the European Journal for "The provision of and probable support services for modern flexible office accommodation by refurbishment or refitting of existing buildings or provision of alternative buildings. Estimated floor area required is in the range of 40,000 - 50,000 square metres".

For further information and questionnaire contact: M S Soames





ARTS

Summer music in America: Santa Fe

# Emmeline's shortcomings

At the end of the Santa Fe Trail in New Mexico you find Santa Fe: hot in day-time, cool at night, in the middle of a flat plain with a mountainous horizon. The Spaniards founded it in 1610, and it claims to have the remains of the oldest house in the US. Not that you could easily tell: most of the habitations, even the shops and hotels, are built in timeless adobe and constantly renewed. Few of them are more than two or three storeys high.

The sense of a small, well-baked town is charmingly preserved, though since the second world war Santa Fe has become a tourist Mecca and a lively cultural centre.

Of the cultural developments, the most remarkable has been the rise of the Santa Fe Opera,

now enjoying its 40th summer season. Its founder and impresario, John Crosby, who has just turned 70, still conducts an opera each season. There are five this year, playing in repertory for two months.

The festival's intrepidly adventurous record is extraordinary. Over the years, besides the standard repertoire it has staged the first American professional performance of Richard Strauss' opera, five of Henze's, two each by Cavalli, Hindemith, Schoenberg and Penderecki, Stravin-

sky's *Persphone*. Berg's *Lulu*, and others by Shostakovich, Britten, Janáček, Nino Rota, Aulis Sallinen, Stephen Oliver, Arístides Reimann, Siegfried Matthäus, von Bose (whose new *Slaughterhouse* 51 reviewed in July) and Menotti.

As if that were not enough, Santa Fe has also given the world premieres of Berio's 1970 *Opera*, Villa-Lobos's *Yerma* and six operas by American composers. The latest of these is Tobias Picker's *Emmeline*, with a libretto by J.D. McClatchy after Judith Rossner's novel.

Cleanly and effectively staged by Francesca Zambello and efficiently conducted by George Manahan, it tells an intriguing story - in Rossner's words, "the Oedipal story from Joca's point of view", which she heard from an ancient Maine woman. At 13, Emmeline Mosher was sent by her poverty-stricken parents to work in a cotton mill. There she was seduced and became pregnant; the baby was sent off to be raised by an unknown couple. Emmeline returned home, and many years

later married a younger man from out-of-town. He proved to be her long-lost son. Shock, horror, communal ostracism... I expect that *Emmeline* will be taken up by other American companies. Besides the piquant tale and its haplessly appealing heroine, there are the attractions of Picker's deft, eminently palatable score - rather too palatable, perhaps, for the enormity of the situation.

There are jagged orchestral explosions when the central revelation comes (at the funeral of

Emmeline's mother: a librettist's contrivance), but otherwise the prevailing tone is gently melancholy and folksy-lyrical in a familiar American mode. Once and cor anglais wind their ways through a thicket of soft strings; for (eclectic) variety there are a few passages of rattling atonality like neo-Stravinsky, and the odd excursion into motorised post-minimalism à la Michael Torke.

In none of this there is anything much like anguish or gut-horror to be felt; and yet those are just what the plot expects

and demands. This production had nevertheless the advantage of a touching, fresh-voiced heroine in Patricia Racette, who made us feel for her plight more than the music by itself might have done.

Her decent old father was nicely impersonated by Kevin Langan; there was also Victor Ledbetter as the kindly, lonely seducer, a worried Pastor from Herbert Perry and a suitably virile bridegroom-son by Curt Peterson. The chorus of null-girls was lively and well-drilled. As Aunt Hannah, who holds the keys to the action, Anne-Marie Owens was below her best form - but the opera unfolded concisely and swiftly, and even with a whiff of inevitability.

David Murray

Opera/Richard Fairman

## Highs and lows of a serious affair

If all Rossini's serious operas tend to seem the same, it might be helpful to recall that this is the one that looked so good on television last year. The miniature theatre auditorium lined by tiers of boxes creates a splendidly eye-catching set, even tilted at an angle, which must make it perilous for the singers to negotiate.

In fact, *Ermione* is not just the same as the rest, as the overture soon makes clear. An off-stage chorus of Trojans sings from behind the curtain, the first of many unusual features that show Rossini striving to vary the usual pattern of opera seria. To a non-specialist audience, formal innovations like that may seem academic, but nobody can fail to notice how fluently this opera moves along. *Ermione* is very well paced; it is not just the usual routine of one aria after another.

A 5.55pm start (time for tea at one of the North Downs' villages on the way down) gives advance notice that this will be a short evening. It certainly feels it, and that is in no small measure because Andrew Davis has his finger on the pulse and keeps the music racing along. The cool-headed precision, allied to drive and intensity, that is so effective when he is conducting 20th-century operas by Janáček or Berg, transfers unexpectedly well to Rossini.

By the final scene Davis and the London Philharmonic have the score in a tight grip, as they drive the drama on to its breaking-point. Racine's tragedy, despite what is done to it in the name of opera, has brought its two principal characters to a pitch of frenzy. *Ermione* torn apart by a love/hate relationship, Oreste crazed by unrequited desire. The skill of Gra-

ham Vick's production is that it releases all these pent-up emotions without resorting to any of the heavy-handed producers' fancies currently fashionable.

As we see her here, *Ermione* is a 19th-century prima donna, giving the performance of her life. That nicely suits Anna Caterina Antonacci, a beautiful and elegant Italian soprano who radiates star quality. The voices flash with vivid colours of emotion and it matters less than it might that she employs every trick in the book to get around having to sing the top notes fairly and squarely. Her presence is magnetic without them.

For his top notes, Paul Austin Kelly's Oreste reaches for the box marked "For emergency use only". It is not his fault that the part lies so high, but the Bs and Cs sound strangled and take away from the reasonably stylish singing that he manages when the music is more comfortably within his reach. Without using the head voice that would have been common in Rossini's time, Paul Nilon sang Pirro's even more difficult role with security and confidence.

In the third of the three horribly taxing tenor roles, Justin Lavender acquitted himself with some honour. Diana Montague again makes a dignified Andromaca and it is not due to any shortcoming on her part that the scene in which she believes she is about to lose her son Astianatte falls to reach tragic heights. Rossini chooses that moment to pipe a merry little tune on the clarinet - a passing reminder that seriousness is not always what opera seria is all about.

Sponsored by the Peter Moores Foundation. Further performances at Glyndebourne until August 25.



Eye-catching Rossini: Anna Caterina Antonacci and Paul Nilon in 'Ermione'

The Proms

## A grand symphonic statement

It is 20 years since Peter Maxwell Davies now Sir Peter, but still known as "Max", unveiled his First Symphony. Back then the label seemed controversial: could it really apply to a non-tonal work, however ambitious in scale? Was it not inextricably tied to some harmonic ground-plan, some purposeful harmonic development - a system of carefully engineered tensions and releases, such as atonal music could only mimic faintly?

With each successive "symphony", in fact, Davies found himself proposing another apology for using the traditional term. So again with his Sixth Sym-

phony, which reached the Proms on Tuesday after its premiere at his St Magnus Festival in the Orkneys. Now he suggests that the term is fair enough if a work offers room enough for pursuing continuous musical thought at length, sufficiently analogous to what tonal symphonists have done; and the new Sixth fulfils that brief grandly.

Two years ago, his one-movement Fifth Symphony developed in a sequence of short, concise sections, laconic and pungent. The Sixth, in three movements, is more expansive. Evidently Davies is remembering Mahler again. The big Adagio finale

makes that obvious, and so does the second movement, with its echoes of galumphing rustic dances (think of Mahler's Ländler) - not mischievous or parodic, this time, but amiable and sturdy.

The two most striking features of this symphony, however, go together. One is its tenacious pursuit of continuous musical thought, palpable enough to grip our attention throughout; the other is its harmonic and lyrical transparency. Though the music is "tonal" only insofar as there is often an implied tonic base - we hear much of it irresistibly in such terms, but it does not move

in traditional harmonic steps - we can find our feet with it. And its lyrical lines are not disjunct, as they were in Davies' "expressionist" period; they proceed in gentle steps, almost like diatonic tunes. Furthermore, the orchestration seems as plain as could be, for all its canny ingenuity: the music expands in ruminative solos, homogeneous duets and trios, big continuous paragraphs. Nothing is jagged or abrupt. There is a rich palette of contrasts, but the sense of steady, intelligible development is secure - and of deep expressive weight too.

All this is enhanced by Davies'

excellently idiomatic writing for his instruments, which the Royal Philharmonic delivered with grateful sympathy. Each ensemble of the moment gets the space to expand a lyrical thought at leisure, decorative or declamatory. The only uncertainty I felt at this first hearing was whether moderate lamp are too propitious for the length of the whole work; but no individual section ran out of breath or overstayed its welcome. The complete edifice is nobly imposing, and as precisely original as anything Max has done.

D.M.

Opera/Martin Hoyle

## Resurrection of a heroine

Time was when a distinguished critic could lament in the pages of Opera magazine that most opera-goers thought Rodelinda was the heroine of *Die Fledermaus*. The baroque boom and the reassessment of the treasure-trove that makes up Handel's 30-odd operas have changed all that.

The 1725 *Rodelinda*, despite success in London and abroad in the composer's lifetime, waited until 1920 for a revival, when a production in Göttingen marked the beginning of this century's Handel opera renaissance. A young, recently famous Sutherland sang it for the Handel Opera Society in 1969. It can only be a matter of time before one of the London houses or Glyndebourne takes it up.

The plot, based at several degrees removed on minor Corneille, recounts a farrago of machinations among the Lombards who boast such villainous double-acts as Grimoaldo and Garibaldo: best to select manageable dramatic elements as they occur rather than try to explain the whole. Thus there is a monarch unjustly deposed, hiding his time in exile (as in *The Tempest* or *As You Like It*); his (putative) widow, under amorous pressure from the conqueror and anxious for the life of her child (as in *Briarcliffe*); it is even possible to see the ancestress of Mozart's Vitellia in Edgiva, the princess whose moods vacillate according to her erratic matrimonial prospects.

The score is irrepressibly melodious and vital, boasting at least one genuine, ravishing Handelian hit, traditionally anglicised as "Art thou troubled?". Despite its wide emotional scope, this basically optimistic music looks forward to the age of reason. The patched-up happy ending seems perfectly feasible.

The triumph of rationality is underlined in Jonathan Miller's production at Broomhill, Kent, by the resurrection of the dastardly dead bass who joins in the final chorus from a prone position; and is forgiven.

Elsewhere Miller seems content to let the story unfold in a stand and deliver manner against the background of grubby white-washed walls, dust-sheets and bare boards with a couple of sticks of furniture. Costume spans the 30th century, from the exiled Bertalardo's crumpled white suit and pony-tail to the usurper's morning-suit, spats and watch-chain - transforming the substantial person of Adrian Thompson into an Edwardian alderman in his Sunday best. Thompson, in fine voice and sailing through florid passages,

made the mistake of initially looking sheepish; but what started as unintentional comedy blossomed into rich characterisation reminiscent of the late lamented Roy Kinnear.

The Miller production is free of "concept" - one might have wished for more concessions to modern theatricality - but, in keeping with the good doctor's recent tendencies, concentrates on individual characterisation. Eiddwenn Harrihy, musical if sometimes small-voiced, is a ringer for Mary Astor in *The Maltese Falcon* and makes a vivid Edgiva. The rest of the cast, mourning, raging or rejecting, are plausible individuals, though nothing can redeem the impression of the opera as a string of arias.

But what arias - and how well performed. To find one superb counter-tenor in a cast is, as Lady Bracknell might observe, good fortune; to find two is sheer joy. The young Canadian Daniel Taylor has the best-knit voice in this genre I have heard; no breaks in register, from chesty thrust to soprano-like sweetness, all overlaid with a gleaming patina that gives some inkling of how the castrati were able to portray such virile figures as Hercules. His beautifully sensitive lament, gently echoed by the orchestra in one of the score's many pastoral moments, was an object lesson in phrasing. Pure-toned, without the squawks or hoots that mar so much counter-tenor singing, Taylor is a star.

Hard luck on Robin Blaze, another splendidly fresh-voiced counter-tenor, to be cast as his sidekick. An engaging gawkins on stage and open-faced public schoolboy personality made him a rather good loyal lieutenant, youthful resilience emerging in a boundless ebullient aria over the orchestra's skipping triple time (good times are just around the corner).

Rodelinda is by Sophie Daneman, experienced with such early music experts as William Christie and Philippe Herreweghe. Pure-voiced, ethereal-toned, more from the Emma Kirby than the Catherine Bott mould, content to make lovely sounds in the heroine's mainly melancholy, droopingly sensuous music. Her voice twined unforgettably with Taylor's in their duet "Ritornello", where music and staging first they chasteleously refrain from touching. *Eno Trisani*-style - contribute to a wistful mood of infinite yearning. Nicholas Kraemer conducted with evident love, and the Baroque Raglan Players seconded him with vigour, volup-tuousness and vital attack. *Rodelinda* is back with a vengeance.

INTERNATIONAL

ARTS

GUIDE

AMSTERDAM

EXHIBITION

Stedelijk Museum

Tel: 31-20-5732911

● August Sander exhibition devoted to the work of the German photographer (1878-1964). There are more than 200 photographs on display, including those for his life work Menschen des 20. Jahrhunderts (People of the 20th Century); to Aug 15

BERLIN

EXHIBITION

Kupferstichkabinett

Tel: 49-30-26629598

● In Kontext der Sammlung: exhibition of works recently added to the museum's collection, including Picasso, Lechner, Flavin, Oppenheim and Boltanski; to Oct 13

CAPE TOWN

EXHIBITION

South African National Gallery

Tel: 27-21-451628

● Florence Zerff and Ruth Prowse: this exhibition of paintings by the South African artists is drawn from the museum's permanent holdings and from private collections; to Aug 18

EDINBURGH

EXHIBITION

Royal Museum of Scotland

Tel: 44-131-2257534

● Pride and Passion: an exhibition in celebration of the life, times and legacy of Robert Burns; to Sep 15

LIVERPOOL

EXHIBITION

Tate Gallery Liverpool

Tel: 44-151-7083223

● Joan Miró - Printmaker 1933-63: exhibition of etchings, dry-point engravings, lithographs and aquatints by Joan Miró, giving an overview of the artist's graphic work. The prints in this exhibition are from the Joan Miró Foundation in Barcelona; to Aug 26

LONDON

EXHIBITION

British Museum

Tel: 44-171-6361555

● 19th century French drawings from the British Museum. In 1993, art dealer César Mange de Hauke bequeathed to the British Museum 16 drawings from his collection. This exhibition presents an overview of the range of styles and purposes of drawings

produced throughout the century; to Sep 15

Courtauld Institute Galleries

Tel: 44-171-6732526

● The Four Elements: this exhibition draws together prints and drawings from five centuries to show fire, water, earth and air in mythology and real life. Included are works by Manet, Dürer, Guernico, Bruegel, Gauguin, Hieronymus Bosch, Guardi, Rowlandson, Turner, Samuel Palmer, Constable, Piranesi, Tiepolo and others; to Sep 22

THEATRE

Barbican Theatre

Tel: 44-171-6384141

● Richard III by Shakespeare. Directed by Steven Pinnitt and performed by the Royal Shakespeare Company. The cast includes David Troughton; 7.15pm; Aug 12, 13

The Pit Tel: 44-171-6388891

● The Devil is an Ass: by Jonson. Directed by Matthew Warchus and performed by The Royal Shakespeare Company. The cast includes John Nettles, David Troughton and Christopher Gwynn; 7.15pm; Aug 9, 10 (also 2pm)

LOS ANGELES

EXHIBITION

Los Angeles County Museum of Art

Tel: 1-213-857-6000

● Port of Entry: William S. Burroughs and the Arts. The exhibition focuses on techniques developed by the artist with Brian Gysin. Mass-media images, text-image conjunctions, new

structures of visual and literary content, and issues surrounding cyberpunk culture are addressed in 153 works, beginning with Burroughs' early scrapbooks of photomontage "cut-ups" from the 1960s and early 1970s.

Also featured are works produced by Burroughs in collaboration with David Bradshaw, George Condo, Keith Harring, Robert Rauschenberg, Philip Taaffe and Robert Wilson, as well as portraits of Burroughs by Allen Ginsberg, Annie Leibovitz, Robert Mapplethorpe and Herb Ritts; to Oct 6

MADRID

EXHIBITION

Museo Nacional Centro de Arte Reina Sofia

Tel: 34-1-4575062

● Paul Strand - the world on my doorstep, 1950-1978: travelling exhibition organised by the Paul Strand Archive at the Aperture Foundation. This exhibition comprises 150 black and white photographs and is the first major European presentation of Paul Strand's work since his death in 1978; to Sep 25

NEW YORK

CONCERT

Avery Fisher Hall

Tel: 1-212-875-5030

● New York Chamber Symphony: with conductor Gerard Schwarz perform works by Vivaldi, Handel, Mozart and J.S. Bach. Part of the Mostly Mozart Festival; 8pm; Aug 12

EXHIBITION

Metropolitan Museum of Art

Tel: 1-212-879-5500

● Winslow Homer: retrospective exhibition with 180 paintings, watercolours and drawings by the 19th century American painter. The display includes depictions of the Civil War, scenes celebrating rural America in the 1870s, heroic images of seaside life, seascapes of Proust's Neck, Maine, where the artist settled in 1883, and the tragic painting from his final years; to Sep 22

PARIS

EXHIBITION

Centre Georges Pompidou

Tel: 33-1-44 78 12 33

● Dessins contemporains du Musée de Bâle: this exhibition shows a collection of contemporary drawings, collected by Dieter Koeplin, the curator of the Kunstmuseum Basel; to Sep 30

Musée d'Art Moderne de la Ville de Paris

Tel: 33-1 53 67 40 00

● Georges Tony Stoll: the first solo exhibition of this French photographer; to Sep 22

SALZBURG

CONCERT

Grosses Festspielhaus

Tel: 43-662-8450

● Camerata Academica Salzburg: with conductor Sándor Végh and pianist Elisabeth Leonskaja perform Mozart's Symphony in D (Prague), Mendelssohn's Piano Concerto No.1 and Haydn's Symphony in E

flat. Part of the Salzburger Festspiele; 8pm; Aug 11

SAN FRANCISCO

EXHIBITION

Museum of Modern Art

Tel: 1-415-357-4000

● Frida Kahlo, Diego Rivera, and Mexican Modernism from the Jacques and Natasha Gelman Collection: the collection of modern Mexican painting spans the 1915-1989 and includes works from Frida Kahlo, Gunter Gerzso, José Clemente Orozco, Diego Rivera, David Alfaro Siqueiros, Rufino Tamayo and Angel Zárraga. The display includes 56 works; to Sep 8

WASHINGTON

EXHIBITION

Arthur M. Sackler Gallery

Tel: 1-202-357-2700

● Traders and Raiders on China's Northern Frontier: exhibition reflecting relationships between China and its northern neighbours, the pastoral tribes. A selection of belt plaques, buckles, chariot and harness fittings, weapons, tools and vessels made of gilded, tinued or inlaid bronze, as well as cast gold and silver from China and the northern region is also on view; to Sep 2

Listing compiled and supplied by ArtBase The International Arts Database, Amsterdam, The Netherlands. Copyright 1996. All rights reserved. Tel: 31 20 664 6441

WORLD SERVICE

BBC for Europe can be received in western Europe on medium wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

(Central European Time)

MONDAY TO FRIDAY

NBC/Super Channel:

07.00

FT Business Morning

10.00

European Money Wheel

Nonstop live coverage until 15.00 of European business and the financial markets

17.30

Financial Times Business Tonight

CNBC:

08.30

Squawk Box

10.00

European Money Wheel

18.00

Financial Times Business Tonight



## COMMENT &amp; ANALYSIS

## A few familiar symptoms

As the Thai central bank moved last week to ward off a run on the baht, the questions were incessant: "Are we heading for a meltdown? Is this like Mexico?" Those with exposure to the Thai currency wanted to know.

The short answer is no. Mexico's currency crisis 18 months ago arose quite suddenly after the country lost a large percentage of its foreign currency reserves to a series of political shocks. But the fundamental cause of the crisis was the misguided economic policy pursued for two years that kept the peso overvalued for reasons of political hubris.

Thailand has some similar symptoms but a different disease. The baht has traditionally been undervalued rather than overvalued, out of perceived economic necessity rather than political whim: the promotion of exports is still a priority. Although Thai politicians have so far been unable to implement a much-needed strategy to repair the flaws in the external side of the economy, day-to-day macro-economic management appears to be in capable hands. Basic information on levels of currency reserves, credit expansion and trade balance is readily available.

And barring an unlikely military coup, the only political shock lurking on the horizon in Thailand - a collapse of the government coalition of seven parties - would probably be welcomed by financial markets.

But that does not mean that Thailand's situation is rosy. The Thai economy is like one of those huge Olympic weightlifters of years past: strong but not very healthy - pumped up, in short, with artificial stimulants. For all the differences between Mexico and Thailand, the seeds of a future Thai crisis exist and could easily germinate.

Take the current account deficit, for example. Thailand's is forecast to be 7.8 per cent of gross domestic product this year, exactly the same as that of Mexico in 1994. But Mexico's deficit was driven by consumer goods imports, while 74 per cent of Thailand's imports

Thailand's problems are not as bad as Mexico's, but there are risks, says Ted Bardacke

Thailand: awash in short-term debt



are raw materials or capital goods, both of which are expected to lead to increased exports.

The problem is that this expectation is not being fulfilled. In the first six months of this year, exports grew only 5 per cent compared to the same period last year; forecasts for the full year are just as disappointing. Much of Thailand's investment is going into infrastructure and basic industries. These are necessary if high levels of economic growth are to be sustained, but they do not automatically translate into exports.

The debt picture is equally murky. Thailand's debt service ratio of 11 per cent of export earnings is less than half of Mexico's 24 per cent in 1994, but its level of total

foreign debt as a percentage of GDP, 49 per cent, is higher than Mexico's 35 per cent in 1994.

Part of the reason is that, like Mexico, Thailand is increasingly using volatile short-term financing rather than long-term direct investment in industrial plant and businesses to fund its current account. But unlike Mexico, who have many sad experiences with sudden devaluations, Thailand is largely unaware of the risk this entails.

While this means that Thailand does not share with Mexico a propensity for engaging in capital flight, some large Thai corporations and most commercial banks are borrowing cheap US dollars overseas for projects that will generate baht

revenue, and many are doing so without purchasing commensurate hedging instruments. A lot of weight is being placed on the single pillar of what is in effect a fixed baht-US dollar exchange rate managed by the Thai authorities.

If the baht is indeed undervalued, it is true that a free-floating baht would probably appreciate after the initial shock wore off. This would eventually make US dollar funding even cheaper in baht terms. But a stronger currency would also damage Thailand's export competitiveness, whereas in Mexico the devaluation has helped spur exports to new heights.

A glaring difference between Mexico and Thailand is on fiscal policy. In 1994 Mexico ran a balanced budget but surreptitiously doled out government subsidies via development banks. Despite increasing government budgets, Thailand will again run its traditional budget surplus of nearly 3 per cent of GDP this year.

The irony is that this budget surplus is partly a function of the Thai government's inability, because of bureaucratic inefficiency, to spend all the money allocated to it by the country's Budget Bureau. When things are going well for the Thai economy, this unintended restraint is a blessing that helps to control inflation. The same government inefficiency now prevents it from designing and implementing a coherent plan to promote export growth and guide Thailand away from uncompetitive low-wage assembly industries to a more diverse and mature economy.

Thailand, perhaps more than Mexico, needs such a plan. If ever a real economic crisis were to hit the country, Thailand would soon discover that it lacks two assets exploited by Mexico to avoid complete meltdown: substantial hard currency earnings from the state-owned oil monopoly, which it was able to mortgage for a quick cash injection; and a neighbouring US government determined to prevent even more turmoil on its southern border.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be sent by post to the above address or by email to [letters.editor@ft.com](mailto:letters.editor@ft.com). Publishers' letters are also welcome on the FT web site, <http://www.ft.com>. Translation may be available for letters written in the most important languages.

## Eurofanatic view of spending

From Mr John Townsend MP.

Sir, Further to Geoffrey Howe's article on *Emu* ("When it's right to resist", August 7), while I would argue very strongly against his views which, when dissected, make it clear he is a Eurofanatic, he makes one statement on public spending which is completely misleading. He says "we never doubted then that control of public-sector spending and borrowing had to come first. It is totally foolish now to suppose, after 17 years of Conservative government and with Britain's public

spending less as a percentage of GDP than anywhere else in the EU, that any easy savings remain to be found."

This gives the impression that the government has been tough on spending. The facts are exactly the opposite. In 1979, when the Conservatives came to office, public expenditure was 41% per cent of gross domestic product.

By 1989-90 it had been reduced to 38 per cent. Yet at the end of the last financial year it was back up to 42% per cent. That shows since 1979 there has been no

reduction in public expenditure. Although our expenditure is lower than other members in the Union, it is higher than in the US, which has been much more successful in creating jobs, and significantly higher than the growth economies of the Pacific rim.

It seems the Eurofanatics will twist any fact to try and persuade the British nation to surrender its sovereignty to Brussels and Frankfurt.

John Townsend,  
House of Commons,  
London SW1A 0AA, UK

## Dole's tax headache

From Mr Jan-Peter Olters.

Sir, Apart from the debatable mathematics that result from the suspicion of the US economy not being overly close to the downward-sloping portion of the Laffer curve, it is in principle Bob Dole's intent, essential to his tax-cutting proposal, to stimulate the economy beyond its sustainable, non-inflationary and job-producing level that appears most alarming ("Dole outlines \$548bn tax-cutting plan in bid to attract voters", August 6).

In the light of Wall Street's worries about the speed of job creation, which it had repeatedly made known to the equity-holding segment of the US population earlier this year, implementation of Bob Dole's "economic programme" will likely encourage temporary growth beyond potential output, to which level conventional wisdom has seen the US economy approach recently.

Respectively of the ideological flavour of one's economic toolbox, the results will be higher rates of inflation and interest, with all the rest of the story unfolding from there. While the scent might tempt and the taste seduce, Bob Dole's campaign cocktail promises a big headache.

Jan-Peter Olters,  
102-436 Rue St Helene,  
Montreal PQ H2Y 2K7,  
Canada

## Not a riot

From Mr Glen Plant.

Sir, I was disappointed to see the Beijing pro-democracy demonstrations of May 1989 described by Tony Walker ("China generals pledge to back top leadership", August 2) as "riots". As one who spent several days in or near Tiananmen Square at the time, I can touch for the complete absence of common lawlessness among both the students and the vast populace who came out to support them, most impressive and inspiring given the withdrawal of the "forces of law and order" from the streets.

Glen Plant,  
barrister,  
65 Alexandra Road,  
Wimbledon,  
London SW19 7LE, UK

## Apology comes too late

From Ms Betty Bloom.

Sir, I am writing with regard to your article, "Clock ticks on buried Jewish treasure" (August 3) and in particular with reference to the sentence "last year the Swiss government for the first time apologised for its treatment of Jewish refugees during the war". In September 1943, at the age of 13, I was living in a children's home for Jewish refugees from Nazi Germany in south-western France. As we were in constant danger of deportation, my older sister, who had by then joined the Resistance, arranged for me to be brought to the Swiss border and after several abortive attempts I managed to cross into Switzerland. On arrival on Swiss soil, I was interrogated by

the police as to how and why I had come and subsequently spent six months in various internment camps, without proper food, medical attention, schooling or even a change of underwear.

However, I am one of the lucky ones. Sixteen of my fellow inmates of the home, being aged 15 and over, having successfully crossed the border into safety, were sent back by the Swiss border guards, who were no doubt acting under orders from above, straight into the arms of the Germans, to perish in Auschwitz.

No apology will bring them back to life.

Betty Bloom,  
33 Fellows Road,  
London NW3 3DX, UK

## Rationale for Britannia as re-fitted, dual-purpose yacht

From Mr Bryan C. McGee.

Sir, UK government figures claim that it would cost £17m to extend the life of HM yacht Britannia by five years. A similar amount is being spent on a single transfer fee for the footballer Alan Shearer. We have also seen proposals for a "pin-point" replacement at an estimated cost of £20m. An

interesting dual-purpose sail training alternative is also proposed.

Since Britannia's hull is known to be in pristine condition and her decorative fixtures and fittings in good order, how much would it cost to refit her with state of the art electrical and mechanical equipment to extend her life by, say, 30

years? "Gondola" on Lake Coniston, 100 years old, restored for daily use remains the most sublime sight when in motion. Britannia after 40 years still possesses ageless elegance and remains an icon of Britain at its best.

If the dual-purpose sail training yacht proves impracticable, will there be

an embarrassing and humiliating absence in Sydney harbour in the year 2000 for the Millennium Olympic Games?

Bryan C. McGee,  
chartered engineer,  
Blackbrook House,  
Blackbrook,  
Chapel on le Frith,  
SK12 6PU, UK

## FT Conference, London, 12 &amp; 13 December 1996

## Conference Theme

In the last year pulp and paper prices have been spectacularly volatile, causing tremendous problems for both producers and consumers. Is the establishment of a futures market in pulp and paper a solution - or will it add to the uncertainty and risk? The fifteenth FT World Pulp and Paper conference will provide a forum in which experts from the industry will analyse this and other tough questions, and provide up-to-the minute information about price movements, supply, and demand. At this dramatic time in the industry, no-one involved can afford to miss this chance to examine the issues with key decision-makers from around the world. Following the enormous popularity of last year's conference, early booking is recommended.

## Topics will include:

- ◆ The boom-bust cycle: A Paper Industry View
- ◆ A Paper Buyer's View Is a Fragmenting Market Answer?
- ◆ A Global Review of Supply and Demand
- ◆ The Future of the Indonesian Paper Industry
- ◆ Selling and Distributing Fine Paper to a Fragmenting Market
- ◆ The Challenge of Moving Towards Sustainable Development

## Speakers will include:

- MR JOHN T DILLON  
Chairman & Chief Executive Officer  
International Paper Company
- MR MARTIN GLASS  
Managing Director  
EMGB & Company
- MR ARILD NIELSEN  
President & Chief Executive Officer  
Canfor Corporation  
Chairman  
The Canadian Paper Association
- MR PHILIPPE BEYLIER  
Group Managing Director  
Arjo Wiggins Appleton plc
- MR H M MANSUR  
Chairman  
Indonesian Pulp & Paper Association
- MR RAMSAY HAMPTON  
Chairman  
Aylesford Newsprint Limited

## Recommended Global Airlines

Lufthansa SAS SAAP UNITED AIRLINES

## Registration Form

Mr/Mrs/Ms/Ms/Mr/Dr/Other  
First Name  
Surname  
Position  
Company/Organization  
Address  
City  
Postcode  
Country  
Tel  
Fax

FEES ARE PAYABLE IN ADVANCE  
Please reserve one place at the rate of \$250.00 plus VAT at 12.5%  
Please note that as the conference is being held in the UK, all registrants are liable to pay Value Added Tax. A VAT receipt will be sent on payment of the registration fee.  
Cheque enclosed made payable to "FT Conferences"  
Bank Transfer to: FT Conferences, Midland Bank plc,  
City of London Corporate Office, Account Number 7109005  
Sort Code 40-42-50 International SWIFT Code: MIDLG822  
(Please quote delegate name as reference)  
Please charge my AMEX/MasterCard/Visa with £  
Card number: \_\_\_\_\_  
Expiry Date: \_\_\_\_\_ Signature of Cardholder: \_\_\_\_\_

World Pulp and Paper 12 & 13 December 1996  
Please complete and return to: FT Conferences, Maple House, 100 Tottenham Court Road, London W1P 9LE, UK  
Tel: (44) 20 7556 2026 Fax: (44) 20 7556 2090

## World Pulp and Paper

London  
12 & 13 December 1996

Conference supported by:

Smurfit UK

## Europa • Philipp Hildebrand

## Emu's credibility crisis

Political will for early monetary union is pointless if it goes against economic logic

"Each of these criteria is so important and must be fulfilled in its substance, if the monetary union isn't to be built on sand." Hans Tietmeyer, Bundesbank president, May 4 1996.

Financial markets have largely accepted the idea that European monetary union will go ahead on January 1 1999. Traders and financial analysts have been convinced not by economics but by political will.

On October 26 last year, President Jacques Chirac of France set the stage. He gave his commitment to economic and monetary union and the fiscal rigour necessary to meet the convergence criteria set in the Maastricht treaty of a budget deficit no greater than 3 per cent of gross domestic product. Subsequently, he stood by his prime minister during strikes against welfare reforms aimed at reducing the deficit.

Last December's Madrid summit agreed on "euro" as the name for Europe's future currency, and thereby increased the political momentum behind Emu. Finally, Mr Helmut Kohl, the German chancellor, and his vision of Emu emerged victorious from the German elections in March. More important, the opposition suffered a severe blow with its "delay Emu" stance.

These events promoted a remarkable stability in the currency and fixed income markets. This has remained largely the case until recent market turbulence led to a sudden appreciation of the D-Mark. Policymakers and market participants would be well advised to view this volatility as a warning that optimism about the convergence process in Europe could once again be undermined.



Making a commitment: Helmut Kohl and Jacques Chirac

1999 is based on optimism about European growth and the feasibility of a post-Emu stability pact. Alternatively, the markets believe the political momentum is enough to reduce the Maastricht convergence criteria to little more than general reference points.

As far as European growth is concerned, it is too early to make a definitive judgment. For the time being, one can construct scenarios in which Germany and France meet the Maastricht fiscal criteria by the end of next year. Monetary authorities in both countries have been accommodating and might well provide further monetary stimulus. However, there are those who warn that with further fiscal tightening in the pipeline, Europe's economies are subject to such deflationary pressures that only an extreme monetary shock could generate the kind of growth leap necessary to achieve the Maastricht fiscal targets.

The emphasis is thus on the scope for interpretation of the Maastricht criteria. The treaty undoubtedly allows for some leeway, but will it be enough? Market

negotiations made only limited progress on the political front. The intergovernmental conference was meant to change that. So far, there are few signs of progress. Mr Kohl's enthusiasm for compromise on Emu will be limited without any progress on broader political issues such as European enlargement.

Finally, and perhaps most important, Europe's central bankers - under the leadership of the Bundesbank - will have a word to say about what constitutes a sustainable monetary union even if they are excluded from the final decision about the timing and composition of Emu.

Mr Tietmeyer has made clear he is willing to defend the criteria even to the extent of offering a lone dissenting opinion from that of the rest of the European Monetary Institute council if its convergence report is not in line with his thinking.

Ultimately, the 1999 Emu start date is contingent on European growth or, at the very least, on a stability pact with credible enforcement capabilities. Without progress on at least one of those two fronts, at the very latest by the end of this year, a strong tide of economic logic will come up against the present politically motivated Emu timetable.

A credible, limited delay of Emu will not inevitably lead to market turmoil. On the contrary, it would provide Europe with a greater chance of genuine economic convergence and the prospect of a broader European monetary union early in the next century.

Contrary to the opinions of many bond traders, policymakers are not slaves to the financial markets. They can lead and guide markets, provided they exert the right leadership at the right time. Should they fail to ignore the growing credibility gap between the convergence criteria and the 1999 timetable, Europe's policy elite risks renewed currency turmoil - and potentially undermines the objective of an economically sound monetary union as the keystone to a unified Europe.

The author is an investment strategist with Moore Capital Management in London.

## Russia: is to be

## Labour's

## Rank ou



## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700  
Friday August 9 1996

## Russia: what is to be done

Mr Boris Yeltsin's inauguration as Russian president later today will be a historic moment for the country, and source of justified relief worldwide. For the first time since becoming a sovereign nation, Russians will get to see the winner of a democratic election sworn in as their leader. What is more – as far as many in the west are concerned – the right man won.

It has been difficult not to become more up-beat about Russia's economic future since Mr Yeltsin's re-election. Important risks, however, remain. The clearest, of course, must be the state of the new president's health. His death would trigger an early election and a hard-fought battle for succession which would be highly destabilising and might not necessarily go the reformers' way.

Even if Mr Yeltsin – or someone sharing his aims – survives in office, there are tough challenges ahead for Russia as it achieves a long-term recovery. The four key ingredients for long-term growth will be to maintain low inflation; achieve budgetary control (including sweeping tax reform); lay the legal and regulatory frameworks for competitive markets; and, last, integrate Russia fully into the global economy. The election result did not ensure that all of these would be achieved.

As far as day-to-day macro-economic stability is concerned, there are reasons to be cheerful. The full cabinet will not be known for a week or more. But the signs are that the key economic and financial posts will be taken by people committed to preserving the newly acquired economic stability. More broadly, popular support

for low inflation will make it difficult for opposing forces in the Duma to challenge the new macroeconomic orthodoxy.

Yet they have a far greater capacity to delay detailed tax and regulatory reforms or subvert them to individual, non-reformist, ends. There are now some highly committed professionals involved in the writing and implementing of these types of reforms. Yet, even where the right rules are in place, it will take political will at the heart of the government to bring them to life. This would not seem to be a job for a man now said by aides to be suffering from "colossal tiredness".

The final challenge – of making sure that Russia is open to international capital and competition – overlaps with the other three. Given an ageing population and severe fiscal constraints, Russia will need foreign capital for the foreseeable future for investment and rapid growth. Though Mr Yeltsin's "resort to a border tax last week to boost government revenues worried many, few doubt the new government's commitment to keeping Russia's borders open.

But achieving the benefits of openness will take more than an absence of visible trade barriers. One can argue for free trade while still favouring continued exclusion of foreign investors from the domestic treasury bill market, and any number of subtle rules and subsidies aimed at supporting "national champions". The elections were fought on the "big picture" of whether Russia could proceed in its transition to a market economy. The challenge of the next few years will be finding the details to match.

## Labour's heels

As Harry Truman, Boris Yeltsin, Jacques Chirac, John Major and others could testify, it is possible to win an election when everyone has been predicting defeat. For four years Britain's Conservatives have been written off as inevitable losers, but write-offs can recover. The Tories' score in the opinion polls has edged up from the late 20 per cent; it may be crossing the 30 per cent mark. This is behind where they ought to be if they are to beat the statistical odds in a contest due within the next 10 months. Yet, as Mr Major demonstrated in April 1992, precedent and polls can mislead.

The economic news favours the prime minister's party. House prices are firmer. Real disposable incomes are rising. Slowly but perceptibly, confidence in the government's management of the economy is returning. Such circumstances favour incumbents. If the Conservatives were not at one another's throats over Britain's place within the European Union they might by now be treading on Labour's heels.

While the Tories squabble, the conventional wisdom still holds. The election is Labour's to lose. The party is better placed to win than any postwar

opposition at a comparable stage of the game. Mr Tony Blair, its leader, has done well. He has embraced the market economy and much other Conservative thinking besides. New Labour promises continuity to an essentially conservative electorate. It offers a new management to run familiar policies. The question is, can it be trusted?

Voters who are aware of the criticisms made by Clare Short this week may have their doubts. A disappointed member of Mr Blair's shadow cabinet, Ms Short called for more principle, less public relations. There should be less modifying everything Labour stands for, she says. She described Mr Blair's advisers as "the people who live in the dark". Her interview in the New Statesman may be a cry of frustration at New Labour's election strategy. It is nevertheless revealing.

It could be a summer distraction, or it could do more lasting damage. Either way, the import of what has happened in the past few weeks is plain. It is no longer possible to assume that nothing can stop Labour from winning next time. The party is probably still on the long road to victory. It could be diverted to the short road to defeat.

## Rank outsider

Rank Organisation's decision in principle to sell its remaining stake in Rank Xerox looks suspiciously like part of a trend. Like last year's \$7.7bn sale by Seagram of its 23 per cent stake in DuPont, it illustrates the pressures on managers to perform. Just as peripheral businesses must be jettisoned these days, so must sources of income which managements do not control.

For once, the impetus does not come from the financial institutions. Indeed, yesterday's sharp drop in the Rank share price suggests shareholders are a little disconcerted. The pressure is more internal. No self-respecting manager – especially one fresh to the business, like Rank's chief executive – wants to rely on profits from a passive holding; nor does it help when those profits have a tendency to outpace those of the managed business.

In this context, a passive holding is not the same thing as a minority stake. The latter may be defined as part of current strategy, aimed at cementing an alliance, for instance, or establishing control. Passive holdings are a matter of history. They often represent an embarrassingly successful seedcorn investment which has come to

overshadow its owner. Typically, too, they are the legacy of previous management – Rank bought into Xerox 40 years ago – which the latest incumbents prefer to discard.

This may not be a simple matter of managerial ego. A source of earnings which is not controlled cannot be relied upon either. And if managers have identified what they believe is a business opportunity – in Seagram's case, the purchase of the entertainment group MCA – it can be galling to be stuck with a large and marketable asset which contributes little to income.

A belief in opportunity, after all, is something without which the good manager cannot function. A bird in the hand may be worth two in the bush; but if every manager believed that, capitalism could never flourish.

Then again, prophets have their uses. In the early 1980s the UK sportswear manufacturer Pentland Industries paid a nominal sum for a stake in Reebok, the fast-growing sports shoe maker. Ten years later it sold the stake for \$700m, in the belief the money could be better deployed elsewhere. That stake would be worth \$900m today. Pentland itself, proceeds and all, is worth two-thirds of that.

## Car trip into the unknown

Mercedes-Benz is staking its reputation on broadening its range to include smaller, less conventional cars, says Haig Simonian

It is a familiar scene. A limousine draws up; a flunky jumps out; a door opens and a bigwig emerges. Although the locations may differ, the vehicle is likely to be the same – a Mercedes-Benz.

Germany's leading prestige car-maker has become an icon for executive transport. In spite of strenuous efforts by rivals such as BMW and Jaguar to catch up, no other car conveys quite the same aura of success and restraint as one bearing the three-pointed star on its bonnet.

But the world market for executive transport is limited, even allowing for the rising affluence sweeping Asia and south America. Under Mr Helmut Werner, its chairman since 1993, Mercedes-Benz has decided the only way to raise sales beyond the 500,000 to 600,000 a year at which they have been languishing is to diversify into smaller, cheaper cars.

Smaller vehicles inevitably mean lower margins. To ensure its new cars are profitable as well as prestigious, Mercedes-Benz's diversification is being combined with a shift in production away from high-cost Germany to new plants in untried locations, such as Brazil, the US and China.

Mr Werner believes the new models will broaden Mercedes-Benz's customer base and lower its costs without compromising its exclusive image. He cites the 190 – the mid-sized "Baby Benz" of 1982 – which provoked fears it would ruin the company's reputation. Instead, the car, renamed the C Class, now accounts for more than 43 per cent of output.

If the new models succeed, Mr Werner could do for Mercedes-Benz what one of his predecessors as chairman, Mr Werner Niefer, did with the 190 15 years earlier. But if they fail, Mr Werner risks going down as the man who sacrificed Mercedes-Benz's prestige and profits in an ill-judged attempt to compromise quality by manufacturing abroad and to boost output by moving downmarket.

"Mercedes-Benz has embarked on an unprecedented journey away from Germany and away from building luxury automobiles. It is an open question whether it will arrive intact," says one analyst.

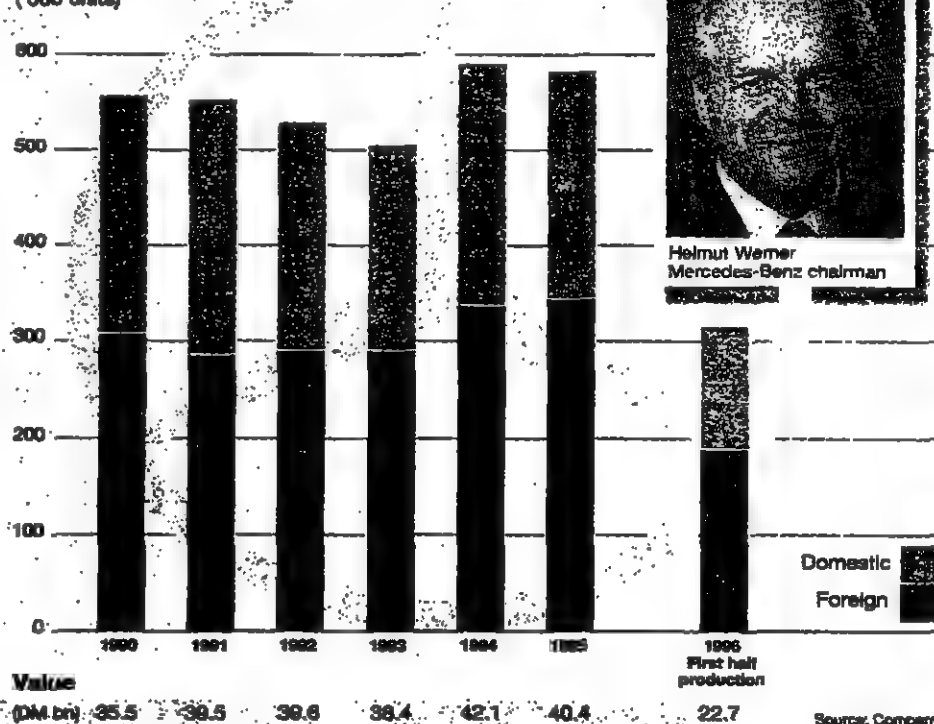
There is more at stake than Mercedes-Benz's glitzy reputation. The company is the biggest and most profitable part of Daimler-Benz, the German industrial giant also involved in aerospace and information technology. The severe losses racked up by its Dasa aerospace division last year mean Daimler-Benz is more dependent than ever on Mercedes-Benz, which accounts for 70 per cent of sales.

Mr Werner has two strategies to expand car production. First, he is pushing ahead with new vehicles to broaden Mercedes-Benz's range at the top of the market. The new models are a response to the worldwide shift in tastes away from the company's trademark big saloons into smaller "recreational vehicles".

The first new model, the V Class, which will go on sale shortly, is a van-like "people carrier" designed to tap the expanding market for multi-purpose vehicles (known as minivans in the US). Next comes the M Class sports utility, which will challenge the Range Rover and the Jeep Grand Cherokee in the growing market for luxury four-



Passenger car sales ('000 units)

Helmut Werner  
Mercedes-Benz chairman

wheel-drive sports utility vehicles. Mercedes-Benz is also expanding its selection of station wagons and its image-building cars with a new compact convertible, the SLK, and, later, a slightly larger coupé, the CLK. The severe losses racked up by its Dasa aerospace division last year mean Daimler-Benz is more dependent than ever on Mercedes-Benz, which accounts for 70 per cent of sales.

Mr Werner has two strategies to expand car production. First, he is pushing ahead with new vehicles to broaden Mercedes-Benz's range at the top of the market. The new models are a response to the worldwide shift in tastes away from the company's trademark big saloons into smaller "recreational vehicles".

The first new model, the V Class, which will go on sale shortly, is a van-like "people carrier" designed to tap the expanding market for multi-purpose vehicles (known as minivans in the US). Next comes the M Class sports utility, which will challenge the Range Rover and the Jeep Grand Cherokee in the growing market for luxury four-

and even hybrid engines.

Mr Werner argues that Mercedes-Benz has to diversify to broaden its narrow customer base. "You have to keep growing or profits will be eroded. Otherwise you end up in the same corner as Rolls-Royce," he says.

Speed is of the essence. Even its traditional customers are being poached as other car-makers move upmarket. In Germany alone, Mercedes-Benz has been challenged by BMW and, increasingly, Volkswagen's Audi brand. Jaguar has gained new muscle after being bought by Ford. And Japan's Toyota and Nissan have poured resources into Lexus and Infiniti, their respective luxury car brands.

Diversification will also bring economies of scale. Many industry analysts argue a carmaker needs to build about 1m vehicles a year to generate the cash flow to fund spiralling research and development costs, let alone the rising bill for marketing and distribution in an increasingly crowded marketplace. Mercedes-Benz's new models should raise output to

about 1.1m cars a year by 2000.

Mr Werner's strategy of broadening the range is closely interlinked with his other priority: lowering costs. Mercedes-Benz's workers are among the best-paid in Germany. Apart from high hourly pay rates, they also enjoy a variety of fringe benefits. Until now, such benefits tended to be overlooked as the profit margins on the company's limousines were fat enough to cover its corporate largesse. But competition has driven down margins on big cars, while profits on the small cars will be much thinner.

Such pressures have prompted a twin-track drive to reduce costs by building more cars abroad and to improve productivity on those models still made in Germany. Lower wage, social security and other burdens mean the Smart will cost DM5500 (£219) less to build per unit at its new factory in France than at an equivalent site in Germany. For much the same reasons, the M Class will be made at a greenfield location in Alabama, while the V Class will be made in Spain and a derivative of it in China.

The threat of foreign production has also been used as lever to extract concessions from Mercedes-Benz's German workers. The decision to build the A Class at Rastatt, in southern Germany, came only after unions agreed to greater flexibility. In case their efforts are scuppered by a resurgent D-Mark – or by future militancy – the car will also be produced in Brazil.

Expanding the model range and moving production abroad may look like textbook answers to Mercedes-Benz's problems. But not all Mr Werner's colleagues in the motor industry agree.

Their uncertainty focuses on three main factors: the effects of diversification on Mercedes-Benz's image; the technical and financial challenge of undertaking so many new projects at once; and whether Mercedes-Benz has the marketing know-how required to convince people to buy its new small (but still relatively dear) cars without diminishing demand for its larger models.

Marketing will pose the greatest test. The A Class is expected to cost 10-15 per cent more than popular compact hatchbacks such as the VW Golf against which it will compete. "They have to create a new niche for premium-priced compact vehicles," says the analyst.

"I don't doubt they will find some customers for a premium-priced small car," argues the head of one of Europe's foremost manufacturers of smaller vehicles. "The question is how many will they be able to sell, compared with their forecasts. Selling 200,000 A Class cars a year sounds a lot to me."

That task will be even more daunting for the Smart, which will also be built at the rate of 200,000 a year. The miniature vehicle will cost a DM15,000 to DM20,000, yet only have room for two. "There is no guarantee people want a car like this. It is a huge risk," says the analyst.

"The question is, is it worth it? Why risk DM750m building the Smart if the profit per unit will be little more than what you can make on the metallic paint option for a big S Class car?" asks the chief executive of one of Mercedes-Benz's closest German rivals. The decision is "incomprehensible," he believes.

Mr Werner admits margins on the A Class will be lower than on Mercedes-Benz's larger vehicles but says they are perfectly acceptable. The risk from the Smart, meanwhile, is mitigated by the fact that it is being handled by Micro Compact Car, rather than by Mercedes-Benz directly. That, he implies, will distance the parent company in case of a flop.

In the end, Mercedes-Benz's biggest challenge will be to convince buyers its new small cars are value for money. In a break with industry practice, where new models are normally kept wraps until the very last moment, Mercedes-Benz recently embarked on a DM12m publicity blitz for the A Class – more than 18 months before its launch. In advertisements, it emphasises the new car will be as safe and solid as a traditional Mercedes-Benz, in spite of its compactness. With so much riding on its new models, Mr Werner will be hoping readers do not equate size with value.

## OBSERVER

## Full mango alert

■ Airline customers can do with all the reassurance they can get these days. So it is good to know that Boeing is working hard to fix a problem causing false fire alarms in its new 777 jet.

It seems the alarm system of the new wide-bodied jet is so sensitive that vapours from tropical fruit in the cargo hold will set off the "optical smoke sensors". Fumes from a consignment of mangoes forced an Emirates airline to make an emergency landing in Cyprus on a flight from the Middle East to London.

Boeing, which is working to find a solution that will "not compromise the safety of the airplane while at the same time allowing the customers to carry perishable cargo," said the problem was worst in hot countries.

So if an emergency diversion is being announced as you read this, do give it a moment before you plan how you will address the hijackers and start eating your passport.

## Very creative note

■ A case of taking metaphors too far? The latest edition of Strategy & Business, a quarterly

journal published by Booz Allen & Hamilton, the consultants, has some ambitious thoughts about unlocking the managerial spirit within us all.

One of the leading articles proclaims: "It is not enough to say that leadership in today's turbulent corporate environment is an art. Our research shows that managers can become better leaders if they literally take up the artist's pencil and the poet's pen."

The piece, creatively penned by David M. North, program manager for creativity at the Center for Creative Leadership in Greensboro, North Carolina, advocates the development of "esthetic competencies" such as "noticing". This, it tells us, "is about paying close attention to various textures, facets and meanings, at deeper and deeper levels".

In one case study, it boasts, as participants "drew abstract pictures of their situation, and told metaphorical stories and shared their dreams about it, they were able to reframe the issue to embrace previously unperceived sources of the... problem".

And the potential is unlimited, it seems. "By tapping into... an individual's deeper concerns... with metaphors and the other tools of the artist, managers can release not just their own creative powers but also the creativity of their teams. And if

enough of them do that, the whole company will change."

## Chianti carp

■ It may not be top of his list of concerns, but Tony Blair had better watch his drinking habits. The holidaying party leader, who has taken his family off to this year's fashionable spot for New Labour, Tuscany, stands accused of drinking less-than-wise wines.

The first swipe came from Michael Heseltine, the deputy prime minister, who derided Blair's Chianti-drinking Islington set. Yesterday, a pugnacious BBC radio reporter suggested Blair would be "weeping into his frascato" over the attacks on his leadership style by Clare Short. Asked to confirm the allegations, an official in Blair's office would say only: "Neither I nor the boss drinks lambrusco".

## Second sight

■ Granny Vanga, who is 85 and blind, has fallen seriously ill. Since August 3, she has been holed up in intensive care in Sofia's hospital for the ruling elite, an establishment to which she has been admitted doubtless by virtue of her being Bulgaria's most senior clairvoyant.

Her pronouncements have

taken on enormous importance for many citizens as they make the uncomfortable adjustments to post-communist society.

Her health problems have left her junior colleagues in a state of turmoil. "The illness of our greatest seer is having a bad influence on dozens of fortune-tellers," one clairvoyant told a local newspaper. "Many of them have been feeling unwell and sense that their powers are being drained". Well, at least they ought to know how long she has got.

## Planets apart

■ It didn't take American political humourists long to make the connection between a certain meteorite and next week's Republican convention in California.

Bob Neumann, one of the wittier Democrats (his car bumper sticker reads "Dole IS 96") summed it up: "It's been a great news week. We've learned there was life on Mars but there is none in San Diego."

Republicans weren't slow on the uptake either. The line from Nelson Warfield, Bob Dole's press secretary, was that: "If there is life on Mars, it may not be very much different from life here on earth. After all, you probably can't find anybody on Mars who trusts Bill Clinton either."

## Financial Times

## 50 years ago

Hongkong and Shanghai Banking Corporation

The ordinary general meeting of the Hongkong and Shanghai Banking Corporation was held in Hongkong, the chairman, the Honourable Mr. A. Morse presiding. He said in his statement: "As Japan collapsed only in August, 1945, the trade of any importance in the Far East could have been expected by the end of the year with which our accounts deal. However, in India our business remained satisfactory and we continued to extend our connections with Indian merchants. In the countries of South-East Asia the clock of progress has been set back four years by Japanese depredations and the disorganisations of the war."

Subsidies in France  
Paris, 8th August. After the battle for higher salaries and wages a new struggle is going on in respect of State subsidies. Rumours that the Finance Minister, Mr. Robert Schuman, might resign if his demands in this connection were not met were circulating here, but seem to be exaggerated. With the elections two months ahead, the Ministers representing the three big parties have given way to practically all demands put forward by private employers, workers and civil servants. A sharp rise in family allowances has also been granted.







## RECRUITMENT

The contribution of individuals needs to be recognised, says Richard Donkin

# Why teams still need heroes

Instead of spending a few days on the beach or in the garden, a group of 11- and 12-year-olds on a school trip to the Yorkshire Dales last week.

Among the aims were improving communications, and team work. The concept of team work seemed simple enough. One boy taking notes of weather measurements as his friends called out the readings told them he was not going to let them copy them from him afterwards. They could get their own notebooks.

It was explained to him that the work had been apportioned into various tasks, that reading measurements was as useful as writing them down. But he was not convinced. He boy was being expected to ignore his classroom experience where he was encouraged to compete. No wonder he rebelled.

Some universities, such as University of Manchester Institute of Science and Technology (UMIST), are beginning to include practical team projects in degree work, assessing individuals within the team. Even this, however, inevitably focuses on the individual.

Teams work best when individuality is channelled towards supporting the greater good. The footballing culture forward of unquestionable ability who plays on a pass for his better-placed team mate to score is a true team player. But some players know only how to score goals. They might not come back to help in defence, or tackle well, but does this matter if they possess that magical ability of putting it in the net time after time? Are they not equally desirable if they can deliver results?

Society continues to venerate personal achievement. People demand heroes, they expect a "man of the match". So there would seem to be a need to accommodate rather than suppress individuality in the team environment. While Neil Armstrong, for example, was the first man on the moon, only he and those who put him there know the team effort that

took to make it possible. Now companies have caught the teamwork bug because they have seen how it can improve performance. Some employers, such as Royal Mail, are finding that it takes more than simply switching to team systems, to win employees over. Some are insulted at the assumption they have not previously worked as a team member. For example, a team leader in a large public company told me: "I used to be the team leader. Now I am the team member. I'm supposed to get involved in helping and encouraging the team members to do a good job. I did that previously as a manager but nobody seemed to notice."

The typical chief executive of an FT-100 company is a 55-year-old man who was appointed at the age of 49 as an internal promotion. He has typically had at least one non-executive directorship, and is likely to have an accounting or finance background. He is unlikely to have worked in more than two different industries or overseas. He joined his first quoted company at the age of 28 and has had nine different positions in his career.

Most of the evidence from a study of executive career patterns by Elizabeth Marx at NBS Selection suggests that the average corporate career may have changed less than some might believe.

Marx found of the 93 executives in FT-100 companies whose careers she looked at, 37 per cent have no university degree. Those with degrees reached the top no more quickly than those without.

The typical chief executive of an FT-100 company is a 55-year-old man who was appointed at the age of 49 as an internal promotion. He has typically had at least one non-executive directorship, and is likely to have an accounting or finance background. He is unlikely to have worked in more than two different industries or overseas. He joined his first quoted company at the age of 28 and has had nine different positions in his career.

The highly qualified international super-manager is still rare in top UK companies, yet Marx believes he will become less rare in future. She says the younger generation is moving more rapidly among companies and seeking managing directorships at an earlier age.

She says she is astonished that most top executives still lack international experience. This should not be too surprising given the influence of internal politicking on careers. An executive returning from an overseas posting can find it very difficult to readjust to the head office hierarchy.

The study does not look at the, arguably increasing, influence of management consultancy experience in recruitment to top corporate positions. The leading consultancies are now attracting some of the most able graduates who see them as important stepping stones in a senior management career.

How many companies, I wonder, would value a PhD student more highly than a graduate with three years' experience at a well-known consultancy.

Revenues for headhunters worldwide for last year were \$4.4bn (£2.9bn), up 10 per cent on the previous year's total, according to Executive Recruiter News, a US publication.

The largest international search businesses, however, had growth averaging 19 per cent, down on the 24 per cent of 1994. Tom Rodenhauer, ERN's managing editor, believes the rapid growth of search in recent years is going to be increasingly difficult to maintain.

Korn/Ferry, Heidrick & Struggles, Spencer Stuart and Russell Reynolds continue to dominate US revenues, although Egon Zehnder is fourth in the

## Retained search practices: the top 10

Worldwide	1995 world revenues (\$m)	One-year growth %	Number of recruits	Revenues per recruit (\$k)
Heidrick & Struggles	161.0	18.6	193	639,542
Egon Zehnder International (z)	146.3	20.2	181	908,696
Arnop International (a)	126.7	32.1	220	575,909
Ward Howell International	73.0	4.3	165	442,424
Norman Broadbent International	57.5	28.5	82	701,220

(a) Fiscal year ended April 30 1996. (b) Number of recruits reflects average for 1995. (c) Fiscal year ended October 31 1995. (d) World revenues includes Lloyds Avenir, headquartered in the UK. (e) Figures are in millions of US dollars.

international revenues table. Norman Broadbent made the top 10 for 1995. It will be interesting to see whether it will be able to maintain that position this year after the departure of Miles Broadbent, earlier this year. Egon Zehnder appears to have the most productive headhunter company, with its recruiters bringing in \$908,696 each on average. ERN, tel (001) 603 585 3101

## HEAD OF RISK MANAGEMENT

A major global investment management group, which is recognised as a market leader and is renowned for the highest standards of excellence, is seeking to recruit a Head of Risk Management. At Assistant Director level, you will report through the Finance Director to the Group Audit Committee.

The role is a new one and will cover all aspects of the identification, evaluation

and control of the risks relating to all major financial instruments, counterparties, and credit, as well as operational risks in the areas of dealing, custody, and settlement.

Ideally you will be in your 30's, a graduate and familiar with the risk issues arising from global securities trading and/or investment management.

You must be outgoing, progressive and have the appropriate presentational skills and professional expertise to develop the role within the Group. Adaptability, enthusiasm and the ability to work in a challenging environment are key.

Please send your curriculum vitae (including details of current remuneration) in the strictest confidence to Sara Morris, Personnel Manager, Rothschild Asset Management Limited, Five Arrows House, St. Vincent's Lane, London EC4A 3DF.

SELECTION

## Market Economists

Our client is part of one of the largest banking and financial services organisations in the world. Their reputation, which is reflected by continued growth and profitability, is based on providing a wide range of products and a first class service to their global client base. Part of this service is the provision of top quality economic and market research within the bond and currency markets. The Economics team, which is based in London, wishes to recruit two Economists to join this highly successful unit.

### European Economist

The role will involve the analysis and forecasting of trends across several European economies with emphasis on the bond and currency markets. Candidates should be high calibre graduates with at least four years relevant experience gained in a capital markets environment. It will include the production of written reports to tight deadlines, together with extensive support to both internal trading and sales teams and external clients contact. They must demonstrate strong analytical skills and the ability to represent ideas clearly. Fluency in English is a prerequisite and fluency in other European languages would be advantageous.

### Junior UK Economist

This is a rare opportunity for a young Economist with one/two years experience who wishes to develop their career within a first class team. Candidates are likely to be Economics graduates or post graduates who are intellectually able and quick witted. It will be important to be motivated and be able to cope with the pressures of a trading environment.

To apply for the position of European Economist, please forward a detailed C.V. and covering letter showing reference 147. To apply for the position of Junior UK Economist, please forward a detailed C.V. with covering letter showing reference 148. In both cases applications will be forwarded directly and exclusively to this client. Please ensure that any organisations to whom details should not be sent are clearly shown in your covering letter.

## ASL Search and Selection

City address: 2 London Wall Buildings, London EC2M 5PP  
Telephone: (44) 1732 741855 Facsimile: (44) 1732 741499

## MARKETING AND SALES

### SUPPORT EXECUTIVE

Rothschild Asset Management Ltd in London is the largest of the Rothschild Group Asset Management companies worldwide which collectively manage over US\$75 billion on behalf of a wide range of institutional and private clients in the UK and overseas. We are seeking to recruit an individual to join our Institutional Sales and Marketing Department to provide support for our activities in the UK and in a number of overseas markets.

The successful candidate will join a small team of sales and marketing professionals and will focus on producing effective submissions and RFP's in response to requests from consultants and prospective clients. This area of work is expected to expand significantly and will involve close liaison with our overseas offices.

You will be able to demonstrate the ability to understand and convey, in written form, the strength of Rothschild Asset Management Ltd's organisation, its investment philosophy and process as a diverse market place.

You are likely to be a graduate with at least two years experience of the investment management industry gained with an investment consultant or manager. You will also:

- Possess strong written and oral communication skills.
- Be numerate, preferably with an understanding of performance measurement and associated statistical techniques.
- Be confident and able to liaise with clients at all levels of the company in the UK and overseas.

The successful candidate will join a small, dynamic and successful team. Success in the role will lead to good prospects for career development. The position carries an attractive package with excellent banking benefits.

Please send your full curriculum vitae (including details of current remuneration) in the strictest confidence to Sara Morris, Personnel Manager, Rothschild Asset Management Limited, Five Arrows House, St. Vincent's Lane, London EC4A 3DF.

## Business Guru for Software Co.

Explosively energetic business person (with mgt/acc quals) sought for new software Co. (as shareholder) to join R&D team in creating revolutionary business software (for world-wide market).

J Friedman  
01582 696911

## APPOINTMENTS WANTED

### FINANCIAL CONTROLLER/ GLOBAL AUDIT MANAGER (45)

Heavyweight finance professional with a proven track record in many years varied world business experience (banking, services & airline industries). Swiss & Irish working. Current & French. He used to travelling constantly from his own office in Zurich or would consider relocating. He desires a permanent or contract position in finance or internal audit.

Write to Box A567  
Financial Times  
One Southwark Bridge  
London  
SE1 9HL



European Investment Bank

A career in the heart of Europe

The EIB, the financing institution of the European Union, is currently seeking for appointment to its Legal Directorate at its headquarters in Luxembourg a

## Financial Lawyer (m/f)



Duties: Working within a specialised unit handling the legal aspects of the Bank's financial activities, he/she will be required to provide legal assistance to the Finance Directorate. As well as assuming advisory, research and support responsibilities in the financial field (in respect of borrowings, public issues, derivatives, etc.), he/she will maintain relations with national authorities and other financial institutions.

Qualifications: Degree in Law, preferably specialised in banking and financial law (i.e. with a bias towards legal matters other than those solely falling within the scope of Common Law/US Law).

Proven operational experience in a similar legal position within a bank, financial institution or firm of lawyers involving a hands-on approach to capital markets (including those of the European Union) and to related financial instruments. Familiarity with EDP tools and ability to work under pressure.

Languages: Excellent command of English or French and sound grasp of the other. Knowledge of German would be an advantage.

The EIB offers attractive terms of employment and salary with a wide range of welfare benefits. Applications from female candidates would be particularly welcome.

Applicants, who must be nationals of a member country of the European Union, are invited to send their curriculum vitae, together with a letter and photograph, quoting the appropriate reference, to:

EUROPEAN INVESTMENT BANK  
Recruitment Division (Ref.: JU 9620)  
L-2950 LUXEMBOURG. Fax: +352 4379 2545.

Applications will be treated in the strictest confidence and will not be returned.

## INSTITUTIONAL FIXED INCOME SALES

Fixed Income relative value sales desk seeks qualified individuals to join sales effort focusing on global Sovereign Debt & Derivatives Securities such as listed & OTC options, swaps, swaptions, structured products, etc. This group is part of a major international bank with AA credit. All of Europe, Middle and Far East open for coverage.

Please fax your resumé to Dublin office  
(353) 1 605-0480, Attention: European Sales.

## The Federation for projects connected to the International HUMANA People to People movement seeks:

- Child Aid Program managers
- Vocational school headmasters
- 2nd managers building projects
- Headmaster Street Kid Schools and others.

The activities are in the rural areas in Zimbabwe, Angola, Zambia and Mozambique. Responsibilities: economy, planning, expansion and daily running of the activity.

The applicant must have experience from similar work, and experience from work in Africa is an advantage. Application with full C.V. must be sent to:

Headquarters c/o DAPP P.O. Box 4667,  
Harare, Zimbabwe

## APPOINTMENTS WANTED

### DOCUMENTATION MANAGER (33)

BSC HONS. (LONDON), SFA regd rep.  
5 years' banking experience - Euro MTN/Eurobond documentation, syndication, warrant sales. Management and accounting experience. Urgently seeking challenging, rewarding opportunity with progressive bank or securities house.

Write to box A5641, Financial Times  
One Southwark Bridge, London SE1 9HL

Experienced team involved in Asset Swap sales/trading seeks new opportunity.

Please send replies to Box No A5655,  
Financial Times, One Southwark Bridge, London SE1 9HL.



## Product development at LIFFE

Two challenging management opportunities

The development of innovative products in line with international market demand has helped to secure LIFFE's position as a world-leading financial marketplace. With direct influence on our strategic and operational development, these key management roles in our Business Development department are crucial to our continuing success.

In both cases, we're looking for people who can back "hands on" technical expertise with excellent management skills. If you have what it takes to make an impact within a very fast-moving, multicultural environment, we'd like to hear from you.

### Manager - Interest-rate Product Development

Reporting to Director level, you will champion the development of interest-rate products within LIFFE. Liaising directly with the senior management of major international financial institutions, you will lead the product development team and drive new ideas from initial research to final implementation. Entrepreneurial in approach with excellent conceptual, strategic and project management skills, you will need both experience and in-depth understanding of interest-rate products. Ref: M/PPD.

### Manager - Equity Product Development

Reporting to the Head of Equity Products, you will liaise at top level with members and end-users to ascertain key needs, lead a small team generating innovative ideas for new and existing equity contracts, and drive these through to completion. First-class communication skills are essential. Ideally backed by experience of OTC equity markets, stock index development and derivative product research in a project-driven environment. Ref: M/EPD.

Both roles offer excellent opportunities for further career progress within LIFFE. Highly competitive salaries are backed by a full range of large-company benefits including a car. To apply, please write in confidence, enclosing your full cv plus details of present remuneration, to Deirdre Saliba, Personnel Department, LIFFE, Cannon Bridge, London EC4R 3DQ. (Please quote the appropriate reference on your envelope.)

**LIFFE**

The London International Financial Futures and Options Exchange

## EQUITIES RESEARCH Emerging Markets

London based

Our client is a major UK investment bank with a leading position in pan-European Equities. As part of their growing commitment to emerging markets, they are now looking for an experienced analyst to join their highly rated equities research team. Primarily, you will be focusing on Hungary and the Czech Republic, although you will also be expected to work on a range of other markets in the Central and Southern European region. In addition, you will help to market related products to a broad base of institutional clients. To qualify, you must have a proven track record in equities research, preferably gained in European Stock Markets - possibly as either a sector or country analyst. Candidates will have a high level of academic achievement, with a good first degree and ideally a post

graduate qualification. You will need to be confident and have good communication skills and compelling powers of persuasion. Fluency in at least one East European language would be an advantage. On offer is a highly attractive rewards package including a wide range of banking benefits. You can also look forward to working in a challenging environment with excellent prospects for career development. To apply, please write enclosing full CV and quoting ref: 492 to: Alastair Lyon, Confidential Reply Handling Service, Associates in Advertising, 5 St John's Lane, London EC1M 4BH. Applications will only be forwarded to this client. However, please clearly indicate any organisation to which your details should not be sent.

ASSOCIATES IN ADVERTISING

## CORPORATE TRUST OFFICER

Due to significant new business in its Corporate Trust Division, The Bank of New York, a leading financial institution and a recognised leader in Corporate Trust, currently has an excellent career opportunity available for an experienced Corporate Trust Administration Officer.

Responsibilities include a wide range of challenging duties such as customer relationship management, document review, supporting new accounts, consulting with counsel and representing the Bank at closings and engaging in a selective marketing program.

Candidates should be highly motivated, organised and detail oriented and with a minimum of 5-7 years Corporate Trust experience.

A competitive salary and benefits package will be offered. Written applications ONLY please including full CV to Maria Gigli, Personnel Officer, The Bank of New York, 46 Berkeley Street, London W1X 6AA.

THE BANK OF NEW YORK

## unicef

United Nations Children's Fund

The United Nations Children's Fund, with Headquarters in New York and offices throughout the world, seeks qualified candidates for the following positions:

### SENIOR INTERNAL AUDITOR (P-5) INTERNAL AUDITOR (P-4)

Duty Station: New York, USA

Review, evaluate and report to the Executive Director through the Director, Office of Internal Audit on the soundness, adequacy and application of system procedures and related internal controls. Appraise the operational efficiency and economy with which all financial, physical and human resources are utilized.

**Minimum Qualifications:** Advanced university degree in accounting, business administration, economics or related field. Minimum of ten and eight years respectively of progressively responsible experience at the national and international levels in financial, operational and management auditing work. Candidates should hold CPA and/or CIA designation or equivalent. Working experience in developing countries a definite asset. Skilled in modern audit techniques (e.g. computers, forensic and investigatory). Fluency in English and French or Spanish or Arabic. UNICEF, as part of the United Nations common system, offers competitive international salaries, benefits and allowances. Please send detailed resume, in English, quoting reference number VN-96-112-FT (P-5) or VN-96-003-FT (P-4) to: Recruitment and Placement Section (SRP), UNICEF, 3 UN Plaza (4-3F), New York, NY 10017, USA.

Qualified women are encouraged to apply. Applications for this position must be received by August 21, 1996. Acknowledgement will be sent only to shortlisted candidates.

UNICEF is a smoke-free environment.

### PROJECT DIRECTOR DESIGNATE FOR MAJOR RUSSIAN CORPORATE FINANCE PROJECT

We are seeking an experienced project manager to fill a key role in a major Russian corporate finance project. The project is expected to last 2 years.

The priorities for the skills and experience needed by this person are:

1. Extensive experience as the project manager of complex, long term assignments involving a variety of high quality firms and individuals from western Europe and Russia;
2. Russian experience, especially in dealing with both companies and government authorities;
3. Strong corporate finance background, particularly in raising finance for and privatising unquoted companies;
4. Russian residence (or willing to take it up 2 years);
5. Russian speaking.

Please reply with CV to GMA Capital Markets Limited, 113 Warrford Court, 29 Throgmorton St, London EC2N 2AT. Fax: +44-171-628 3854 E-mail: cv@gma.co.uk

## INTERNATIONAL MONETARY FUND

We are seeking candidates for a Deputy Chief, Compensation Policy for our headquarters in Washington, DC (USA). This senior position contributes to the development and management of the staff compensation and job evaluation systems of the International Monetary Fund. In a challenging multinational environment, the Deputy Chief has a significant role in developing policy and benefits, designing and overseeing the conduct of compensation surveys, formulating proposals for periodic adjustments in the Fund's salary structure, administering the Fund's job evaluation system, and conducting and supervising the conduct of job audits.

An advanced university degree in human resources or business management, or related field, is preferred, together with at least ten years' experience in human resources management, including significant experience of senior levels in compensation and job evaluation. The successful candidate will have excellent written and verbal communication skills in the English language, strong analytical and quantitative skills, and ability to work effectively with multi-national staff of all levels of the organization.

Appointment will initially be for two years with long-term career possibilities based on performance. Internationally competitive salaries and benefits, including relocation to Washington, D.C., are provided.

Candidates should submit their curriculum vitae BEFORE September 5, 1996, with reference to this position. Please indicate clearly a telephone or fax number where you may be reached.

**INTERNATIONAL MONETARY FUND  
RECRUITMENT DIVISION, Room 5P-100  
700 19th Street, NW  
Washington, DC 20431 USA  
TELEFAX: (202) 623-7333  
INTERNET: "recruit@imf.org"**

### INVESTMENT MANAGER Every & Phillips and Dunning

Attractive Honiton  
Leading East Devon Solicitors seek a Manager for their growing Investment Department.

Applicants will not necessarily be in a leading role at present, but should have a good knowledge of UK and Overseas Stockmarkets and be committed to achieving the highest standards.

Performance incentive available.

Please write with full CV to Richard M P Howe at 130 High Street, Honiton, Devon, EX14 8JR

## Project, Corporate Finance and Banking Lawyers

Middle East - attractive tax free salaries  
and package including car and subsidised housing

Our client is a large, high profile international corporate practice (New York HQ, 30 offices world-wide, 700 lawyers) with a strong 20 years presence in the Middle East. Following significant growth in large project and corporate finance and banking transactions throughout the Middle East, North Africa and Indian subcontinent which are handled by the Jeddah and Riyadh offices, a key vacancy has arisen in each location.

In Riyadh, the requirement is for a Lawyer with five to seven years PQE to head up and develop the practice. Applicants should have proven experience of running large scale project financings or banking transactions, show management potential and be capable of business development throughout the Middle East and North Africa. (Ref: 1304)

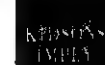
The vacancy in Jeddah is for a Lawyer with three to five years PQE and a bias towards corporate finance to join an established team which runs a substantial project finance practice.

The incumbent will help develop a sustained commitment to large project finance and banking transactions, M & A, privatizations and general Middle East practice. (Ref: 1305)

Applicants with first rate qualifications and PQE at a major City firm (or equivalent) must be adaptable, diplomatic, able to work independently and as part of large teams and be sensitive to multi-cultural environments. Some language facility would be advantageous, though not essential.

Prospects are good within the firm following a minimum three year commitment to the Middle East.

Applicants should send a CV and daytime telephone number, which will be treated in the strictest confidence, quoting reference number to Tony McKiddie/Chris Elliott at Kidsons Imper Search & Selection Limited, 29 Pall Mall, London SW1Y 5LP. Fax: 0171 976 1116 E-Mail: 106161.3404@Compuserve.Com.



Search & Selection Limited  
International Search Group

## A GREAT CAREER OPPORTUNITY WITH A MULTINATIONAL ISLAMIC INSTITUTION

### ASSISTANT GENERAL MANAGER COMMODITY TRADING

We are a GCC based multinational Islamic institution, intra-trading essential soft and hard commodities. To keep pace with our progress, we seek to appoint a high-calibre Muslim individual as Assistant General Manager. Applications are invited from highly motivated and articulate business executives with an excellent track record.

**Job Responsibilities:** You will be responsible for our day-to-day trading operations and also provide support in the general management of the company.

**Qualifications & Experience:** You should be ideally between 40-45 years and be educated up to post graduate level. You should have around 15 years of successful track record in trading of commodities on global basis and be capable of handling international tenders, barbers, counter trade and the Islamic instruments: murabahas, modarabas, musharabas, etc. Fluency in English language and working knowledge of Arabic and French will be useful.

The remuneration package will reflect the importance placed upon this key management position and will be commensurate with experience and capabilities.

If you can accept the challenge of this exciting opportunity, please send your curriculum vitae in confidence, together with two photographs, the latest by 31st August '96, to the following address. Please mark the envelope - "Confidential / AGM".

The Adviser, P.O. Box 7454, Dubai, U.A.E.

## SALESPERSON Convertible Bonds

London based

Our client, a prestigious US Investment Bank, is looking for an experienced Convertible Bonds Salesperson reporting to a senior Vice President.

The following attributes are essential:

- Experience in selling Japanese and SE Asian Convertibles, Warrants and Structured Products to international clients and exposure to US client base, where you will have forged a network of relevant client contacts in the relevant areas.
- You should have a legal qualification, with experience in the creation and documentation of Structured Products.
- Specialist knowledge of legal framework and experience in Japanese Securities Industry.
- Proven quantitative and analytical skills in Equity Derivatives.

- MBA and track record of academic excellence.
- Knowledge of French.
- Ability to develop and implement a business plan for entry into new markets.
- High level of integrity together with excellent communication and leadership skills.

The remuneration package tailored to the successful applicant will be competitive. To apply, please send your CV with a covering letter, quoting ref: 497, to: Alastair Lyon, Confidential Reply Handling Service, Associates in Advertising, 5 St John's Lane, London EC1M 4BH.

Applications will only be forwarded to this client, but please state clearly any organisation to which your details should not be sent.

ASSOCIATES IN ADVERTISING

## ACCOUNTANCY APPOINTMENTS



## FINANCE DIRECTOR, BUSINESS TO BUSINESS MEDIA GROUP, AMSTERDAM

Salary £100,000 pa plus, with substantial benefits

The company wants to recruit a finance director who among other things has successfully negotiated acquisition finance. So far the company's growth, with turnover increasing from \$100 million in 1990 to about \$350 million this year, has been largely organic and self financed, but this is set to change. It wants to become more acquisitive.

The ideal background would include a pivotal role within an international media or service group with a good record in tax, cash management and treasury, and successful expansion through externally financed acquisitions. That said, the client company is open to persuasion and no particular sectoral experience will be excluded.

The qualities of personality the company wants could be said to be the ability to negotiate and persuade, particularly externally, coupled with precision. The style would be one of dynamism with the pragmatic ability to organise and motivate from a distance - the job is based in Amsterdam, the business is global.

The success of the company - it has comprehensively outperformed all its competitors including those that are quoted - is based on employee accountability, generous rewards and tight financial control. The level of communication and cooperation between the offices in 25 countries worldwide is as impressive as it should be for a company whose product is communication.

The position should appeal particularly if you have been denied by red tape or slow corporate decision making. If you are sure you are capable and would like to interview, call Bob Grylls today.

Recruitment Matters, 15 Great Eastern Street, London EC2A 3EJ  
Telephone: 0171-377 1600/0171-814 9900 Fax 0171-377 1801

## Acquisitions

### Deputy Editor

Salary - £25,000 + bonus

Europe's leading mergers and acquisitions magazine seeks a deputy editor to join its established editorial team which includes an editor, features editor, and two reporters. You will be expected to contribute both news and features to the magazine and to write with confidence and flair. You will already have excellent writing skills and be familiar with QuarkXpress page make-up, while some knowledge of the printing process would be useful. The deputy editor is also expected to contribute new ideas in terms of magazine content and new projects.

In addition to your solid journalistic skills, you will have a good overall understanding of the M&A and private equity markets and some knowledge of related capital markets. Excellent high level contacts in investment banks and major companies would also be an advantage. Finally, in a pressured environment a sense of humour is vital.

Please apply in writing to: Philip Henley, Editor & Publisher, Acquisitions Monthly, Tudor House, 78 Mount Ephraim, Tunbridge Wells, Kent TN4 8BS

## Carpentry plc

### FINANCIAL ANALYST BASED AT RAINHAM, ESSEX

Carpentry is the UK's leading specialist carpet retailer and is continuing its rapid growth and development.

A financial analyst is required to support the Head Office management team in evaluating business performance and options.

We need a self motivated person with strong analytical, PC and modelling capability who can apply these skills to support the management and development of the Company.

If you are the right person to join this fast moving company please write giving full career details and current salary to:

Personnel Department, Carpentry plc., Amberley House, New Road, RAINHAM, Essex, RM13 8QN

صكنا من الامم



## Finance Director

Major plc subsidiary

£60,000 + Bonus & Benefits

Thames Valley

Challenging opportunity for experienced finance professional to join a reputable industry leader.

### THE COMPANY

- Profitable £60m contract engineering subsidiary of quoted diversified international group. Six UK regional branches, 600 staff. Consistent increase in market share through recession.
- Designs, supplies and services M&E systems in commercial, industrial and public buildings. Long-term contract relationships with clients.
- Acquisitive. Very experienced senior management team.

### THE POSITION

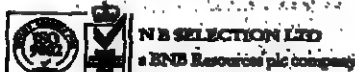
- Full responsibility for financial management/external reporting. Company Secretary and administration. Report to MD.
- Drive programme to update MIS. Introduce new forecasting and budget procedures.

- Standardise evaluation of long-term contract performance to maximise revenue. Identify and negotiate opportunities for further profit.

### QUALIFICATIONS

- High calibre finance professional with long-term contracting background, preferably from construction or related industry. Understanding of valuation procedures essential.
- Systems-orientated with successful history of innovation and improvement in large company environment.
- Confident, credible leader and communicator. Active, determined agent of change. Strategic vision.

Please send full cv, stating salary, ref SL60006, to NBS, 7 Shaftsbury Court, Chisway Park, Slough SL1 2ER



Slough 01753 51227 • London 0171 493 6982  
Aberdeen • Birmingham • Bristol • City  
Edinburgh • Glasgow • Leeds • London  
Manchester • Slough • Madrid • Paris

## Financial Controller

c.£50,000 + Car + Excellent Benefits Package

West Midlands

Business-oriented professional for newly-created role in high-profile group engaged in the manufacture and international distribution of a strongly-branded, engineered product.

### THE COMPANY

- Highly profitable, £200 million turnover operation with strong UK position and growing internationally. Complex and highly competitive sector.
- Ambitious plans for growth. Lean, flat structure, professional, challenging and stimulating environment.
- Practical, direct and commercial culture. Excellent career development opportunities.

### THE POSITION

- Full responsibility for financial control. Challenge and advise directors and senior management across the business.
- Manage and organise team delivering budgeting, management reports, project evaluation and capital appraisal. Further develop and enhance robust systems to manage complex cost structures, varied sales channels and sophisticated financing arrangements.

- Member of senior management team. Autonomous role, reporting to and working closely with Finance Director on strategic issues.

### QUALIFICATIONS

- Qualified accountant with strong business and commercial acumen developed in manufacturing environment. Credible at senior management level.
- Well organised, strong planning and analytical skills, high work rate and performs well under pressure.
- Bright and articulate. Strong interpersonally. First-class financial control skills combined with capacity for lateral thought and business perspective.

Please send full cv, stating salary, ref LD60891, to NBS, Yorkshire House, Greek Street, Leeds LS1 5SX



Leeds 0115 245 3830 • London 0171 493 6982  
Aberdeen • Birmingham • Bristol • City  
Edinburgh • Glasgow • Leeds • London  
Manchester • Slough • Madrid • Paris

# FINANCIAL CONTROLLER

AMSTERDAM, THE NETHERLANDS

Our client is one of the world's leading Food & Beverages companies. With operations in more than 150 countries the company generates a turnover of approx. NLG 10 billion and employs more than 20,000 people worldwide.

Due to strong expansion foreseen over the coming years they are now looking to strengthen their Financial Control department by recruiting a controller who will be reporting to the Director of Control. The aforementioned department focuses on assisting all levels in the corporation in optimising their (financial) performance.

Your main responsibilities will be:

- designing and implementing policies and procedures in order to

optimise and realise long term strategic and operational planning by operating companies as well as Head Office

- review and analysis of (financial) performance of operating companies and Head Office
- assisting in acquisitions
- innovating and upgrading management information systems.

For this most attractive opportunity it is envisaged that the successful candidate will be educated to degree level with at least 8-10 years experience gained working for international businesses being able to demonstrate excellent career progression within senior (operational) financial positions. There is a strong preference for

candidates that have been exposed to the FMCG industry. Excellent presentation, analytical and communication skills are essential as well as the ability to look from different aspects at the business. The business language is English, but a second European language is desirable. International travel will be required.

The group offers outstanding international career opportunities.

If you are interested in this opportunity, please contact: Maurits A.N.M. Claassen on (3120) 6444 655, and/or send your CV to Robert Walters Associates, 'Riviersteats', Amsteldijk 166, 1079 LH Amsterdam, The Netherlands. Fax: (3120) 6429 005. E-mail: maurits.claassen@robertwalters.com

ROBERT WALTERS ASSOCIATES



## Financial Controller

Environmental Consultancy

Henley-on-Thames

c.£35,000 + share options

The environmental sector is growing rapidly. Our client is a fully integrated Environmental group, whose turnover is expected to grow to £50million by the end of 1997 when flotation is planned. They have recently acquired a dynamic and innovative business which provides consulting, bespoke software and contract research services to large industrial and government organisations around the globe. The acquired business has a number of offices overseas with a strong international presence in key markets.

The acquired business requires a commercially orientated Financial Controller. Reporting to the divisional Managing Director, the Financial Controller will have responsibility for:

- Establishment of a central administration function to support the national and international offices including the development of business strategy and product enhancement.
- Implementation of new management information systems and operating control.
- Management of cashflow in accordance with Group treasury procedures.

- Formulation of all financial statements and consolidated monthly management accounts.
- Ad-hoc projects as a Group resource including the assessment and development of newly acquired businesses.

The successful candidate will be a graduate calibre qualified accountant with a proven track record within a commercial environment. Exposure to project costing and billing systems is desirable although not a pre-requisite. Applicants should be able to offer strong personal presence and combine both a hands-on approach and the intellectual ability to contribute to strategic decisions.

In return, the Group is growing exponentially and will give the successful individual the opportunity to make an impact in an exciting and relevant business.

If you are interested in applying for the role, please send a full CV, salary details and daytime telephone number, quoting reference 296606 to Peter Isard at Michael Page Finance, 40-42 High Street, Maidenhead, Berkshire SL6 1QE.



Michael Page Finance

Specialists in Financial Recruitment  
London Bristol Birmingham Edinburgh Glasgow Manchester Leeds  
Maidenhead Manchester Nottingham St Albans & Wodds

## Financial Executive

Manchester

c.£40,000 + Benefits

Our client is a fast moving service organisation and is an autonomous subsidiary of a world recognised media group. With a current turnover of £225 million and a track record of profitable growth, they are now poised to take further advantage of new market opportunities.

As part of this expansion, they seek to appoint a commercially minded Financial Executive who will be an integral part of an innovative and entrepreneurial management team.

Working alongside the Managing Director, your duties will include:

- Formulation and implementation of the company's plans and strategies.
- Ongoing development of MIS and business controls.
- Motivating and developing accounting staff.
- Profit improvement via ABC and BPR projects.

- Oversee all financial and management reporting in line with group requirements.

The successful candidate will be a qualified accountant age 30+, demonstrating a track record of achievement within a customer focussed service business. You will need to demonstrate initiative and drive, together with the strength of character to challenge ideas and be a catalyst for change. Well developed communication and presentation skills are a pre-requisite, backed up by the ability to negotiate effectively.

Interested candidates should write, enclosing their curriculum vitae to Dean Ball at Michael Page Finance, Clarendon House, 81 Mosley Street, Manchester M2 3LQ, quoting reference 301790.



Michael Page Finance

Specialists in Financial Recruitment  
London Bristol Birmingham Edinburgh Glasgow Manchester Leeds  
Maidenhead Manchester Nottingham St Albans & Wodds

OTC Derivatives - Proprietary Trading

## Outstanding opportunities for high calibre Qualified Accountants (0-4 years PQE)

### Business Area Controllers

Deutsche Morgan Grenfell, the investment banking arm of Deutsche Bank, operates the world's largest AAA rated institutions, operating in over 30 countries with over 7,000 staff.

As a leading European investment bank and one of the top investment banks in the world, it is essential that it attracts and develops the very best people.

Due to the rapid expansion of the global markets control area a number of vacancies are currently available for exceptional qualified accountants possessing financial services experience.

These key roles are unusually broad in scope and will cover structured and vanilla derivative product trading activities. Paramount to the successful performance of the roles will be building extremely close and proactive working relationships with product heads and trading staff.

### Highly competitive packages

- Product Performance Review
- Risk Analysis
- New Product Implementation
- Pricing Verification
- Financial Analysis and Control
- Systems Development

The department is developing rapidly and is poised for extensive growth in line with increased business levels. High calibre individuals can expect rapid progression along with ongoing technical and professional development.

Prospective employees should be qualified accountants currently working in banking institutions or financial services groups within public practice. Candidates should possess strong academic and professional track records, coupled with self motivation, initiative, commitment and a strong technical ability.

Interested applicants should contact Paul Marsden or Jonathan Anthony at Anthony Marsden Search and Selection on 0171 353 7633 fax 0171 353 7708, alternatively write to us enclosing your CV to: Hamilton House, 1 Temple Avenue, London EC4Y 0HA.

Deutsche Morgan Grenfell



## Business Analyst

Essex/Herts border

c.£30,000 + car

Our client is a multinational healthcare business, a front-runner in the provision of medical products and therapies. The UK business is at the leading edge of life enhancing and life saving technologies in a fast-changing market sector in which they have an exceptional record of profitable growth.

The Business Analyst of this £50m UK division will have the commercial acumen to provide strong financial influence in the sales, marketing & product management areas of the business. This is a highly proactive role which places emphasis on using the forecasting and financial control skills necessary to ensure that both business and financial targets are met.

Candidates, probably aged 25-30, will have initially trained and qualified with a significant commercial group or within an international firm of CAs. Post qualification experience should give evidence of your ability to interface outside finance, meet deadlines and solve non-routine problems.

This is an upward career opportunity in a major worldwide business which sees all staff as a valuable asset and which has a real commitment to personal development and progression on merit.

JEFF  
ADCOCK  
ASSOCIATES  
0181 505 0544

Please forward your CV initially to:  
Jeff Adcock, Recruitment Consultant,  
Jeff Adcock Associates  
12a the Broadway, Woodford Green  
Essex IG8 0HL



## SENIOR MANAGER

Finance & Accounting - Berlin

Think big. Control costs for Europe's largest integrated construction project.

The incredible 'Sony Center am Potsdamer Platz' - a state of the art DM 1.5bn office, residential, retail and entertainment development in the heart of Berlin - is now moving into the main construction phase.

Which makes now the time to bring in an English and German speaking qualified accountant with solid real estate development experience to keep a keen eye on all construction costs in conjunction with the project joint venture partners and providing accounting, budgetary and tax reports for Sony's Europe and worldwide headquarters.

Reporting to the Finance Director, you will need swift analytical skills, the ability to secure consensus-based results and the dynamism to influence a small but highly efficient multinational project team. You'll also need a sound knowledge of German and US accounting principles and a familiarity with German tax law would be an advantage.

As you'd expect, this high profile role comes with an excellent senior level package including car and relocation. The initial contract term will be four years but the prospects for further project management involvement are very good indeed.

Please send your full CV, covering letter and salary details to Steven Waterhouse, Human Resources Manager at the address below. For further details about the project, visit our website at <http://www.sony.co.jp/InterChange/Berlin/index.shtml>.



SONY

SONY EUROPE GMBH, HUGO-ECKENER-STRASSE 20, D-50829 COLOGNE. TEL (0049) 221-5966-6636

## General Auditors

WITH IT EXPERIENCE

**£40,000 PA + CAR + BENEFITS**

Our client is a world leading consumer goods company with a turnover of £1 billion and an outstanding portfolio of products and services sold through a worldwide network of distributors.

Recent business development and continued growth has created an opportunity for a highly motivated and qualified accountant (minimum 3 years experience) to join our International Audit Team.

You will be responsible for conducting high level operational reviews covering all aspects of business and functions. Your experience to work with the client's management with a sound understanding of systems and financial statements, knowledge of BCS, SAP and/or CINCOM would be an advantage.

As a senior auditor, you will have a good understanding of the client's business within a computer environment and the ability to liaise with the client's management to a variety of installations across different countries.

Excellent salary, benefits and communication skills are offered effectively at all levels.

Please send your CV to our advising consultant, Paul Connors, 100 Regent Street, London, W1A 4AP. Tel: 020 7638 1234. Email: [connors@executive-connections.co.uk](mailto:connors@executive-connections.co.uk). For more detail, please telephone him on 020 7638 1234.

## FINANCIAL CONTROLLER

Management Consultancy

Oxfordshire

Attractive package

Our client is a highly successful international group, engaged in the provision of specialist management consultancy services. A well established and reputable market leader, the company numbers many 'blue-chip' groups amongst its client base, with operations throughout Europe, Asia Pacific and North America. After a successful 1995 the company is now committed to further extending its competitive advantage by way of organic and acquisition-led growth strategies.

### THE POSITION

- A newly created role, reporting to the Managing Director, driven by the continuing expansion of the business.
- Significant operational and commercial input, beyond the result of pure finance, at a time of considerable change in the business.
- Full responsibility for the management of the finance department, including all accounting deliverables, in addition to budgets and forecasts, planning, analysis and systems development.
- A strongly quality-driven organisation, becoming progressively more internationally-focused.

### QUALIFICATIONS

- Qualified accountant, with significant post qualification experience in business-to-business/service sector organisations.
- Must demonstrate strong accounting and controls experience, allied to well-honed commercial and analytical skills.
- Interpersonally strong, comfortable operating at Board level. Able to form judgments and marshal arguments in support of business cases.
- A flexible and pragmatic approach, able to command respect and credibility in a fast moving business.

Interested candidates should write, enclosing full CV and current salary details, to the advising consultant, William Greenwell, at Questor International Limited, 3 Burlington Gardens, London W1X 1LE. Please quote reference 230255.



QUESTOR INTERNATIONAL

A Mott MacDonald Group PLC Company

## CHIEF FINANCIAL OFFICER

c £75K plus Stock Options and Benefits

Home counties / Paris

### THE COMPANY

- European based provider of product development services to the international pharmaceutical industry.
- Publicly quoted on the Paris stock market.
- To meet the challenges of a rapidly expanding market currently worth \$3 billion dollars, the Company is pursuing an active merger and acquisition policy, which will fulfil the ambition to become number one in Europe.

### PROFILE

- Likely to be a Senior Partner in an existing consultancy or Finance Director in an international company.
- Bilingual (English/French) essential.
- Frequent commuting between London and Paris, with further international travel.
- Experienced in the financial management of international operations in a highly competitive environment, preferably in a service industry.

### THE ROLE

- As a Member of the Executive Committee, the candidate will be expected to develop further budgetary and expenditure controls, and IT systems for the international (Europe/USA) business to accommodate organic growth, negotiate, integrate acquisitions and enhance decision making.
- Close liaison with institutional and other investors.
- Line responsibility for the finance functions in the individual territories and working with line managers to improve profitability and overall Group performance. Play an active role in evaluating new business opportunities and assisting in the negotiation of contracts with clients.

Please apply in writing, enclosing a full curriculum vitae, to: Box A5654, Financial Times, One Southwark Bridge, London SE1 9HL.

Key roles in an exciting new global venture

## FINANCE PROFESSIONALS

Exceptional packages - London

Established in July 1995, WorldTel is a transnational, private-sector driven, funding and development company. We bring together client countries, investors and the telecommunications industry through mutually beneficial collaborations on a strictly commercial basis.

We are now seeking to strengthen our London-based team through the following opportunities.

### Financial Analysts

We are looking for Financial Analysts to provide high quality support to our Project Directors. You will be responsible for financial modelling, cash flow and IRR analysis.

You must be a highly numerate graduate, with an impressive 3-to-5-year record of achievement in financial or investment institutions. Dynamic, creatively-minded and with a thorough understanding of financial modelling techniques, you must be a confident communicator with good teamworking skills and a real flair for negotiation.

These are ideal opportunities to make an early impact on an exciting new venture and the rewards will be truly exceptional.

### Company Accountant

As the company's accountant, reporting to the Chief Financial Officer, you will be responsible for preparing financial reports, managing cash flow, accounts payable, VAT and the payroll, and for liaising with our auditors, banks and other financial advisers.

This role calls for a qualified accountant with an impressive generalist track record, a flexible approach and excellent communication, interpersonal and presentation skills.

To apply, please write enclosing full CV and salary details, to: WorldTel Limited, 21 Lombard Street, London EC3P 3AR. Fax: 0171-260 4325.



## ALPS RECRUITMENT CONSULTANTS GROUP

2 London Wall Buildings, London Wall, London EC2M 3PP  
Tel: 0171-588 3588 or 0171-588 3576  
Fax No. 0171-256 8501

Challenging start-up role building a substantial Pan-European team.

ALPS

## DIRECTOR OF FINANCE AND ADMINISTRATION

CENTRAL LONDON

£50,000-£60,000 + BONUS

RECENTLY ESTABLISHED EUROPEAN SUBSIDIARY OF LEADING US SATELLITE DELIVERED TV NETWORK AND MEDIA CONGLOMERATE

The Finance and Administration Director is a key member of the management team, and will be responsible for implementing from scratch the finance, administrative and HR activities required by this fast growing organisation. The successful candidate, who will be a qualified accountant (ideally ACA) aged mid 30's, may well have a background in the media and ideally, but not essentially, will have experience of working for a US Headquartered Group. In this role there will be a mix of hands-on accounting and financial management including budgeting, reporting, formal statutory accounting, as well as initial responsibility for the wider administrative and personnel activities of setting up pensions, health schemes, etc. Essential qualities include flexibility as a team player, who is practical, yet has the creative vision to establish and drive forward the finance activity in a highly dynamic environment. Initial salary negotiable in the range of £50,000 - £60,000 plus performance related bonus, other benefits need to be established and will follow. Applications in strict confidence under reference DFA/5672/FT to the Managing Director, Accountancy and Legal Professions Selection Ltd.

## Financial Controller-Europe

C. London - £50-55,000 + s/options

Established in the US in 1988, our client is growing rapidly and achieved turnover in 1995 of \$25m derived from the development and sale of financial trading and risk management systems to major banking customers. Building on this success, the company is now planning a US flotation within the next 12 months. Within Europe, turnover is expected to reach \$18m this year and this is anticipated to more than double over the next three years.

Arising out of this planned growth is the requirement to appoint a European Financial Controller who will functionally report to the US Corporate Controller but have a close working relationship with the European General Manager. The initial brief will be to establish the accounting function for Europe and set up subsidiaries in a number of European locations. Overall, the individual will be fully responsible for all aspects of finance, business forecasting, and contract review and also handle a variety of other responsibilities including premises management, personnel and administration.

- Candidates should be qualified accountants who have already achieved a senior finance position within a small/medium sized rapidly expanding US company, ideally in the software sector. Computer literate and experienced in implementing accounting packages, you should have worked within a European environment and have a sound knowledge of US GAAP. Initially the requirement will be to take a very hands on approach to the role, but the individual must have the commercial judgment and stature to be an effective member of the small European management team and have sufficient experience to assist with the planned future growth.
- In addition to the salary, benefits will include a profit-related bonus, pension and private healthcare and it is anticipated that share options will be granted.
- Please send your curriculum vitae with current salary details and an explanation of how you meet these requirements to Carrie Andrews, Ernst & Young Management Recruiting, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 3NH, quoting reference CA0037.

**ERNST & YOUNG**

The United Kingdom firm of Ernst & Young is a member of Ernst & Young International

صكنا من الامم



50 من الامل

## Walt Disney Records

### BUSINESS & FINANCIAL PLANNING MANAGER

Excellent  
Salary  
+ Benefits  
LONDON

Walt Disney Records is a new venture within the Walt Disney organisation, focusing on releasing music and story products from blockbuster properties such as Pocahontas, The Hunchback of Notre Dame and Toy Story. With very ambitious annual growth rates, Disney Records now seeks a highly motivated individual to manage the long term strategic and commercial direction of the business. Reporting to both the Director of Finance and the Label Manager, you will:-

- Analyse, challenge and provide creative input for new product proposals.
- Evaluate and provide sales and profitability data to assist in developing marketing direction.
- Participate in contract negotiations and ensure compliance with 3rd party royalty obligations.
- Manage the strategic planning, budgeting and forecasting process.
- Ensure that appropriate and effective financial controls, procedures and structure are in place.

A Qualified Accountant or an MBA with a financial background, you will have gained significant commercial experience either in the music industry or in an FMCG environment. In order to provide a genuine creative input and to challenge existing work methods, you will have a strong personality, excellent communication skills and the desire to become a key player within this exciting and continually changing organisation.

To discuss this opportunity in greater detail contact Howard Bentwood (quoting Ref FT0058) on 0171 209 1000, alternatively send a CV to him at FSS Financial, Charlotte House, 14 Windmill Street, London, W1P 2DY. Fax: 0171-209 0001, E-mail address: hb@fss.co.uk

Part of the Magic of The Walt Disney Company © Disney

Living Earth works in partnership with local communities to resolve environmental issues

Dynamic individual needed to manage the financial reporting of a growing international education, environment and development organisation.

**Finance Manager**  
(£19,000)

Suit part or fully qualified accountant. For application form, tel 0171 258 1823

closing date: 23.8.96  
charity no: 800672

#### APPOINTMENTS ADVERTISING

appears in the UK edition every Wednesday & Thursday and in the international edition every Friday.

For further information please call:

Toby Finden-Crofts on +44 0171 873 3456  
Andrew Skrzynski on +44 0171 873 4054

### PROJECT ACCOUNTANT

Switzerland

Attractive Salary & Benefits Package

This international financial services organisation has embarked upon a major project involving cost budgeting, financial systems development and the introduction of a cost centre accounting structure.

There is a need for a technically versatile accountant with a minimum of five years experience to work on this project. This challenging role encompasses a variety of responsibilities including:

- Analysis of financial systems, operations and EDP systems.
- Recommendations for the design of a new budgetary control system.
- Design concepts and a new layout for the cost accounting package.
- Liaison with senior management to create a higher acceptance for a budgetary control system and ensure efficient implementation.

The successful individual, aged 25-40, will ideally be a qualified accountant with fluent English (spoken German is advantageous).

Technical ability combined with excellent communication skills and the confidence to liaise with various people within the organisation will be essential to fulfil this role successfully.

Interested candidates should apply with full career and salary details to Liane Vees at Harrison Willis, Cardinal House, 39/40 Albemarle Street, London W1X 4ND. Tel: +44 (0) 171 344 5125. Fax: +44 (0) 171 344 0364. E-mail: hwgroup@hwgroup.co.uk

**HARRISON WILLIS**

BERNARD • BERNARDINI • BERNARDINI • BERNARDINI  
CHILTON • CHILTON • CHILTON • CHILTON  
MANCHESTER • MANCHESTER • MANCHESTER • MANCHESTER  
PART OF THE HARRISON WILLIS GROUP

## Accounting Manager

European Opportunity

Amsterdam

Retail Sector

Our client is a large American multinational, active around the globe. It operates in the fast moving field of fashion products. The European activities are coordinated from The Netherlands, where currently the need exists to recruit an Accounting Manager. The suitable candidate will travel on a regular basis and have daily contact with US Headquarters. This represents an excellent opportunity for a flexible, ambitious accountant.

#### Tasks and responsibilities:

- Monitor the Europe-wide monthly financial accounting.
- Coordinate the European budget.
- Analyse monthly results, budgets etc.
- Consolidate the European accounts.
- Responsible for European accounting policies and internal controls.
- Review and analyse cashflows and projections.
- Liaise between departments and offices in the US and Europe.
- Sales and flash reporting.

#### Profile of the suitable candidate:

- Preferably a qualified accountant.
- 2-3 years experience in a 'Big 6' firm or relevant experience in a corporate environment (US/UK).
- Comprehensive understanding of US/UK GAAP and International Accounting Standards (IAS).
- Understanding of VAT/taxation reporting.
- Analytical, detailed and well organised.
- Computer literate.
- Dynamic, outgoing personality.
- Happy to travel within Europe.

Interested candidates should send or fax their curriculum vitae to Michael Page International, 'Apollo House', Gerrit van der Veerstraat 9, 1077 DM Amsterdam, reference ACS/44581, or contact Caroline Stockdale ACA, telephone 00 31 20 5789444, fax 00 31 20 5789440



**Michael Page International**

International Recruitment Consultants  
London Paris Amsterdam Düsseldorf Frankfurt Hong Kong Sydney

## Finance Director

The Company: Our client is a global telecommunications group, with a growth rate of 15% per annum and operating in well over 100 countries world-wide including Russia, Uzbekistan, Azerbaijan and the Ukraine. Their rapidly expanding Russian Joint Venture operation, which is growing at the rate of 25% annually, is now looking to further strengthen the management team with the recruitment of a high calibre finance professional who will be a board member of the Joint Venture Company.

The Role: Your proposed duties will include providing leadership and direction to a mixed Russian and UK finance team based at the headquarters in Moscow. Advising the Joint Venture Board and its senior management on all financial matters relating to equity share, treasury management, asset management and cash flow. Working closely with the Managing Director and having dotted line responsibilities into the UK Finance Director. You will also be responsible for the HR function as well as Company Secretarial work, specifically related to Russia.

The Person: You will be a graduate with an accountancy qualification ACA, ACMA, ACCA or equivalent. With a minimum of two years' exposure in the Russian market, you must be able to manage a wide range of relationships both internal and external which include banking professionals and tax advisors. First class written and oral presentation skills with fluency in Russian are essential. This represents an unusual opportunity to make an immediate impact within a dynamic multinational group. Energy, creativity and flexibility are all qualities which will enable you to capitalise on the outstanding long-term career opportunities that exist within the group.

Please forward your full resume in the strictest confidence quoting reference no. FT 3014 to: ANTAL UK, Shropshire House, 1 Copper Street, London WC1E 6JA, UK. Tel: +44 (0)171 637 2001, Fax: +44 (0)171 637 0949

**ANTAL INTERNATIONAL**  
"Serving Global Emerging Markets"

LONDON • WARSAW • BUDAPEST • MOSCOW • STOCKHOLM • PRAGUE • NEW YORK

## Finance Manager

North London £40-45,000 + F/X Car + Bens + Relocation

Our client is a £20 million turnover UK subsidiary of a US international group, providing hi-tech programmes tailor-made to customers in the telecommunications and computing fields. It is a market leader in its sector.

The company is in an interesting and exciting period of expansion and development and is equipping itself with a team of high calibre people to take them forward. As part of this development, the company is seeking to recruit a strong, proactive Finance Manager. This position will report to the Finance Director and specific responsibilities will include:

- The direction and management of the finance function.
- The development of the finance department into a high profile, value-adding function.
- The streamlining of the function through the use of IT.
- The implementation of both financial

and non-financial methods of performance assessment and control into the business.

Prospective candidates will be UK qualified accountants, aged 30-50 who have a hands-on approach and are attracted to the prospect of initiating and managing change in a dynamic environment. Previous experience should include the leading of a finance department and the implementation of systems in preferably a manufacturing/service environment.

Personal qualities will include leadership, toughness, ambition, enthusiasm and excellent interpersonal skills.

Interested candidates should write enclosing an up-to-date CV and current remuneration package to Anne Brown ACA at Michael Page Finance, Centurion House, 136-142 London Road, St Albans, Herts AL1 1SA quoting reference 304029.



**Michael Page Finance**

Specialists in Financial Recruitment  
London Bristol Birmingham Edinburgh Glasgow Leeds  
Maidenhead Manchester Nottingham St Albans & Worldwide

Price Waterhouse

EXECUTIVE SEARCH & SELECTION

## Financial Controller - Airline Catering

Food and drink for high flyers

Competitive Package Gatwick

As the world's largest airline caterer we aim to be the lowest cost, highest quality supplier of inflight meals worldwide. Our current turnover is in excess of \$15 billion and we supply some 350 million inflight meals annually at 130 locations around the globe. That's almost a million people we need to keep well fed and happy every day of the year! It's quite a task.

We're now looking for an exceptional Financial Controller to work at our key unit at Gatwick.

It's a critical senior financial role working at the very heart of a fast-paced business. You'll have total responsibility for the unit's revenue, expenses pricing and controllable costs. Working closely with the Unit Manager, you'll work with a small team producing current, accurate information vital to the day-to-day management of what is a high quality, price-sensitive business. There are real challenges to be met and real improvements and cost reductions to be made. Make no mistake, it's a tough job and the buck stops with you!

You're looking for your first operational role in a highly

competitive commercial environment. You're a qualified accountant, probably working as a number two in a not dissimilar environment. Your experience will extend to systems and staff management, and experience of catering or the airline industry would be useful.

To fit into our team-culture you'll need to be outgoing, confident and able to win the respect of both junior and senior colleagues. This is a 24 hour a day business and a commitment to working outside 'ordinary' hours is essential.

If this sounds like your next move, write to our advising consultant, Jenny Mayes, quoting G/0087 or alternatively telephone her on 0121 200 3000 for an informal discussion.

Executive Search & Selection,  
Price Waterhouse Management Consulting Ltd,  
19 Cornhill Street,  
Birmingham B3 2DT  
Fax: 0121 200 2464  
E-mail: Jenny\_Mayes@Europe.notice.pw.com

## Commercial Finance Manager

East Anglia

To £35k + car + benefits

#### THE COMPANY

Our client is the main operating subsidiary of a £120m turnover plc. An FMCG business operating in the household hygiene and personal care markets, their household name products are mainly sold through the large supermarket chains. The group is in an exciting phase of its development and confidently looking forward to future growth.

#### THE ROLE

As part of the management team, your brief is to ensure that accurate, timely information is provided to support your colleagues' operational decisions. By applying financial and ratio modelling, measurement and analysis techniques, you will contribute a real insight into the performance of the business. Far from just reporting data, your proactive advice and recommendations will facilitate

understanding and directly impact on the financial and commercial success of your unit. This is a critical and high profile role at an exciting phase in the company's development.

#### QUALIFICATIONS

Candidates will be motivated by the prospect of significant commercial responsibility in a young customer focused business. The successful applicant will be aged 27-33, a high calibre qualified accountant and will preferably have a business planning and forecasting background gained in an FMCG or other consumer focused industry. The strength of your numeracy, analytical and financial abilities will be matched by excellent communication and interpersonal skills, and above all commercial acumen and a real understanding of what makes a business tick.

Please send CV and full salary details to  
Brian Byrne, Phoenix Search & Selection,  
Milton Hall, Milton, Cambridge, CB4 6AB



Cambridge (01223) 441661  
Manchester (01565) 723709



## ACCOUNTANCY APPOINTMENTS

## Hays Accountancy Personnel

## PLUMB SIGNS

## Financial Director

West Sussex

£35,000 + Bonus  
(£6-£12,000)  
Share Options + Car

## The Organisation

Plumb Signs Limited are manufacturers of signs, fascias and petrol pricing systems with a blue chip customer base. The company has achieved 50% sales growth to £6 million within the first 12 months. Following the MBO/MBI in June 1995 the company has ambitious plans for the future. Based at a modern 45,000 sq ft factory and offices in Lancing, West Sussex they now seek a Financial Director to help them achieve projected growth.

## The Role

- Key responsibilities include:
- Supervising the day to day and month end accounting including staff supervision
  - Monthly management accounts, budgets, forecasts, cashflows
  - Review of commercial contract performance including variance analysis
  - Preparation of group statutory accounts for review and liaison with auditors
  - To deal with all financial accounts, company secretarial / taxation / pension / insurance and audit matters
  - Systems enhancement

## The Appointee

The successful applicant will be qualified with experience ideally gained in a bespoke manufacturing and/or construction related industry. Equally important is the drive and ambition to become a proactive member of this commercial organisation where a board appointment is a genuine prospect.



To apply please write enclosing your CV and current salary details, or for further information please call our Recruitment Advisor Andrew Edwards, 7-8 North Street Quadrant, Brighton, East Sussex, BN1 3FA. Tel: 01273 207641. Fax: 01273 259902.

### Move our European Transportation business forward FINANCE DIRECTOR Ipswich

The P&O Ferrymasters Group is a progressive and profitable European Transportation Organisation comprising 8 separate legal entities across Europe and Scandinavia and with a turnover of nearly \$200 million.

Internal promotion has created an outstanding opportunity for a highly experienced qualified accountant to play a key role in further enhancing our position as a major player in the European transportation market.

Based in our Head Office in Ipswich, you will report to the Managing Director and make a substantial strategic and tactical contribution to the business by:

- Participating actively in business decisions made by the P&O Ferrymasters Board
- Ensuring the business achieves its financial targets for ROCE, cashflows etc.
- Maintaining and improving financial systems and controls throughout the Group
- Reviewing divisional accounting practices and standards and implementing new accounting software
- Directing and monitoring IT and communication systems
- Constructing and evaluating the financial projections in the budgeting and business planning processes
- Controlling capital expenditure and disposals

To succeed in this challenging high profile role, you will be a fully qualified accountant, ideally with a degree or relevant professional business qualification, and at least 3 years' senior experience within a major corporate environment. Your proven management capability and outstanding interpersonal skills will be complemented by in-depth knowledge of IT systems and a high level of commercial acumen.

In return, you can expect the kind of excellent salary and generous range of company benefits associated with a successful international organisation.

If you believe you can help to move our European transportation business forward, please send your full CV with current salary details to: Mike Bousfield, Group Personnel Manager, P&O Ferrymasters Ltd, Peninsular House, 11-13 Lower Brook Street, Ipswich, Suffolk, IP4 1AQ.

**P&O**  
Ferrymasters

## Les Echos

The FT can help you reach additional business readers in France. Our link with the French business newspaper, Les Echos, gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone:

Toby Finden-Crofts  
on +44 171 873 3456

## IT Senior Appointments

### NO FINANCIAL OR TECHNICAL EXPERIENCE? NO COMMENT.

Risk Management - City of London - Packages to £60,000

AFA Systems plc supplies application software to the financial services sector. Their software product, MUSKETEER, provides a broad range of functions based on leading industry standard technologies. We are now looking for consultants to implement and support their products in major financial institutions. Both roles will be to assist in the sales process, to implement software in client environments and provide ongoing support.



**BUSINESS CONSULTANTS** base to £45k - OTE up to £60k

Experienced in Treasury and/or derivatives operations, applicants will have at least 2 years experience in a financial services group or consultancy specialising in this area. Although training will be given, an in-depth understanding of the application is essential.

**TECHNICAL CONSULTANTS** base to £35k - OTE up to £45k

Experienced in financial systems within a software house, information provider or financial institution, applicants will have a minimum of 2 years experience of Windows NT, Object Oriented design, C++ and SQL Server and/or Sybase.

For all positions a degree of project management skill is essential, plus ability to work unsupervised, and willingness to travel world-wide at short notice - the first 3 months are likely to involve time in South Africa.



Please send your CV, indicating current salary, quoting ref A127, to: APPOINTMENTS INTERNATIONAL, 4 Glenasmole, 70 Ridgway, London SW19 4RA. Tel: 0181 946 9682 Fax: 0181 946 5722

FT IT Recruitment appears each Wednesday in the UK edition, and each Friday in the international edition

For more information on how to reach the top IT professionals in business call:  
Emma Lloyd +44 171 873 3779  
Clare Bellwood +44 171 873 3351

For Banking, Finance & General Appointments please turn to pages 09-12

OPTIMA CONNECTIONS

banking

## IT City Appointments

## TECHNICAL COMMUNICATIONS MANAGER

Object Oriented Architecture

## Excellent package - City

Our client, a leading global investment bank, is seeking a talented Technical Communications Manager. Working closely with the architecture team, your primary responsibility will be to capture and clarify the OO architecture in written, technical documentation form and develop an information architecture and technical communications infrastructure.

A quality graduate, your 5-7 years' technical communications experience should have been gained within an object-oriented, leading edge environment. Your blue-chip background should also demonstrate the utilisation of state-of-the-art information delivery technologies to deploy information architectures and the development and delivery of training programmes for OO concepts.

This challenging role will be rewarded by an excellent salary and benefits package.

To apply, please send full career details, quoting ref:847, to our consultant Miles Miller at JM Management Services Limited, Chandos House, 12-14 Berry Street, London EC1V 0AQ. Fax: 0171-253 0420. If you have a specific query, please call him on 0171-253 7172 during office hours or on 0374-601911 evenings and weekends. Email: jmm@jmm.co.uk

JM MANAGEMENT SERVICES

The IT Recruitment Section every Wednesday in the FT. And all week on [www.ft.com](http://www.ft.com).

If you're looking to move from your present job, or looking to recruit new people, the FT is IT every Wednesday. For more information call Clare Bellwood on 0171-873 3351. No FT, no comment.

## BANKING/FINANCIAL

## DERIVATIVES

to \$45k  
+BENS  
+BONUS

Business analysts with an in-depth knowledge of either Risk Management or Derivatives are required to join this leading world bank. Your brief will include the analysis of new systems, as well as the on-going development of new valuation and pricing models. A strong academic background coupled with a knowledge of C/C++, SYBASE and Client/Server architecture is a distinct advantage. Superb opportunities to join this truly elite team.

to \$45k  
+BANK  
BENS

## POWERBUILDER/SYBASE

International Investment Bank requires high calibre developers with significant POWERBUILDER and/or SYBASE expertise. Charged with the development of a Bonds market trading system, your role will encompass every aspect of the systems life cycle with an emphasis on user liaison. All candidates must be technically proficient, preference will be given to those possessing strong "C" programming skills. Excellent opportunities to move into banking.

## C++/MATHS

Top tier American Investment Bank requires financial engineers with solid mathematics and C++ expertise. As integral members of a team supplying market risk information for Fixed Income, your primary activities will include relative value analysis, statistics and development of pricing tools for the trading desks. Highly numerate technicians with superior intellect need only apply. First class rewards within a constantly challenging environment.

## WINDOWS NT

to \$45k  
+BONUS

Leading Investment Bank developing new applications for Equity Sales staff on the trading floor require developers to work in an elite team. Systems are implemented using Client/Server technology including Visual Basic, Excel, Visual C++, ODBC and SYBASE. You should have a minimum 2 years' Client/Server development using some of the above technology. You will be involved in all aspects of the development life cycle and work closely with the business. Superb career development.

to \$50k  
+BONUS

## C or C++

to \$40k  
+BONUS

Bright developers are required to join a young project team designing and implementing systems for a major Investment Bank. You should have a minimum of 18 months' customer-facing experience; technically some exposure to Client/Server, OO technologies, and GUI's is desirable together with programming skills in C, C++ or POWERBUILDER. Really excellent career prospects for self-assured, proactive team players.

to \$40k  
+BANK  
BENS

## SYBASE/SQL SERVER

Leading global derivatives trader seeks developers to work on the derivatives trading floor. The roles will involve extensive user liaison, and analysis, design and build of a Client/Server front-end connected to a SYBASE database. Responsibilities include application migration issues, problem resolution and the selection of appropriate front-end tools. Solid PC skills and SYBASE or similar product knowledge absolutely essential.

ARC are preferred suppliers to the top financial institutions. This is a selection of current opportunities in the City. We have many more. Our consultants have an in-depth understanding of this market and how it can work best for you, so please call Isabel Blackley or Paul Williams on 0171-287 2525 to discuss your options. Alternatively please send, fax or e-mail your CV to us at: ARC International, Recruitment & Consultancy Services, 15-16 New Burlington St, London W1K 1RF. E-mail: [arc@tjfoh.co.uk](mailto:arc@tjfoh.co.uk). Internet: <http://www.tjfoh.co.uk>

Tel: 0171-287 2525



Fax: 0171-287 9688

## C, UNIX-EQUITY DERIVATIVES

CRV To £45,000 + Bonus + BBS

Working as part of the Equity Derivatives research team, you will be involved in all aspects of quantitative research utilising the technical skills acquired from a systems development background. Candidates will be ideally educated to PhD level in a mathematically based discipline and possess in-depth 'C/UNIX' experience. Specific product knowledge is particularly beneficial.

## C/C++, NT-DEBT DERIVATIVES

CRV To £55,000 Bonus + BBS

One of the top research groups within the City has an opening for a highly numerate developer to work on the development of Analytics and Risk Management Systems. Besides excellent skills in C or C++ on Windows (NT) you will need to demonstrate exceptional problem solving ability coupled with both creativity and enthusiasm.

## C++, UNIX-EXOTIC OPTIONS

CRV To £60,000 + Bonus + BBS

An exceptional C++ developer is sought to work on the development of a new Analytics system for a leading Exotic Options group. They are only interested in the best C++ developers who can also display a high level of business aptitude. A mathematical background and experience of derivative products would be most beneficial.

For more information on these and other opportunities currently available please contact

Optima Connections Limited No.4 Bath Street, LONDON EC1V 9DX  
Tel: 0171 608 0990 (After answering service) Fax: 0171 608 1205  
E-Mail: [optima.connections@btinternet.com](mailto:optima.connections@btinternet.com)

## SYSTEMS DEVELOPERS

CRV £25,000 + Bonus + BBS

One of the City's most technically innovative investment banks, has outstanding opportunities for systems developers. You will be working with the business in a global development environment based on UNIX and NT, optimising your knowledge of C/C++ and UNIX/NT (to systems admin level). A first class degree is prerequisite, and C++ experience would be useful.

## FIXED INCOME-C++, OLE

CRV £50,000 + Bonus + BBS

The Fixed Income group of this leading proprietary trading house currently require a solid OO specialist with a thorough understanding of BONDS and IR DERIVATIVES trading. You will have a track record of developing similar trading systems using VC++ under NT, OLEDB or CORBA, and CLASS LIBRARIES.

## OO-PRICE MODELING

CRV To £50,000 + Bonus + BBS

The Risk Arbitrage group of this leading Securities House requires an exceptional candidate with a solid understanding of financial analytic models - and their integration with all instruments. You will combine sound C++ and OOAD expertise, with experience of BOND YIELD, OAS and YIELD CURVE models, SWAPS/OPTIONS PRICING and IR DERIVATIVES.

## Net.Works

The FT IT

Recruitment section

is also available

Recruitment

all week on

[www.ft.com](http://www.ft.com)

صكا من الامل



"Make innovation  
a lifelong habit."

KAZUO HAMORI, founder of Kyocera



# FINANCIAL TIMES COMPANIES & MARKETS

Friday August 9 1996

KYOCERA, world leader in high-tech ceramics, continually develops new uses for its technology in the IT and automotive industry, medicine, electronics and metal processing.  
KYOCERA is also the producer of ECOSYS, the world's most economical printers.  
Fax 0049-2131-129340



## IN BRIEF

### Veba cautions after 17% rise

Veba, the German industrial conglomerate, said interim net profits rose 17 per cent to DM743m (\$501m), but warned it would not maintain its strong growth during what is expected to be a lacklustre second half. Page 16

**Regent Pacific plans Hong Kong listing**  
Regent Pacific, the Hong Kong-based fund management group with a reputation for making hostile takeover bids, is planning to list on the Hong Kong Stock Exchange this autumn. Page 14

**Fujitsu plans new logic chip facility**  
Fujitsu, the Japanese electronics group, said it planned to invest about ¥150bn (\$1.36bn) in a new Japanese facility to manufacture logic chips, which process signals or data. Page 14

**Kuok group buys into Coca-Cola Amatil**  
Kerry Group, the private Hong Kong-based holding company controlled by Mr Robert Kuok, the Malaysian-Chinese businessman, is to invest about A\$667m (US\$518m) in Australia's Coca-Cola Amatil for a 9.275 per cent stake. Page 14

**UK holiday slump restrains Thomson**  
Thomson Corporation lifted second-quarter earnings 6 per cent, with a slump in the UK package-tour market partly offsetting improvements in the Canadian-controlled group's publishing and newspaper business. The travel division's operating profits slid by 23 per cent to US\$27m with a 6 per cent fall in sales. Page 15

**Transocean rebound disappoints**  
Transocean Drilling, the Norwegian offshore drilling company targeted in a takeover bid by Sonat Offshore Drilling of the US, rebounded from a net loss of Nkr118m in the first half of 1995 to a Nkr320m (\$50m) net profit. But the result failed to match market expectations. Page 16

**UK life groups in £1.46bn merger**  
United Friendly and Refuge Group, the UK life groups, announced a £1.46bn (\$2.27bn) merger in a move which accelerates the pace of consolidation in the country's life assurance sector. Page 17; Lex, Page 12

**Ukraine sees worst harvest in 20 years**  
Mr Boris Supikhanov, Ukraine's deputy agriculture minister, said the former Soviet republic's grain harvest this year would be about 30m tonnes, roughly half the level of 1990. Other analysts said the figure might be as low as 26m tonnes. Both estimates would represent the worst total in 20 years. Page 30

**US rally lifts Nikkei 233 points**  
The Nikkei 225 index recovered almost all its loss of the previous day as a rally in US high-tech stocks lifted semiconductor-related shares in Tokyo. The Nikkei 225 index rose 1.3 per cent, ending 253.73 higher at 30,731.31. Page 30

### Companies in this issue

ABB	18, 1, 12	Microsoft	16
AMR	15	Noika	1
Apple Computer	15	Nordbank	16
Banco Itaú	15	Nynex CableComms	17
Banco Santander	16	OCBC Bank Group	14
Bankers Trust	14	Orion Resources	14
Bankparis, Berlin	13	Pharmacia & Upjohn	16
Ceska Poštovna	2	Procter & Gamble	13
Coca-Cola Amatil	14	Rank	17, 13, 12, 11
Dowcor Corp	14	Rank Xerox	13
Datquest	15	Reed Elsevier	13, 12
Fairfax, John	14	Refuge	12
First Union Corp	16	Regent Kingpin	17
Fukus	15	Regent Pacific	14
Fujitsu	14	Société Générale	13
Fulcrum	16	Sons of Gwalia	14
GT Chile Growth	17	Swire Pacific	14
Gilead	15	Thomson Corporation	15
Glaxo Wellcome	17	Thorn EMI	17
Hongkong Electric	14	Tollay	13
Infinia	15	Transocean	16
Invesco	17	United Friendly	12
Kerry Group	14	Vilva	16
Makhteshim-Agan	15	Whyte and Mackay	14

Market Statistics	http://www.ft.com
Annual reports service	24.25
Benchmark Govt bonds	18
Bond futures and options	18
Commodity prices	23
Overseas announced, UK	17
EMS currency rates	19
European prices	18
Fixed interest indices	18
FT 100 Index	25
FT 100 Index	25
FT/USDA mid bond sec	18
World Stock Markets	27

### Chief price changes yesterday

FRANKFURT (DM)				
Riese	1121	+ 27	OSP	1210 + 28
Ungewiss	508.5	+ 14.5	Ecot	1221 + 31
Postbank	835.5	+ 9.5	Tatung	1570 + 32
Wella	678	+ 28	Paoli	634 + 18
Paoli	543	+ 9.5	Legrand	824 + 14
WTV	473	+ 8		
NEW YORK (\$)				
Riese	164	+ 8	Brother Ind	582 + 21
CT Corp	49	+ 3	Dash Steel	510 + 18
NALCO Corp A	49	+ 3	Isoli & Co	443 + 22
Tru Nth Comm	18	+ 3	Mog Mkt	665 + 25
Wells	18	+ 3	Wright Ind	865 + 49
Chesapeake Engr	50	+ 1		
Amul	30	+ 1	Kotto Mart	752 + 35
Procter Gamble	58	+ 2		
LONDON (pounds)				
Riese	362	+ 22	CDL Hts Int	4.025
Lee & Marshall	381	+ 23		
Post	392	+ 23	Quangdong Int	5.5 + 0.25
Uni Forward	839	+ 105	Peaco Int	2.9 + 0.25
Paoli	441	+ 27		
Rank Grp	33	+ 10	Paoli	4.35 + 0.25
WTV	441	+ 27	Wright Ind	2.3 + 0.1
Rank Grp	33	+ 10	Sanyo Int	3.1 + 0.17
TORONTO (C\$)				
Riese	217	+ 11		
Enrich Sys	30.0	+ 2.0		
Isoli Appete	9.45	+ 1.2		
Paoli	18.75	+ 1.25		
WTV	22.5	+ 1.0		
PARIS (FF)				
Riese	2411	+ 71		
Rank				

New York and Toronto prices at 12.30pm.

## Rank primes Xerox stake sale

By Scheherazade Daneshkhan,  
Leisure Industries  
Correspondent

The Rank Organisation, the leisure group, yesterday paved the way for an early sale of its stake in Rank Xerox, the office equipment joint venture with Xerox, as it unveiled details of a three-month strategic review.

It is placing all of its non-Rank Xerox interests into a holding company, Rank Group, in a move which will enable it to effect an early sale of the stake in Rank Xerox without incurring a hefty capital gains tax bill.

The stake is valued at £300m in Rank's balance sheet. Mr Andrew Teare, who became chief executive in April, also announced that the company aimed to raise £300m from the disposal of non-core businesses within two years.

Rank also announced a fall in pre-tax profits from £44m to £12m in the six months to June 29 1996. The drop was mainly due to an exceptional gain made last year on Rank's disposal of 40 per cent of its stake in Rank Xerox and a change in the way it accounts for the stake. Pre-tax profits would have risen 11 per cent to £176m on the previous accounting basis.

The shares fell 27p to 44p. "The results were in line with expectations," said one analyst, "but the stock has come off because of the uncertainty created by the restructuring."

Mr Teare said future investment would be aimed at enhancing Rank's position as a leisure and entertainment retailer. "We should be managing assets that we control," he said, explaining the decision to dispose of the Rank Xerox stake.

Rank's £300m disposals target will come from the sale of non-core businesses, including Precision Industries, the manufacturer of equipment to

entertainment companies and Kingston Plantation, a time-share resort in South Carolina in the US. It put Shearings, the coach holiday business, valued by analysts at £80m, up for sale last month. Rank said Precision, Kingston and Shearings should fetch more than £180m of the £300m target.

Acquisitions would play a key part in developing Rank's businesses, said Mr Teare. New investment would be directed into Rank's core businesses, by opening 18-20 new Hard Rock cafes in 18 months, building new bingo halls and multi-leisure centres and con-

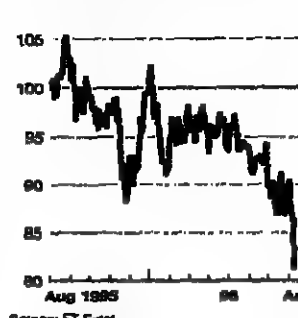
verting some old bingo halls into Hotshots sports bars. Xerox, Rank's joint venture partner, is expected to be the main buyer of Rank's stake in Rank Xerox. Rank made its initial £7m investment in the photocopier group in 1956.

Mr Teare has regrouped Rank's four main business divisions into Film and Entertainment, Holidays, Recreation and Hard Rock. A Hard Rock record label, Hard Rock resorts and live music in the cafes is planned. Rank said regrouping the businesses would cost £25m this year but expected a pay-back within 18 months.

Rank also said it was writing

### Rank Organisation

Share price relative to the FT-SE-A Leisure and Hotels index



off £150m on its property portfolio. Lex, Page 13; Details, Page 17; Editorial comment, Page 11

## Reed hints at \$3bn acquisitions



By Tim Burt in London

Reed Elsevier, the Anglo-Dutch publishing and information group, yesterday underlined its global acquisition strategy by paying £100m (\$158m) for Tolley, the UK tax and legal publisher, and hinting at a further £2bn spree.

Reed, which yesterday unveiled a 13 per cent increase in first-half profits, said it was seeking acquisitions in scientific, professional and business information markets, particularly in North America.

The expansion drive is likely to focus on electronic publishing, which Reed executives predict could account for 40 per cent of group sales by 2005.

"Hard copy publishing will not die, but online information is becoming increasingly important," said Mr Nigel Stapleton, co-chairman.

He was speaking after Reed announced plans to develop electronic publishing at Tolley, acquired from United News & Media, the UK media and financial services group.

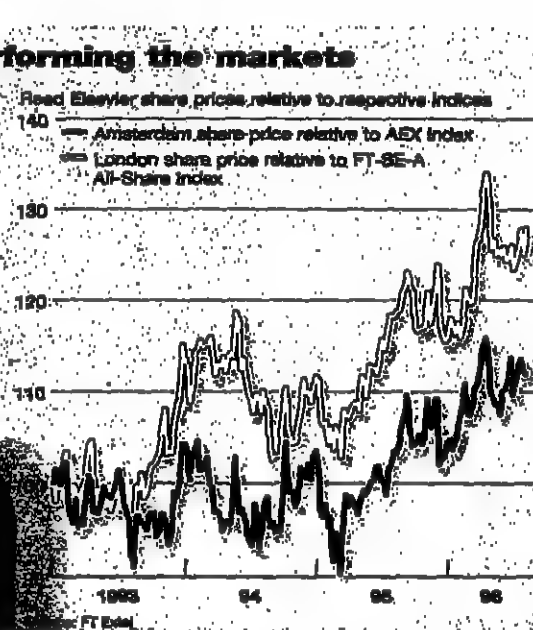
United said it would use the disposal proceeds - together with a further £142m raised since April's merger with MAI - to reduce net borrowings.

But United and Reed Elsevier refused to comment on their interest in Blenheim Group, the exhibitions group in talks with both companies.

Nevertheless, it is thought negotiations between Blenheim and Reed are continuing at an exploratory level.

Mr Stapleton would not be drawn on plans for Reed Exhibitions, which contributed to profits up to £166m (£148m) in the business division.

Elsewhere, he highlighted strong growth in scientific and professional publishing as the group reported pre-tax profits



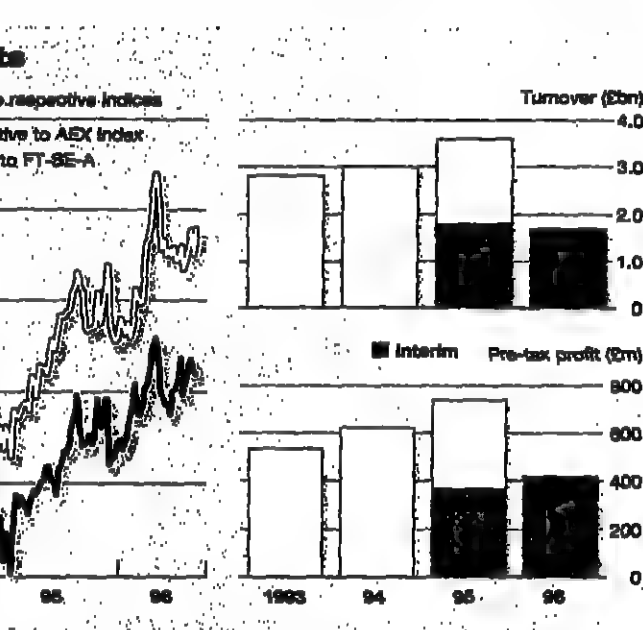
up from £370m to £417m on sales of £1.7bn (£1.81bn) in the six months to June 30. Most analysts welcomed the figures and predicted full-year profits of about £810m, and about £820m in 1997.

Mr Stapleton said it was a creditable performance, particularly given sluggish market conditions in travel publishing and a disappointing first half at Reed Books in the UK.

The group this year shelved plans to sell the consumer books subsidiary - publisher of titles including Thomas the Tank Engine and Winnie the Pooh. Yesterday it said it was continuing to prepare the unit for disposal.

Senior executives played down suggestions of further large disposals and concentrated instead on acquisitions.

"We could spend up to \$3bn without overstretching the balance sheet," said Mr Stapleton,



who pointed out that the group had interest cover of more than 19 times. He said it was eyeing a "couple of \$500m turnover businesses" in legal and business publishing.

The co-chairman admitted the biggest gap for the group was in financial publishing, although it had links with Bloomberg, the US wire service, through its Lexis Nexis electronic information arm.

Bloomberg has been mentioned by some analysts as a potential target for Reed Elsevier, as has Dun & Bradstreet, the US financial information and market services group.

Mr Stapleton declined to comment on possible targets.

Shares in Reed International, the group's UK quoted arm, fell 5p to £11.45p, while shares in Elsevier - the Dutch arm - fell £1.03 to £16.40. Lex, Page 12; Details, Page 17

## SocGen to raise Crosby Securities holding to 75%

By John Ridding in Hong Kong

Société Générale, the French banking group, is to take a majority stake in Crosby Securities, the investment bank, to form a new Asian brokerage and corporate finance institution, the companies said yesterday.

Terms of the deal were not disclosed but the agreement, which gives Société Générale a controlling stake in Crosby's two biggest businesses, will see the French bank raise its holding in Crosby Securities from 49 to 75 per cent. The two companies will also inject US\$20m each into the new institution, which is expected to be called SocGen-Crosby.

The agreement marks a strategic expansion in the region for Société Générale and a reversal in strategy for Crosby, the small but aggressive Asian bank which recorded a loss last year and which has seen a string of staff departures.

Both companies rejected the description of a takeover, but Mr Timothy Beardon, founder and chairman of the privately-held Crosby Group, said the deal marked a departure from his strategy of selling minority stakes to industry partners.

"This is a once and for all choice to be part of a major player," he said.

Mr Yves Touloup, managing director of global equity at Société Générale said the deal would marry Crosby's expertise and contacts in the Asian region and the French bank's capital base of US\$12bn. This would allow the new institu-

tion to be a force in regional primary market operations. "We intend to be very aggressive in penetrating the market," he said.

Since its foundation in 1984, Crosby has established offices in 20 countries, with its main operations in Hong Kong and Singapore. It has a strong reputation in research, but its presence in primary corporate finance activities has been limited by its size.

Crosby Securities has suffered a string of departures, including the managing director of its Singapore securities operation, its head in India and several research analysts. In response, Crosby has announced a management reshuffle.

Under the terms of the agreement, SocGen-Crosby will comprise Crosby's stock-broking and equity corporate finance divisions, which account for most of its 600 staff. Crosby Financial Holdings, the private Crosby Group company, will retain a 25 per cent stake in SocGen-Crosby.

Mr Beardon will remain chief executive until a replacement has been nominated by Société Générale. He will then focus on Crosby's businesses in fund management, debt securities and debt origination.

Mr Beardon said the group's performance this year had been satisfactory, given market conditions. Last year, Crosby recorded a loss of US\$1.9m on revenues of US\$94.5m, compared with a profit of US\$10.22m on revenues of US\$80.8m in 1994.

## Procter & Gamble advance fails to calm growth worries

By Richard Tomkins  
in New York

Procter & Gamble, the US consumer goods company, yesterday produced a 14 per cent increase in underlying net profits for the fourth quarter but the figure failed to quell investor concerns about its short-term growth prospects.

Sales rose 5 per cent to \$5.3bn in the year but only 1 per cent to \$5.6bn in the fourth quarter. The shares were off 32¢ at \$68 in early trading as the market continued to focus on the likelihood of a slow-down in earnings growth in the current quarter, largely because of problems in the company's US healthcare business.

Last quarter's figures were

affected by exceptional items including the settlement of the Bankers Trust derivatives lawsuit, a gain on the sale of P&G's stake in the Alevi joint venture, a reserve for estimated losses on a pulp supply contract and a change in accounting rules.

Including these items, net profits rose 17 per cent from \$472m to \$554m and earnings per share rose 18 per cent to 77 cents - slightly better than the consensus forecast of 75 cents. Without the exceptional, P&G said net profits would have been 14 per cent up at \$539m.

For the fiscal year ending in June, net profits rose 15 per cent to \$3.06bn. But without the latest quarter's exceptional items and a charge last year relating to the Kobe earth-

quake in Japan, the rise would have been 12 per cent.

Last month P&G sought to reassure investors about the strength of the business by announcing a \$1bn buy-back and lifting its dividend 12½ per cent. But the shares have failed to regain their 52-week high of \$93 in spite of Wall Street's recent rally.

P&G has warned earnings per share are likely to grow only 8-9 per cent in the first quarter of the current year, largely because of weak US demand for its Crest toothpaste and over-the-counter products.

In Europe, P&G has also suffered the costs of stock and merchandising adjustments relating to its switch to a value pricing strategy.

## German bank falls 39%

By Andrew Fisher in Frankfurt

Bankgesellschaft Berlin yesterday ended the run of sharply higher German bank results with the announcement of a steep drop in profits. This followed heavy investments in new computer systems and dealing facilities and high loan loss provisions.

Operating profits fell 39 per cent to DM510m (\$308m) from DM509m. Total costs were 12 per cent higher at DM1.8bn. Without the cost increase, profits would have been flat.

The bank said its second-half result would show a smaller decline than in the first six months. This is a retreat from its earlier forecast that the full-year's result would match that of 1995.

The bank said the cost rise

was in line with its plans for the continued integration of the banks merged two years ago when the group was formed. Bankgesellschaft Berlin mainly includes Berliner Bank (a commercial branch bank), Landesbank Berlin (a public sector bank linked to regional savings institutions) and Berlin Hyp (a mortgage bank).

The group said the parent bank, Bankgesellschaft Berlin - a holding company and an investment bank - and Landesbank Berlin had switched to a unified data processing system this year, a step which Berlin Hyp had already taken. A new dealing centre had also been opened in Berlin, with costs further increased by investment banking expansion in Berlin and London.

Apart from the cost increases, group business was basically positive. Net interest income was 12 per cent higher at DM1.9bn, with commission income up 16 per cent to DM338m. However, the own-account trading result fell from a DM39m profit to a DM110m loss. The bank said this partly reflected write-downs on equity derivatives; these were more than offset by related interest income and dividends shown under interest income.

Last year, the group raised pre-tax profits 25 per cent to DM895m but held its dividend. Yesterday, it said risk provisions had been raised by 8 per cent in the first half to DM391m; actual loan loss provisions were DM549m, offset by profits of DM158m on securities in its liquidity portfolio.

**Dwr Cymru  
Welsh Water**  
(Lessee)

**£100,000,000**

**Lease Financing Facility**  
for  
**Water and Sewage Process Equipment**

provided by  
A subsidiary of Lloyds Leasing Limited

**Lloyds  
Leasing**

Lessee advised by  
**Kleinwort Benson Limited**

**Kleinwort Benson**  
We're focused.

Member of the Dresdner Bank Group.

June 1996

Issued by Kleinwort Benson Limited, regulated by SFA.



## COMPANIES AND FINANCE: ASIA-PACIFIC

## NEWS DIGEST

## Gwalia in bid for Orion Resources

Sons of Gwalia, the acquisitive Perth-based gold miner, yesterday moved to secure its hold on Western Australia's Yilgarn gold region, when it announced a \$1.30-a-share cash bid for the Orion Resources. The offer values Orion, in which the bidder already holds a 12.4 per cent stake, at about \$120m (US\$88m).

The Gwalia bid comes just months after it secured control of Gasgoyne Gold Mines, which is Orion's partner in the rich Yilgarn Star gold mine. Gwalia's offer for Gasgoyne was made in the face of a rival bid from Coeur d'Alene Mines, the Idaho-based mining group which already holds a 19.9 per cent stake in Orion.

Coeur, which still retains a sizeable minority stake in Gasgoyne, bought much of its interest in Orion from Homestake Mining earlier this year.

Gwalia said its offer for Orion was part of an "ongoing strategy of consolidation in the Southern Cross/Marvel Loch" belt, which lies to the west of Kalgoorlie. The acquisition would boost Gwalia's attributable gold production to about 500,000 ounces a year, making it one of Australia's top five gold producers.

In the year to end-June, Sons of Gwalia reported gold production of 303,116 ounces. Gwalia added that its offer for Orion was conditional on the Australian Stock Exchange's gold index not falling below the 1,750-level during the offer period. The terms of the bid would not be increased, in the absence of a higher rival offer.

On the stock market, shares in Orion jumped sharply, from A\$1.35 to A\$1.83. Sons of Gwalia, however, lost 12 cents at A\$8.38.

Nikki Tait, Sydney

## OCBC ahead 15% at midway

Singapore's OCBC Bank Group reported a 15 per cent rise in net profits to S\$304.58m (US\$215m) for the six months ended June 30. The results were below market expectations. Analysts had a consensus estimate forecast for the bank at S\$298.8m for the full year.

"The main problem seems to be operating expenses, including provisions, which rose sharply," said Mr Michael Sia, analyst with Deutsche Morgan Grenfell. OCBC's operating expenses, including provisions, jumped 27 per cent at the group level to S\$356.54m. At the bank level, they rose only 16 per cent to S\$207.01m. The bank said higher provisions were made for the six months but declined to elaborate what they were for.

Mr Sia said that going by the interim numbers, OCBC's full-year earnings would probably be closer to S\$650m instead of S\$700m. He said that group net interest income, which rose 15.5 per cent to S\$610.05m, was also slightly below his expectations. The group's income rose 49.8 per cent to S\$125.63m in the first half of the year.

The bank said the rise was mainly due to higher real estate income, especially from its Countrywide residential project.

Reuter, Singapore

## HK Electric falls 14.3%

Hongkong Electric Holdings, the monopoly electricity supplier on Hong Kong Island, yesterday reported a 14.3 per cent decline in net profits to HK\$1.72bn (US\$144m) for the first six months of the year, as contributions from the property development arm dried up. Last year, net profits stood at HK\$2.01bn at the halfway stage.

The company has previously reaped strong contributions from Szean, its property development associate, particularly during the sale of flats in the new housing South Horizons development. For the first six months of the year the company booked a modest HK\$16m as its share of profits from associates - essentially Szean - compared with HK\$503m for the same period last year.

On core business, cool and wet weather in April and May was blamed for the depressed growth in sales of 1.6 per cent in the first six months, but demand clawed back in June. Mr George Magnus, chairman, said further strong growth was witnessed in July, with a new record maximum demand of 2,118 MW being recorded. The company is keen to build out and increase its generating capacity, in order to capitalise on what it sees as growing demand, but has not yet received government approval. Earnings per share fell 14.4 per cent from 89 cents to 85 cents, and the directors are recommending an interim dividend of 45.5 cents, up 10.97 per cent on the 41 cents paid last time.

Louise Lucas, Hong Kong

## Whyte and Mackay eyes India

Whyte and Mackay, the Scotch whisky producer, is set to enter the Indian market through a joint venture with the Radio Khaitan group. Mr Brian Megson, finance director of Whyte and Mackay, told news agencies in Bombay that his company would have a 61 per cent stake in the joint venture, which will initially have an authorised capital of Rs180m (\$6m).

However, Mr Ken Hitchcock, chairman of Whyte and Mackay, said the terms of the joint venture were still under negotiation, although his company would hold a majority stake. He said the joint venture would launch several of the company's brands in India within a month, and production had already started at facilities in the country owned by Radio Khaitan. Mr Hitchcock said Whyte and Mackay, the world's third largest maker of whisky, would adopt a conservative approach to the Indian market.

Tony Tassell

## Regent Pacific plans listing on HKSE

By Roger Taylor

Regent Pacific, the Hong Kong-based fund management group with a reputation for making hostile take-over bids, is planning to list on the Hong Kong Stock Exchange this autumn.

The move comes after Regent bought about 25 per cent of the company in July from Altamir, a Canadian investment fund.

Until recently, Altamir was the majority shareholder in Regent with about 60 per cent of the company.

Earlier this year, Regent

announced plans to place this stake, which was sold for US\$72m to a range of institutions at \$2.76 a share. The remainder was bought in by Regent.

Brokers pointed out that Regent had been keen to make sure that the sale of Altamir's stake did not result in any one shareholder being in control of the company.

Regent now plans to issue up to \$100m worth of shares on the Hong Kong Stock Exchange. The offering is likely to be sponsored by Nomura.

The listing will give Regent's new institutional investors an easy means to sell their investment, while allowing Regent to raise new capital for expansion.

The company is worth about \$250m and is about 40 per cent owned by management and staff.

Regent Pacific has grown rapidly since it was founded in 1991 by former employees of UK fund management group Tynard, now part of Jupiter.

Registered in the Cayman Islands, it manages \$2.1bn from offices in Hong Kong,

London, and Bermuda.

Its fastest growing market is Russia. It currently manages four Russian equity funds and a debt fund, worth in total more than \$400m. It is launching a new range of Russian investments designed to double the amount it manages in the region over the next six to eight months.

Regent is probably best known for its aggressive strategy of making hostile takeover bids for closed-end funds where the shares trade at large discounts to net asset value. If successful, it

breaks up the fund and sells off the assets.

Most recently, Regent's London subsidiary, Regent Kingpin, launched a bid for the GT Chile Growth Fund. The bid ended in stalemate, with GT and Regent eventually agreeing to split the fund between them.

However, Regent emphasises that this is only a small part of its business. Its Undervalued Assets trust, which specialises in aggressive takeovers, is worth just \$355m, or about 15 per cent of its funds under management.

## Fujitsu plans new logic chip facility

By Michio Nakamoto in Tokyo

Fujitsu, the Japanese electronics group, said yesterday that it plans to invest about ¥150bn (\$1.39bn) in a new facility to manufacture logic chips in Japan next year.

Fujitsu, which owns a majority stake in ICL, the UK-based computer and computer services company, intends to strengthen its business in logic semiconductors in the wake of a worldwide plunge in memory chip prices.

Currently, memory chips make up 45 per cent of Fujitsu's semiconductor business, with logic chips comprising 45 per cent. Unlike memory chips, which store numeric information, logic chips - which include microprocessors, microcontrollers and digital signal processors - process signals or data.

The logic chips Fujitsu plans to manufacture will be used in television set-top boxes and portable terminals - a market which it believes will expand with the development of multimedia products.

Fujitsu said yesterday it would postpone for six months the start-up of a new flash memory facility it has built in northern Japan, in a joint venture with Advanced Micro Devices of the US. Flash memory chips, which retain information even after the electricity has been switched off, are used widely in portable equipment.

The facility was to have started volume production next May. However, expansion plans by competitors have raised concerns about falling prices and prompted Fujitsu to delay volume production. Fujitsu now expects its flash memory business in 1998 to generate sales of ¥85bn, compared with an initial forecast of ¥110bn.

## Kuok group acquires 9% holding in CCA

By Nikki Tait in Sydney

Kerry Group, the private Hong Kong-based holding company controlled by Mr Robert Kuok, the Malaysian-Chinese businessman, is to invest about A\$667m (US\$518m) in Australia's Coca-Cola Amatil for a 9.275 per cent stake.

The investment in the soft drink bottler is being made via a placement of 46m shares at A\$14.51 each, a 4 per cent discount to yesterday's opening price of A\$15.14. A "senior member"

of Kerry Group will also be invited to join CCA's board. As a result of the deal, the Atlanta-based Coca-Cola group's stake in CCA - which dropped below 50 per cent after a rights issue last year - will fall to 36 per cent.

If the transaction is approved by Australia's Foreign Investment Review Board, it will mark the second significant tie-up between the Kuok group and a leading Australian-listed company. In September, Kuok announced that it was

taking a 35 per cent interest in the Asian business built up by CSR, the building materials, aluminium and sugar group, for an undisclosed sum.

CCA said yesterday that the money raised from the sale of shares to Kerry would allow it to step up its investment plan, "particularly in eastern Europe and Indonesia". The Australian group has been highly acquisitive recently, increasing its interests in Austria, Poland, Croatia, Switzerland and Ukraine.

But Mr Norb Cole, joint managing director at CCA, stressed the deal was the basis of a "strategic alliance". Kerry has been active for many years in Indonesia, which has become one of the fastest-growing bottling operations within the CCA group, he said. Kerry's own beverage arm included 10 Coca-Cola bottling joint ventures in China.

Mr Cole said that the two groups might achieve economies by pooling their procurement of raw materials, including aluminium, PET

and sugar. Their alliance would strengthen both companies' beverage operations in east and south-east Asia, he said.

Yesterday's announcement came less than 24 hours after CCA unveiled a first-half profit of A\$58.9m after tax, on sales of A\$1.79bn. Although profits increased by 26.1 per cent, earnings per share were flat and some analysts viewed the figures as disappointing. Yesterday, in the wake of the Kuok news, CCA shares closed up 4 cents, at A\$15.55.

## Bankers Trust arm clear to take 15% Fairfax stake

By Nikki Tait

The Australian federal government has cleared the path for Bankers Trust Australia, part of the US-based investment bank, to acquire a "portfolio interest" of almost 15 per cent in John Fairfax, the country's leading newspaper publisher.

The government yesterday said it had "decided to raise no objection under foreign investment policy to a proposal by BTA and its associates to acquire a portfolio

interest in John Fairfax of 14.99 per cent". However, BTA had undertaken to limit its voting interest in its new investment to limit its voting interest to less than 5 per cent, said Mr Peter Costello, federal treasurer.

"The foreign investment approval for this case... has been on the condition that BTA limit its voting to less than 5 per cent," he said. BTA has recently lifted its stake in Fairfax, and is currently thought to hold around 8 per cent of the shares.

The Australian publisher, in which three media magnates - Mr Conrad Black, Mr Kerry Packer and Mr Rupert Murdoch - all hold stakes - has been subject to long-running bid speculation. However, constraints on the ownership of media assets in Australia prevent all three businessmen from bidding for Fairfax at present.

The new federal government has said it will review these limits, although it has yet to set up the promised inquiry.



Conrad Black: media rules prevent him bidding for Fairfax

## Swire lifts first-half profit 5.6%

By Louise Lucas in Hong Kong

Swire Pacific, the Hong Kong conglomerate, yesterday reported a 5.6 per cent increase in interim net profits, to HK\$3.06bn (US\$244.4m) for the six months to June, from HK\$2.89bn in the same period last year.

The results included a HK\$468m exceptional profit from the disposal of shares in Dragonair, the territory's second carrier. The sale reduced Swire's stake, held jointly with its aviation arm,

Cathay Pacific, from 43.16 per cent to 25.5 per cent.

Net operating profit fell 13.9 per cent, from HK\$3.71bn to HK\$3.28bn, in line with market expectations. The company said the drop reflected the timing of property sales, which brought in first-half profits of HK\$950m, compared with HK\$1.02bn last year.

Sales of main developments would begin in the second half. Analysts said Swire would sell flats in its residential block, Island Place, in the fourth quarter. Rent increases and a full

contribution from one of its new office blocks, Dorset House, produced "satisfactory growth" in net rental income, said Mr Peter Sutcliffe, chairman.

Dorset House had been redeveloped by Swire, attracting a number of blue chip companies fleeing the higher rents commanded by landlords in the traditional business district of Central.

In aviation, Swire benefited from the HK\$1.65bn net profits posted by Cathay Pacific, Hong Kong's de facto flag carrier, which reflected proceeds from the sale of

shares in Dragonair.

Swire's stake in Cathay Pacific fell to 43.9 per cent following a HK\$6.3bn new share issue after the April reshuffle.

Mr Mike Warren, analyst at Morgan Stanley, said that while the results matched his expectations, investors were likely to be disappointed by the performance of the industries division.

Earnings per A-share fell 10.47 per cent from HK\$1.594 to HK\$1.432. The directors are proposing a 10.3 per cent increase in the interim dividend, to 43 cents.

## Japanese insurers begin shake-up

By Gerard Baker in Tokyo

Six of Japan's leading life assurance companies and 10 non-life insurers yesterday established subsidiaries to enter each other's businesses.

The new companies, set up after the finance ministry removed some of the main barriers between the two sectors earlier this year, will commence business on October 1.

The six life companies include the biggest, Nippon Life, as well as Dai-ichi Mutual Life and Sumitomo Life, while among the 10 non-life companies are all the big insurers, including Mitsui Marine and Fire, Tokio Marine and Fire, and Sumitomo Marine and Fire.

The change is likely to be more damaging for life assurance companies, which have been chronically weakened by the falling Japanese equity and prop-

erty markets over the past five years.

Lower interest rates and a strong yen have further undermined the value of their assets, and several of them are barely able to meet the costs of their liabilities.

Non-life companies, by contrast, tend to be relatively sound institutions - rare in Japan's troubled financial markets.

The new subsidiaries will apply to the finance ministry for business licences later this month.

However, the move may cause further diplomatic problems for the Japanese government with the US.

The current trade talks between the two countries on the opening of the Japanese insurance market have stalled.

Washington is urging a freeze on entry into the accident insurance sector by the non-life subsidiaries of life insurers.

## Strong six months for Daewoo Corp

By Haig Simonian

Daewoo Corporation, the trading and construction arm of South Korea's Daewoo industrial group, reported a strong improvement in pre-tax profits and sales in the first half of 1996, on the back of increased building contracts and active

metals and commodities trading.

Turnover soared from Won6.56tn to Won9.13tn, while pre-tax profits jumped from Won51.32tn (\$63m). The company ascribed the advance to improved building business in the domestic and foreign markets. It said

the profits had also benefited from active trading in gold and other commodities.

Daewoo Corporation is one of the largest parts of the Daewoo group. South Korea's third biggest industrial conglomerate.

Besides building and trading, Daewoo Corporation's function is to arrange trade

and project financing and to invest in domestic and foreign manufacturing projects. Its scope also includes property development and natural resource development.

**ABBEY NATIONAL**

**Abbey National Treasury Services plc**

£2,000,000,000 Note Programme relating to Euro Medium Term Notes and Deposit Notes

(formerly obligations of National & Provincial Building Society)

NOTICE IS HEREBY GIVEN to the holders of the outstanding notes (the "Notes") issued pursuant to the above Programme that:

On 5th August, 1996 (the "Vesting Date") the whole of the business of National & Provincial Building Society, including its obligations under the Notes, was transferred to and vested in Abbey National plc pursuant to Section 97 of the Building Societies Act 1986 and Abbey National plc became the principal debtor under the Notes and Coupons, as envisaged by the Conditions of the Notes.

Abbey National plc and Abbey National Treasury Services plc ("ANTS"), a wholly-owned subsidiary of Abbey National plc, have requested The Law Debenture Trust Corporation p.l.c. (the "Trustee") to agree the substitution of ANTS in place of Abbey National plc as principal debtor under the Notes and Coupons.

The Trustee, having been satisfied as to the fulfilment of the various conditions precedent set out in Clause 21 of the principal trust deed in relation to the Notes, including the guarantee by Abbey National plc of ANTS' obligations under the Notes, has concurred in the implementation of the substitution, with effect from the Vesting Date, by a Fifth Supplemental Trust Deed dated 2nd August, 1996, and with certain consequential amendments to the Conditions of the Notes.

The Notes will continue to be listed on the London Stock Exchange. The definitive Notes now in issue will remain valid, as obligations of ANTS, and will not be called for replacement and accordingly no stamping, endorsement or exchange of such Notes or Coupons is required.

Copies of the principal and supplemental trust deeds in relation to the Notes and the Conditions as modified by the Fifth Supplemental Trust Deed are available for inspection and/or collection at the registered office of the Trustee and at the specified office of each of the Paying Agents.

9th August, 1996 Abbey National Treasury Services plc

**ABBEY NATIONAL**

**Abbey National Treasury Services plc**

£150,000,000 10 per cent. Notes due 1997

£150,000,000 Floating Rate Notes due 1997

£100,000,000 8 1/4 per cent. Notes due 1998

£100,000,000 8 per cent. Notes due 1997

(formerly obligations of National & Provincial Building Society)

NOTICE IS HEREBY GIVEN to the holders of the notes (the "Notes") that:

On 5th August, 1996 (the "Vesting Date") the whole of the business of National & Provincial Building Society, including its obligations under the Notes, was transferred to and vested in Abbey National plc pursuant to Section 97 of the Building Societies Act 1986 and Abbey National plc became the principal debtor under the Notes and Coupons, as envisaged by the Conditions of the Notes.

Abbey National plc and Abbey National Treasury Services plc ("ANTS"), a wholly-owned subsidiary of Abbey National plc, have requested Bankers Trust Company Limited (the "Trustee") to agree the substitution of ANTS in place of Abbey National plc as principal debtor under the Notes and Coupons.

The Trustee, having been satisfied as to the fulfilment of the various conditions precedent set out in Clause 21 of the principal trust deed in relation to the Notes, including the guarantee by Abbey National plc of ANTS' obligations under the Notes, has concurred in the implementation of the substitution, with effect from the Vesting Date, by a Fifth Supplemental Trust Deed dated 2nd August, 1996, and with certain consequential amendments to the Conditions of the Notes.

The Notes will continue to be listed on the London Stock Exchange. The definitive Notes now in issue will remain valid, as obligations of ANTS, and will not be called for replacement and accordingly no stamping, endorsement or exchange of such Notes or Coupons is required.

Copies of the principal and supplemental trust deeds in relation to the Notes and the Conditions as modified by the Fifth Supplemental Trust Deed are available for inspection and/or collection at the registered office of the Trustee and at the specified office of each of the Paying Agents.

9th August, 1996 Abbey National Treasury Services plc

**ABBEY NATIONAL**

**Abbey National plc**

£100,000,000 10 1/2 per cent Subordinated Bonds due 2006/2011

(formerly obligations of National & Provincial Building Society)

NOTICE IS HEREBY GIVEN to the holders of the above bonds (the "Bonds") that:

On 5th August, 1996 (the "Vesting Date") the whole of the business of National & Provincial Building Society, including its obligations under the Bonds, was transferred to and vested in Abbey National plc pursuant to Section 97 of the Building Societies Act 1986 and Abbey National plc became the principal debtor under the Bonds and Coupons, as envisaged by the Conditions of the Bonds.

Abbey National plc has asked Bankers Trust Company Limited (the "Trustee") to agree to certain modifications consequent on it becoming principal debtor under the Bonds. Pursuant to Clause 20 of the principal trust deed in relation to the Bonds, the Trustee, being of the opinion that it is proper to make such modifications and that they are not materially prejudicial to the holders of the Bonds, has concurred, in a First Supplemental Trust Deed dated 2nd August, 1996, with the consequential amendments being made to the Conditions of the Bonds.

The Bonds will continue to be listed on the London Stock Exchange. The definitive Bonds now in issue will remain valid, as obligations of Abbey National plc, and will not be called for replacement and accordingly no stamping, endorsement or exchange of the Bonds or Coupons is required.

Abbey National plc and the Trustee have agreed, at the request of Samuel Montagu & Co. Limited and Midland Bank plc and pursuant to a Supplemental Calculation Agency Agreement dated 2nd August, 1996, to the appointment, with effect from the Vesting Date, of Midland Bank plc in place of Samuel Montagu & Co. Limited as Calculation Agent in relation to the Bonds.

Copies of the principal and supplemental trust deeds in relation to the Bonds, the Conditions as modified by the First Supplemental Trust Deed and of the Calculation Agency Agreement are available for inspection and/or collection at the registered office of the Trustee and at the specified office of each of the Paying Agents.

9th August, 1996 Abbey National plc

**EUROPEAN INVESTMENT BANK**

PTE 10,000,000,000

**FLOATING RATE BONDS DUE AUGUST 4, 2006**

In accordance with the provisions of the above mentioned Notes, notice is hereby given as follows:

- Interest period: August 5th, 1996 to February 4th, 1997 (183 days)
- Interest payment date: February 4th, 1997
- Interest rate: 7.205% per annum
- Coupon amount: PTE 361,227 per note of PTE 100,000

Agent Bank

**BANQUE INTERNATIONALE A LUXEMBOURG**

**NATIONAL BANK OF CANADA**

US\$ 250,000,000 Floating Rate Notes due 1999

In accordance with the Description of the Notes, notice is hereby given that for the Interest Period from August 03, 1996 to November 12, 1996 the Notes will carry an Interest Rate of 5.73905% per annum.

The Interest Amount payable on the relevant Interest Payment Date, November 12, 1996 will be US\$ 151.46 per US\$ 100,000 principal amount of Note and US\$ 1,514.47 per US\$ 100,000 principal amount of Note.

The Calculation Agent

**KRL Kredietbank Luxembourg**



COMPANIES AND FINANCE: THE AMERICAS

NEWS DIGEST

AMR plans to float Sabre

AMR, the US parent of American Airlines, yesterday announced plans to float its Sabre computer reservation system on the stock market through an initial public offering that could value the company at about \$8bn. The offering, led by Goldman Sachs, is expected to take place in the fourth quarter.

Sabre, which made pre-tax profits of \$371m last year on revenues of \$1.8bn, is one of the world's biggest computer reservation systems. Its main rivals are Amadeus and Galileo, both owned by consortiums of international airlines, but it also faces increasing competition from other companies providing information technology services, such as Electronic Data Systems.

AMR announced in April that it was turning Sabre into a separate subsidiary as a prelude to an initial public offering or some form of strategic partnership. Yesterday it said it had decided to sell up to 20 per cent of the subsidiary's common stock in an offering priced at up to \$50m, retaining majority control of the company.

AMR believes Sabre will be able to compete more effectively as a stand-alone company because its managers will be more highly motivated and because other airlines will be more prepared to do business with a company that is independent of American Airlines.

The flotation will also cut AMR's costs by between \$120m and \$140m a year, partly because the relationship between the two will be put on a more commercial footing and partly because Sabre will assume \$850m of airline debt. AMR's shares rose 3 1/2% to \$94 1/4 in early trading yesterday.

Richard Tomkins, New York

Pharmacia in deal with Gilead

Pharmacia & Upjohn, the US-Swedish drug company, is to broaden its newly-created eye medicine operations by marketing Vistide, a drug made by Gilead, one of the few US biotechnology companies that has successfully launched a product. Vistide treats a complication of AIDS, called CMV retinitis that can blind patients.

The deal signals Pharmacia & Upjohn's commitment to the eye medicine market following the aborted attempt to merge with Allergan, a US firm in the area. That deal was abandoned because of complications relating to a stake in Pharmacia and Upjohn held by Sweden's Volvo. Last month Volvo offered that stake for sale.

Under yesterday's agreement, Gilead will receive \$10m on receipt of a European marketing authorisation for the drug. Pharmacia & Upjohn will also acquire \$40m of newly issued Gilead preferred stock.

The stock will be priced at 145 per cent of the average closing price of Gilead's shares over the 90 trading days before marketing authorisation in Europe. Other financial terms, including royalty payments, were not disclosed.

Gilead shares rose 1 1/4% to \$19 1/4 in early trading in New York.

Daniel Green

Apple to stagger upgrade

Apple Computer, the struggling US maker of personal computers, has announced it will release a long-awaited upgrade to its Macintosh operating system in stages, in an attempt to give its customers early access to new technologies.

Speaking at the Macworld Expo trade show in Boston this week, Dr Gilbert Amelio, Apple chief executive, said the first piece of the new operating system would be available in January 1997. Additional operating system upgrades will follow at six-month intervals.

The next version of the Macintosh operating system, known by its code name Copland, has been delayed by more than a year until the second half of 1997. The first piece of Copland, called Harmony, will include key Internet and video technology.

Tom Foremest

Sara Lee up 18% in term

Sara Lee, the US food and consumer products group, ended its fiscal year to June with an 18 per cent increase in net profits from \$214m to \$255m in the final quarter, the company reported yesterday. For the full year, net income rose by 15 per cent to \$888m and the company predicted further gains throughout the year just begun.

In packaged foods, operating profits rose by 9 per cent to \$121m in the fourth quarter while in consumer products, operating profits rose by 14 per cent to \$282m. In legwear, unit volumes were down but profits rose because of the company's increasing emphasis on higher-margin products. World-wide knit products saw double-digit profit increases, intimate sales increased 4 per cent, and the household and personal care division reported higher sales and operating profits for the quarter.

Richard Tomkins, New York

Dataquest cuts sales forecast for Windows 95

By Paul Taylor

The continued success of older versions of Microsoft Windows has held back the uptake of Windows 95, Microsoft's latest personal computer operating system which was launched amid a blaze of publicity a year ago.

As a result, Dataquest, the US-based market research group - which had already been forced to cut its early over-optimistic predictions for Windows 95 sales - yesterday cut its forecast again.

The market research group now predicts that about 45.7m units of Windows 95 will be shipped by the end of 1996, down 27 per cent from estimates made earlier this year.

Microsoft itself has steadfastly avoided predicting Windows 95 sales, although the software group said recently that it expected to have sold 40m copies of the software by the 12-month anniversary of its launch later this month.

Dataquest said yesterday that its lower growth estimates for Windows 95 stem from corporate hesitation about moving to Microsoft's new operating system, a complicated and costly transition that in many cases requires upgrades of both hardware and software on thousands of personal computers.

for Windows 3.1x," said Mr Chris Le Tocq, Dataquest's principal software analyst.

Mr Le Tocq said initially aggressive upgrade plans had been deferred, "driven by high expectations for Windows NT 4.0 and an assessment that Windows 95 is an interim desktop solution, a stepping-stone to Windows NT." Windows NT 4.0 is the latest version of Microsoft's corporate desktop computer operating system. Microsoft has attempted to position Windows 95 as the operating system for home computers and ordinary desktops while targeting the more secure and robust Windows NT software at "mission critical" corporate applications.

However, it appears that some corporate users are waiting for the new version of Windows NT which incorporates key features of Windows 95, including its ease-of-use, and is due to be released this autumn.

Earlier this year, Dataquest had forecast that Windows 95 sales would shrink to 9.5m units in 1996, but because of demand for the operating system in the first half of this year, the research group said it now expects shipments to fall to 20.9m units this year, from 38.6m last year.

Dataquest still estimates that Windows 95 sales will still outpace shipments of all other operating systems in 1996, including Windows 3.1.

Service charges help lift Banco Itaú in first half

By Jonathan Wheatley in São Paulo

Banco Itaú, Brazil's second-biggest private-sector bank, said yesterday a doubling in receipts from service charges helped raise first half profits to R\$277m (\$274m), from R\$187m in the same period last year, in spite of restrained economic activity and continuing high levels of non-performing loans.

Comparing the figures is complicated by recent changes in Brazilian corporate law. The government prohibited banks from publishing inflation-adjusted balance sheets at the end of last year as part of its anti-inflationary strategy of

removing automatic adjustments from the economy. Itaú said its profits in the first half would have been R\$220m if adjusted in line with inflation of 7 per cent during the period.

Return on shareholders' equity of R\$8.54m was 16.2 per cent according to corporate law; if adjusted in line with inflation, the bank said its shareholders' equity would have been R\$3.67m, giving a rate of return of 12.5 per cent, down from 12.7 per cent in the first half of 1995.

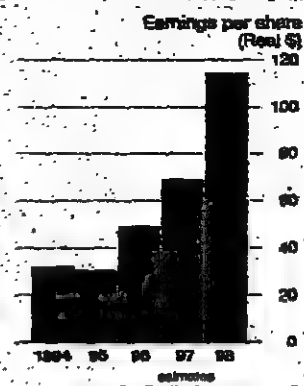
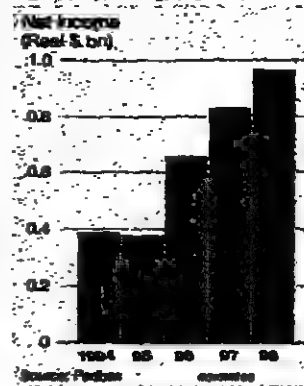
Mr Roberto Setubal, chief executive officer, said the bank's performance was helped by an increase in business volume. "This was important as it compensated for the reduction in spreads," he said.

Brazilian interest rates remain very high by international standards in spite of continuing reductions. The central bank's basic rate fell from 2.75 per cent a month at the end of 1995 to 1.35 per cent in June.

Mr Setubal said the rate of loans overdue by between 11 and 30 days fell from 5.1 per cent in June 1995 to 2.2 per cent this year; the level was still high, however, and more progress was expected. Receipts from service charges rose to R\$658m from R\$326 last year.

Mr Setubal said the bank concentrated in the first half on implementing initiatives begun last year, including the purchase of Banco

Banco Itaú



Frances & Brasileiro and a joint venture with Bankers Trust of the US. The results

of these and other adjustments would be seen later in 1996 and in 1997.

Mr Jorge Kotani of Lafis, a São Paulo firm of analysts, said Itaú, in common with other Brazilian banks, was undergoing a change of emphasis from earnings on financial intermediation to retail services and other areas such as insurance and pensions.

"Last year banks were still making a lot of money on the free float provided by inflation," he said. "Those earnings are falling, but many banks still have the high levels of staffing that the old regime demanded, making them less productive. By next year the adjustments should be made - that's when banks' results will reflect their real earning power."

Downturn in UK travel limits Thomson to 6% rise

By Bernard Simon in Toronto

Thomson Corporation lifted second-quarter earnings by 6 per cent, with a slump in the UK package-tour market partly offsetting improvements in the Canadian-controlled group's publishing and newspaper business.

The travel division's operating profits were down by 28 per cent to US\$27m with a

6 per cent drop in sales.

Thomson ascribed the decline to "difficult" conditions in May and June. The company cut 1996 summer holiday capacity by more than 10 per cent in an effort to avoid last year's fierce price discounting.

Excess capacity resulted in some late-season price-cutting, although Thomson said overall discounts were lower than last year.

Group earnings climbed to US\$86m, or 16 cents a share, in the three months to June 30, from \$84m, or 14 cents, a year earlier.

Sales shrank by almost 4 per cent to \$1.7bn, reflecting lower travel revenues and the disposal of UK and North American newspapers.

First-half earnings advanced to \$83m, or six cents, from \$11m, or two

cents. Sales fell to \$3.08bn from \$3.17bn. The improvement was largely due to the sale of Thomson's Scottish newspaper centre early this year, and to lower debt-service charges.

Toronto's Thomson family, which controls 65 per cent of Thomson's shares, said separately it had extended to mid-2002 its commitment to reinvest at least half its dividends from the company.

The extension reflects Thomson's appetite for cash following its recent \$3.4bn purchase of West Publishing, the US legal publisher.

The dividend reinvestment will be accomplished by quarterly purchases of Thomson shares through private placements. The family plans to inject C\$47.5m through the first private placement on September 16. The publishing division's

operating profit rose to US\$101m from \$85m, in spite of higher costs to develop new products in the health-care, financial and professional publishing sectors. West's results have been included for the final 10 days of the period.

Thomson Newspapers' earnings rose to \$81m from \$53m, with cost-cutting measures producing improved margins.

The Generali Group strengthens its position world-wide  
16,800 billion ECU of premiums, 343 million ECU profit



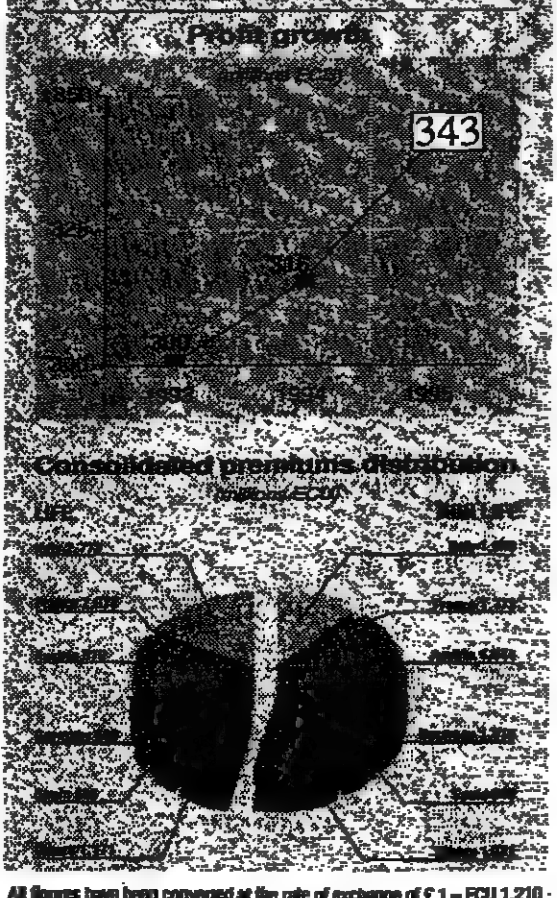
GROUP BUSINESS

In 1995, with premiums totalling 16,800 million ECU, the Generali Group confirmed its position as one of the top five European insurers and as a world-wide leader in the insurance market.

Last year, the Group continued its policy of strengthening its position in the strategically most important markets, structural reorganisation in certain markets and laying the foundation for territorial expansion as well as the development of new business activities.

The most important operations carried out during 1995 and in the first months of 1996 were:

- the acquisition of the controlling stake in La France Vie and La France IARD, thanks to which the Generali Group increased its market share in France from 2.3% to 3.3%;
- the consolidation of the shares held in five Swiss subsidiary insurance companies into Generali (Switzerland) Holding and initial steps to consolidate the Colombian companies into Generali Colombia;
- the launch of the newly created Generali Pojišovna in the Czech Republic;
- the setting up of three companies in Italy, two in the pension funds sector and one for real estate administration of the Parent company and Italian subsidiaries.



All figures have been converted at the rate of exchange of 2.1 = ECU 1.210

PARENT COMPANY RESULTS

The AGM of Assicurazioni Generali, held in Trieste on 29th June 1996, approved the 1995 financial statements, which showed a net profit of 238 million ECU (217 million in 1994), with a dividend of 375 lire per share (585.9 lire including tax credit). Pursuing the traditional strategy for the consolidation of assets, Shareholders approved to appropriate 76.9 million ECU, taken from the profit, to the extraordinary reserve.

The Extraordinary Meeting decided to increase the share capital from 1,603,250 million lire to 1,763,575 million through the free allocation of one share for every ten held. The new shares qualify for dividend from 1.1.1996.

The Board of Directors, which met after the AGM, confirmed as Chairman Mr. Antoine Bernheim, Vice Chairman and Managing Director Mr. Gianfranco Gutty and Vice Chairman Mr. Francesco Cingano.

Furthermore, Generali has signed an important agreement with the AXA Group. This foresees the dissolution of the reciprocal stakes in two non-quoted holding companies, which have operated since 1990, and of the direct presence of Generali in the capital of AXA with a freely available 11% share. The Generali Group will also acquire the total capital of the GME-Generali Midi Expansion Holding, whose subsidiaries include Business Men's Assurance.

PARENT COMPANY RESULTS

The AGM of Assicurazioni Generali, held in Trieste on 29th June 1996, approved the 1995 financial statements, which showed a net profit of 238 million ECU (217 million in 1994), with a dividend of 375 lire per share (585.9 lire including tax credit). Pursuing the traditional strategy for the consolidation of assets, Shareholders approved to appropriate 76.9 million ECU, taken from the profit, to the extraordinary reserve.

The Extraordinary Meeting decided to increase the share capital from 1,603,250 million lire to 1,763,575 million through the free allocation of one share for every ten held. The new shares qualify for dividend from 1.1.1996.

The Board of Directors, which met after the AGM, confirmed as Chairman Mr. Antoine Bernheim, Vice Chairman and Managing Director Mr. Gianfranco Gutty and Vice Chairman Mr. Francesco Cingano.

The Generali Group operates in Italy and also in: Argentina, Austria, Belgium, Brazil, Canada, Colombia, Czech Republic, Denmark, Ecuador, France, Germany, Great Britain, Greece, Guatemala, Hungary, Hong Kong, Ireland, Israel, Japan, Lebanon, Luxembourg, Malta, Mexico, Netherlands, Panama, Peru, Portugal, Romania, Singapore, South Africa, Spain, Switzerland, Turkey, United Arab Emirates, United States.



Central Head Office in Trieste (Italy) - United Kingdom Branch in London and seven other UK Centres.  
The Generali Group also operates in the United Kingdom through: Dog Breeders' Insurance, Northern Star Insurance, Europa Insurance, Europ Assistance, and Harris & Dixon Insurance Brokers.

THE INSURER WITHOUT FRONTIERS.

<http://www.generali.com>



## COMPANIES AND FINANCE: EUROPE/MIDDLE EAST

# Bonus payout for ABB AG investors

By William Hall in Zurich

ABB, the international electrical engineering group based in Switzerland, is looking to tidy up its complicated capital structure by giving shareholders of ABB AG, one of its two quoted parents, a special payment totalling SF456m (\$377m). The group announced the move yesterday as it reported first-half net income up 22 per cent at \$658m.

The special dividend, which is similar to a bonus dividend, is being made because ABB AG, the Swiss parent, has surplus cash on its balance sheet, unlike ABB AB, its Swedish sister. ABB believes the repayment of capital, which will be effected by a reduction in the nominal value of ABB AG's shares, is the

most tax-efficient solution.

The capital repayment, combined with the 11th consecutive quarter of double-digit profit growth, led to a SF19 rise in ABB AG's bearer shares, to SF1,492. The 22 per cent growth in first-half profits, while considerably slower than in 1995, compares with a 4 per cent rise in revenues, to \$16bn, and an unchanged order intake of \$16bn.

ABB said the growth reflected continued productivity gains, more low-cost manufacturing in emerging markets, and other cost-cutting measures. Mr Percy Barnevik, ABB chairman, said he saw "no end in sight" to the scope for cost reductions, and noted that the group's second-quarter net income grew 25 per cent compared with 19

per cent in the first three months of 1996. ABB expects to report a further rise in net income for the full year.

However, the company is feeling the slowdown in many of its main markets. Pre-interest operating earnings rose only 4 per cent, to \$1.43bn, with net income boosted by a drop in interest charges and a fall in the tax rate from 42 per cent to 40 per cent.

ABB said operating earnings of industrial and building systems, its biggest sector, improved "substantially", as did its power transmission and distribution businesses.

However, power generation, ABB's most profitable business, reported lower profits, in spite of a 22 per cent jump in orders to \$5.2bn. The company blamed competitive pricing and expects lower earnings for the

full year. Profits at Adtranz, the joint venture with Daimler-Benz, also fell.

ABB's revenue and order figures are depressed by the merger of its railway transportation business with that of Daimler-Benz at the start of 1996. Adjusting for this, ABB's revenues rose 9 per cent and the order intake, 7 per cent. However, ABB said the slowdown in its order intake confirmed the sluggishness in industrialised markets, particularly in western Europe.

The decision to reduce the capital of ABB AG, by halving the nominal value of the SF100 bearer shares and the SF20 registered shares, is the latest in a series of moves to unify the structure of the group. *Lex, Page 12*

## Growth warning as Veba rises 17%

By Michael Lindemann in Bonn

Veba, the German industrial conglomerate, said yesterday that interim net profits rose 17 per cent to DM743m (\$561m), but warned it would not maintain the strong growth during what is expected to be a lacklustre second half.

The jump in net profits was driven mainly by Preussag, Veba's electricity subsidiary, which benefited from a long winter.

Other Veba activities fared less well. Profits in the Hilti chemicals division fell by an unspecified amount in spite of higher demand for its silicon wafers.

Worst affected was the trading and services division, Veba's biggest, which was hit by a downturn in the construction industry during winter and by growing competition on Germany's inland waterways.

Where Veba operates a fleet of barges, Veba shares fell DM1.67 to close at DM77.

However, in spite of few signs of growth in the coming months, the Düsseldorf-based group, led by Mr Ulrich Hartmann, said it expected to "significantly improve" on last year's net profits of DM2.1bn because of further productivity gains and fewer exceptional charges.

Stronger competition and general economic stagnation meant that several of Veba's activities were hit by price falls, which caused a 0.5 per cent drop in group sales to DM36.59bn, down from DM36.78bn during the same period a year ago.

Prices for commodity chemicals fell "significantly" although Veba declined to give figures, while prices for specialty chemicals edged off slightly.

Avi Machlis

## NEWS DIGEST

## Margins squeeze hits Fokus profit

Fokus, the Oslo-based bank, yesterday announced a fall in interim profits from NOK311m to NOK261m (\$40.7m). Profit before credit losses dropped from NOK297m to NOK276m. Net interest income, the bank's core business, fell from NOK197m to NOK168m, reflecting the tough competition and continuing pressure on interest margins that Norwegian banks face.

Total other income was down from NOK228m to NOK219m. Operating costs, however, also fell, from NOK428m to NOK406m in the first half 1996.

Fokus's result came the day after Christiania Bank, Norway's second-biggest commercial bank, reported second-quarter net profits down 50 per cent to NOK644m because of a big reduction in the recovery of previously written-off loans. But Christiania's net interest income grew 8 per cent to NOK466m and total non-interest income was up 17 per cent at NOK391m.

The Norwegian government was left holding majority stakes in several of the country's banks, including Fokus and Christiania, after rescuing them from a bad loans crisis in 1990. The banks returned to profit about two years ago, and the State Bank Investment Fund last year sold its stake in Fokus by selling off its 95.9 per cent stake in the bank. The government in June sold 19 per cent of shares in Den norske Bank (DnB), reducing the state-held stake to 52 per cent. Earlier, the state cut its stake in Christiania to 51 per cent from 69. DnB will present its half-yearly results on August 18. *Reuter, Oslo*

## FLS signs deals worth \$156m

Fuller, one of the leading manufacturers of cement mills, has signed contracts worth around \$156m. The company, part of the Danish FLS group, said it had agreed three large deals with Korean firms, and two in North America.

The largest contract, worth \$65m, is with Korea's Daewoo Corporation for a clinker production line destined for Indonesia. Fuller has also signed a \$45m deal with Korea Heavy Industries and Construction for process equipment for Perak Hanjoo Simeit in Malaysia. A further \$10m will come from the sale of components for a production line operated by Halls Cement in Okke, Korea.

The orders confirm reports of strong growth in south-east Asia at FLS year-end in March. Group turnover in 1995 was DKR185m (\$22m), up 25 per cent on the year-ago figure. Fuller's subsidiary, Fuller-FL Smith & Co, is supplying equipment and services for a new production line at Lafarge Canada's plant in Richmond, British Columbia. The sale is worth about \$15m. Earlier this year, Fuller secured an order for a further \$15m from Ash Grove Cement in Utah. *Andrew Arnold, Copenhagen*

## Santander cuts US bank stake

Banco Santander, the Spanish banking group, said it had sold a 1.3 per cent slice of its stake in First Union Corporation of the US for \$28m on the New York Stock Exchange. It indicated it would probably make further small disposals to bring its holding in the North Carolina-based bank to just below 10 per cent.

The block sale of 3.87m shares, handled by Goldman Sachs, means a capital gain of P14.08bn (\$11.8m) for Santander, which will be reflected in its third-quarter results. Analysis saw the move as freeing up resources for new investments, especially in Latin America. Santander said the sale would enable it to strengthen its capital ratio under Spanish legislation governing regulatory treatment of non-consolidated shareholdings.

The bank received its 11.4 per cent stake in First Union in exchange for a 29.9 per cent holding in New Jersey's First Fidelity, under the terms of a merger between the two US banks which took effect in January this year. Since the merger, First Union has joined the IOS cross-border banking network which Banco Santander set up with Royal Bank of Scotland five years ago, and which includes six other European banks. The Spanish group recently reported a 13.3 per cent rise in attributable net profit for the first half, to P165.5bn. *David White, Madrid*

## Nordtank in Iranian deal

Danish windmill manufacturer Nordtank has sold 27 wind turbines to Iran in a \$10m deal financed by the World Bank. The order, for 19 800KW and eight 560KW generators, is the second order from Iran. Nordtank says the order is a significant breakthrough, both in the Iranian market and in dealings with the World Bank. *Andrew Arnold*

## Infonie admits to poor sales

French online service group Infonie yesterday admitted sales were weak, but said it remained confident it would reach break-even without making a cash call. "It's clear that our sales are not going as well as we thought," Mr Christophe Sapet, managing director, said. "But we remain confident. We will go on the offensive."

Mr Sapet said Infonie was confident of having 10,000 subscribers by September 19, when it plans an announcement to coincide with the Apple Expo in Paris. *Reuter, Paris*

# Makhteshim reaps rewards of strategy

Brand registration has helped Israeli agrochemical group's overseas expansion

Makhteshim-Agan, an Israeli generic agrochemicals group, was exporting to its Arab neighbours long before the peace accord in 1993.

And, after more than doubling net income in the last six years, to US\$25m, it hopes to maintain steady growth by penetrating new markets. Last week, the company spent \$7m buying 49 per cent of Aragonese Agro, a Spanish manufacturer and distributor of crop-protection chemicals with 1985 turnover of \$32m.

The group is divided into two: Makhteshim Chemical Works, which is 85 per cent owned by Koor Industries and produces insecticides and fungicides; Agan, 47 per cent-owned by the group, produces herbicides. The two account for 85 per cent of the group's output, with other products, including specialty aroma chemicals and industrial chemicals, making up the remainder. The group's basic strategy is to enter production and marketing immediately after product patents expire.

Group revenues reached \$449m in 1995, up 15 per cent

on 1994, while net income, excluding minority interests, rose 20 per cent to \$24.8m. While revenues trail non-generic or "ethical" companies, Makhteshim leads the pack among international generic manufacturers.

The bulk of sales are outside Israel - 85 per cent in 1995 - but the value-added nature of Makhteshim's products, which sell for thousands of dollars a ton, offsets shipping costs. "That takes away the so-called disadvantage of manufacturing at the corner of the world," says Mr Daniel Porat, Makhteshim vice-president.

While the world agrochemical market grew 15 per cent between 1990 and 1995, to \$30.3bn, Makhteshim's revenues surged almost 60 per cent. The company attributes its success to spending during the 1980s on registering products abroad - these investments reached \$12m-\$15m a year in the early 1990s. As registration procedures grew stricter, however, investment in what the company calls "defensive data" paid off, and eased entry into new markets.

Makhteshim's strategy

## Makhteshim Group

Net income excluding minority interests

Revenue



Source: Makhteshim

shifted to acquiring distribution companies and expanding into new markets. Especially attractive is South America, where the agrochemical market grew 31 per cent between 1993 and 1995, to \$3.27bn. The continent is also attractive, says Makhteshim, because patents expire after 15 years, compared with 20 years in most countries.

In February, Makhteshim bought 49 per cent of Herbitecnica, a Brazilian-based pesticide company with 1995 revenues of \$61.5m, to serve as a marketing and manufac-

turing vehicle for further penetration in Latin America. Analysts say Herbitecnica should contribute more than \$50m to consolidated group revenues in 1996.

But despite strategic planning and a solid 1995, Makhteshim has showed signs of slowing, and the company sees growth dropping to about 5 or 6 per cent.

Revenues for the first quarter of 1996 rose 12.3 per cent to \$171.8m, but net profits slipped from \$12.8m last year to \$12.2m. The results reflected high raw materials prices and unfavourable

weather conditions in important markets, which served to do Makhteshim's job for farmers by preventing development of crop-damaging fungi and pests.

Meanwhile, the company is struggling to sell its troubled paint plant Prizma. Prizma's \$2.5m losses in the past two years were written off in the fourth quarter of 1995, and another \$1.3m was written off in the first quarter of 1996.

Analysts remain generally upbeat about the company. Salomon Brothers recently lowered estimates of annual earnings per share in 1996, from \$0.51 to \$0.46, but continued to rate Makhteshim "attractively" with a buy recommendation.

Makhteshim's performance should improve as lower raw material prices begin to feed through, and because global demand for agrochemicals remains strong. In coming years, Salomon Brothers says, "there is no question that it will continue to be the largest and most successful generic manufacturer."

Avi Machlis

# Transocean fails to meet forecasts

By Greg Molvar in Stockholm

Transocean Drilling, the Norwegian offshore drilling company targeted in a takeover bid by Sonat Offshore Drilling of the US, yesterday reported improved underlying first-half profits. However, it failed to match market expectations.

The company rebounded from a net loss of NOK118m a year ago to post a NOK320m (\$60m) net profit. However, the figures were NOK50m below analysts' forecasts, and were distorted by a NOK332m gain from the sale of assets at its Anchor Drilling Fluids subsidiary.

Mr Reidar Lund, Transocean president and chief executive, blamed the under-performance on a strike among Norwegian oil service workers in June, which cost the group NOK26m. A further NOK36m of expenses were blamed on a troubled "turnkey" drilling contract in Argentina.

However, Mr Lund painted an optimistic picture of second-half performance, saying the full effect of an improved offshore business climate would be felt in the period. Profits from floating and fixed platform operations, the largest business area, would "improve considerably", and stronger demand for well intervention services would lift performance in that division.

The merger with Sonat would benefit both companies, he said, yielding "flexibility and solidity" while cushioning Transocean against cyclical swings.

Houston-based Sonat appears to have won the battle for control of Transocean after a local rival, Reading & Bates, after raising its bid to \$1.5bn in May. The Norwegian company had made clear its preference for Sonat, whose final bid prompted Reading & Bates to withdraw an earlier higher offer.

BRADFORD &amp; BINGLEY

£150,000,000

Floating rate notes 1999

Notice is hereby given that the notes will bear interest at 5.3975% per annum from 7 August 1996 to 7 November 1996. Interest payable on 7 November 1996 will amount to £149.25 per £10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

To Advertise

Your Legal Notices

Please contact

Melanie Miles on

Tel: +44 0171 873

3308

Fax: +44 0171 873

3064

- ofel** - PROPOSED MODIFICATIONS OF THE LICENCE OF BRITISH TELECOMMUNICATIONS (BT)
1. The Director General of Telecommunications (the "Director"), in accordance with section 12 (2) of the Telecommunications Act 1994 (the "Act"), hereby gives notice that he proposes to make modifications to the licence granted to British Telecommunications ("BT") on 22 June 1994.
2. In June this year the Director published a formal notice of proposed modifications to BT's licence to deal with Fair Trading and the Control of BT's Prices. In response to representations the proposed condition to deal with Fair Trading now differs in some respects from the condition described in the notice published in June.
3. The principal modification to BT's licence to deal with Fair Trading which the Director now proposes to make and its effects are described in the Schedule below. The Director also proposes consequential modifications for the purposes of the principal proposed modification. The Director proposes that the modifications described below should be made at the same time as those in respect of BT's retail prices, of which he also gave formal notice in June of this year. (The latter notice substantially the same and it is not necessary formally to re-publish on BT).
4. The reasons for the proposed modifications on both Fair Trading and the Control of BT's Prices are set out in some detail in OFTEL's consultative documents "Effective Competition: A Framework for Action" (July 1995), "Fair Trading in Telecommunications" (December 1995) and "Pricing of Telecommunications Services from 1997" (June 1996).
- FAIR TRADING CONDITION**
5. The telecommunications market is going through a period of fundamental change. Over the last twelve years it has moved from monopoly, through duopoly, to a market with about 150 Public Telecommunications Operator licences and many other companies offering a range of different facilities and services. Regulation must evolve to meet the needs of a changing market.
6. Regulation is generally an imperfect substitute for competitive market forces, which can be hindered rather than encouraged by the maintenance of heavy-handed, backward-looking rules. OFTEL needs to be able to take effective and speedy action against anti-competitive practices, while beginning the essential process of withdrawing from prescriptive rule-making and dealing with price control.
7. BT remains a significant player in many telecommunications markets. BT's licence has many detailed, prescriptive licence conditions. The time is now right, however, for a move towards a regulatory approach which is lighter, in that it imposes fewer a priori prescriptive rules, but firmer, in that it puts the onus clearly on operators, and especially on dominant operators, to ensure that they do not engage in anti-competitive behaviour, which therefore imposes on licensees a condition which prohibits anti-competitive practices and which enables the Director to secure fair trading without having first to go through the lengthy process of individual licence modification.
8. That current practice is unsatisfactory. BT's licence contains 76 conditions, many of which were drafted in 1982/84, at a time when BT had a monopoly in the provision of telecommunications services. Experience to date has shown that, due to the detailed specific nature of the licence conditions, it is often difficult for the Director to take enforcement action because the behaviour complained of is not covered by the precise terms of the condition.
9. A licence cannot specify in detail every conceivable type of anti-competitive behaviour. There are gaps in the current conditions in BT's licence. Under the licence, the only practical solution open to the Director when a gap is exposed in the licence is to seek to modify, and hence expand, the licence to ensure that the newly-identified practice is caught in the future. BT's licence has been in a continual process of modification, and hence expansion, for several years. The system is slow and it does not provide any immediate redress to those who suffer from anti-competitive behaviour.
10. The Director, therefore, proposes that BT's licence be modified to described in Part I of the Schedule below to include a condition which prescribes certain types of behaviour with appreciable anti-competitive effect. The proposal includes procedures designed to protect the legitimate interests of the licensee. BT has given its consent under the Act to the licence modification now proposed.
11. The proposed condition has been written so that it can be included in all significant licences granted under the Telecommunications Act. Once so included it will form a uniform set of rules to apply to the holders of all such licences.
12. The Director proposed that adoption of the proposed new condition would result in the deletion of fifteen conditions from BT's licence as detailed in Part II of the Schedule. The deletions will take effect on 31 December 1996.
- REPRESENTATIONS**
13. The Director is required by section 12(2) of the Act to consider any representations or objections which are duly made and not withdrawn. Subject to the present consultation, the Director proposes to make the modifications forthwith.
14. Representations and comments on, or objections to, the proposed modifications may be made to David Naylor, OFTEL, 30 Ludgate Hill, London EC4M 7J (telephone 0171 634 8708) no later than 8 September, 1996.
15. Any confidential material should be clearly marked as such and separated out into a confidential annex. All representations or objections received by OFTEL with the exception of material marked confidential, will be made available for inspection in OFTEL's library. OFTEL encourages interested parties to place the non-confidential parts of their representations, objections and comments on their own Internet pages, in addition to sending OFTEL a hard copy. Comments on this document (if they are relatively short) can also be sent to OFTEL at the following e-mail address: [presaffairs@ofel.gov.uk](mailto:presaffairs@ofel.gov.uk)
16. Copies of the proposed modifications (showing changes from the Condition previously considered) can be obtained from N&M Morgan at the above address (telephone 0171 634 8862) from whom copies of the proposed licence modifications in respect of the controls on BT's prices are also available.

صلى الله عليه وسلم







## INTERNATIONAL CAPITAL MARKETS

## US Treasuries weaken ahead of auction

By Lisa Branstetter  
in New York and  
Samer Iskander in London

US Treasury prices were modestly weaker in early trading yesterday as traders prepared for an afternoon auction of \$100m in 30-year notes.

Near midday, the existing 30-year Treasury bonds were 1/8 weaker at 89 1/8 to yield 6.791 per cent. Bonds often fall in advance of an auction as traders try to push up the yield to attract retail and institutional investors.

At the short end of the maturity spectrum, the two-year note was unchanged at 100 1/8, yielding 5.860 per cent. The September 30-year bond future, listed on the Chicago Board of Trade, fell 1/4 to 111 1/4. The slope of the yield curve between two-year and 30-year maturities steepened by 7 basis points to 83 basis points.

Results of the auctions of

three-year and 10-year notes held earlier this week were lukewarm, leaving some fears that demand for long bonds could be weak.

The market showed little reaction to the release of weekly employment figures that were in line with analysts' estimates. The Labor department reported that

## GOVERNMENT BONDS

first time claims for unemployment benefits rose by 34,000 to 318,000 last week.

Activity in most European markets was subdued. French OATs, however, recovered slightly relative to German bonds, the 10-year yield spread tightening by 2 basis points to 3 points. Buying - albeit in moderate volumes - took place late in the day, as the franc's recovery on the foreign exchange

market prompted traders who had sold OATs short in previous days to cover their positions.

Matif's September notional future settled unchanged at 123.62, while the Pibor contract gained 0.04 to close at 95.93. Traders also reported some switching out of three-month euro area futures - which had outperformed in the past few days - into three-month Pibor futures.

Observers warned, however, that the recovery looked fragile, as the risk of social turbulence appeared to be rising.

UK bonds were weak yesterday, but analysts said gilts stood to benefit in coming weeks from the strength of sterling against other currencies. Life's September long gilt future closed at 107 1/8, down 1/8.

Mr Andrew Roberts, a gilt analyst at UBS in London, said increased expectations

of a rate rise - for the reduced chance of another cut - favoured curve flattening trades. Traders confirmed such transactions had taken place, with investors selling short maturities to buy bonds maturing in five years or more.

Mr Roberts said this strategy was particularly attractive owing to the steepness of the yield curve, which allows a yield pick-up of around 100 basis points between two and five years, the highest level in more than four years.

Traders also said gilts had suffered from speculation that the economic recovery, led by the retail sector, remained robust and might show stronger-than-expected inflationary pressure.

Italian bonds rose in early trading, but closed off their intra-day highs, hit by a slightly weaker US Treasury market. Life's Septem-

ber BTP future settled at 116.58, up 0.30 after reaching a high of 116.78.

In the cash market, the 10-year benchmark BTP closed 0.08 higher at 101.74, its yield spread over bonds maturing by 7 basis points to 3.11. But analysts expect trading to remain confined in a narrow range until the release of consumer price data later this month.

"We need [an annual] growth rate in consumer prices of less than 3.5 per cent to revive rate cut expectations and allow the convergence process to resume," said one analyst.

Spanish bonds also closed higher in technical trading. The September future on 10-year bonds ended a volatile session up 0.35 at 100.71. In the cash market, the 8.50 per cent bond due 2006 also gained 0.25 at 99.48, its yield spread over bonds tightening by 7 basis points to 256.

## Dublin's futures exchange set to close

By Peter John

Ifox, the Irish futures exchange, is set to close at the end of this month through lack of business.

From peak turnover of 27,000 contracts a year in 1990, the Dublin exchange has seen volume among its 34 members dwindle to only 7,000 contracts in 1995. Mr Mick Dunne, one of the directors, said yesterday: "Any time I have been close to generating acceptable volume it was due to a concerted effort by a small number of institutions. It is not adding value."

However, Mr Fergus Sheridan, who was co-opted as chief executive from an independent risk management company to look at the future of the exchange, said its closure would be "not a major problem" but a reflection of the shift into more sophisticated dealing within the Irish market.

Ireland moved from using agency brokers to market-makers at the end of last year, and the inter-dealer broker system rapidly became the principal hedge mechanism.

Mr Charles Haughey, then Irish prime minister, launched Ifox in 1989 as a computer-based automated market. It was the first exchange to be created in Ireland since the Dublin Stock Exchange in 1790.

Ifox hoped to list futures contracts linked to Irish equities and options contracts on gilts, currencies, equities and interest rates. It currently trades three gilt futures contracts and one interest rate future.

The board is to meet on August 28 and it is likely that it will vote to wind down the business.

## Clearing house deal for EMTA

By Peter John

Standardisation of the \$2,740m market in emerging economy debt moved closer yesterday with firm details of a new \$3m clearing operation.

The Emerging Market Traders Association, representing leading investment banks as well as local members, has signed a memorandum of understanding with the International Securities Clearing Corporation.

## EMERGING MARKETS

The new Emerging Markets Clearing Corporation is expected to include the world's leading 30-40 global emerging market dealers and brokers. It will cost \$1.5m to set up and a further \$1.5m to run for the next five years.

It will begin by concentrating purely on Brady bonds - securities issued in exchange for bank loans - but is expected to develop its remit to cover eurobonds and domestic securities such as Russia's MinFin bonds.

Funding will come from the principal investment banks, which will also be responsible for policy with the help of the world's main clearing - Euroclear, Cede and ISOC - as well as EMTA itself.

The operation aims to:

- Cut counterparty risk by 75 per cent.
- Allow for cheaper risk management.
- Reduce costs further, for example through economies of scale and more efficient processing.

Mr Michael Chamberlain, executive director of EMTA, said yesterday that establishment of an industry-owned and directed clearing corporation operated by

ISOC was the result of a year's research. It represented "a major step forward in the orderly development of the emerging markets trading industry."

The move will break the stranglehold of big Japanese brokers, particularly Daiwa Securities, which currently dominate the clearing business within the sector.

Establishment of the clearing house is a sign of the increasing maturity of emerging markets, which have gained widespread appeal as investment returns in developed countries have narrowed. Trading volume has surged from \$734bn in 1992.

The need for a strong regulatory framework was underlined yesterday by Mr Jack Wrigglesworth, chairman of Life.

Following a visit to several Chinese futures exchanges, Mr Wrigglesworth said that Life was unable to reach any agreement for co-operation and joint trading because of the "lack of a proper law".

You have to be seen to have proper rules and proper disciplinary procedures [which] have got to be seen to be applied fairly and transparently," he said.

China's futures exchanges trade a number of commodity contracts ranging from metals to green beans. However, regulators banned trading in the only financial derivative product - treasury bond futures - in May 1995, after serious trading irregularities.

The will by emerging markets brokers to take control of the whole transaction business themselves coincides with a similar move in the UK. Derivatives brokers are currently buying the London Clearing House from the retail banks which now own it.

## Scramble for Abbott issue highlights shortage

By Antonia Sharpe

Yesterday's debut eurobond offering from Abbott Laboratories got a hotter reception than the US drugs company and lead manager Goldman Sachs had bargained for, as overwhelming "shorting" of the deal caused the spread almost to halve.

## INTERNATIONAL BONDS

Syndicate managers said the dramatic tightening in the yield spread on the bonds from 17 basis points to 7.5 basis points over Treasury indicated that the \$250m five-year deal had been mispriced.

However, Goldman Sachs said the spread had tightened as investment banks scrambled to get the bonds

to cover their short positions. Goldman added that the tightest spread reached was 9-10 basis points, and forecast it would widen further once the market settled down.

Ironically, Abbott's decision to reward its commercial banks with a place in the syndicate, as opposed to inviting investment banks, contributed to the spread narrowing.

This meant that leading eurobond houses, particularly those with distribution to Continental European retail investors, were forced to bid aggressively.

The scramble for Abbott's bonds reflects the chronic lack of supply facing investors, who want to get back into the market now that sentiment has improved. This situation has caused spreads on outstanding 10-

New international bond issues								
Borrower	Amount \$m	Coupon %	Price %	Maturity	Yield %	Spread bp	Book-runner	
US \$ DOLLARS								
Abbott Laboratories	250	6.50	99.7125	Sep 2001	0.251	+178P45-01	Goldman Sachs Inst	
Bayerische Landesbank	250	6.75	98.8348	Sep 2000	0.2258	+100	ABN Amro N/V/Paribas	
US \$ MARKS								
CCCTF 1, 95-4, Citicorp	150	6.125	97.91	Aug 2001	0.239	+100	Goldman Sachs & Co Pl	
US \$ FRANCS								
DSL Bank	200	4.875	102.80	Sep 2005	2.75	-	SBC Werburg	
Australian Industry Dev Corp	150	4.25	103.00	Sep 2003	2.50	-	ABN Amro/Credit Suisse	
Bayerische Landesbank	150	3.75	102.55	Dec 2000	1.75	-	UBS	
US \$ EURO DOLLARS								
Alcatel	250	6.75	102.83	Dec 2003	1.875	-	BCE/BNP	
Great Britain	400	6.875	101.65	Dec 2003	1.875	-	Barclays Bank	
Great Britain								
Great Britain	400	6.875	101.65	Dec 2003	1.875	-	Barclays Bank	
First terms, non-callable unless stated. Yield spread (over relevant govt bond) at launch supplied by lead manager. Price/term not shown. R: fixed or re-call; C: callable; C/C: Callable/Credit Check; C/C: Callable/C								

year dollar eurobonds to come in by 5-6 basis points since the start of the week.

Elsewhere, Citibank Credit Cards continued to build up a profile with Continental European investors by launching its second

D-Mark securitisation, this time extending from three to five years.

Mr Charles Wainhouse, treasurer, said Citibank Credit Cards had securitised \$3bn worth of credit card receivables in the eurobond

market to date this year, and planned a further \$4bn before year-end.

The Swiss franc sector remained lively, with DSL Bank riding on the back of Sweden's successful 10-year deal on Wednesday.

## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

Coupon	Red Date	Price	Yield	Week	Month
US TREASURY					
10.000	09/08	112.1880	-0.500	8.14	8.35
8.000	05/08	108.7500	-0.250	8.32	8.48
7.000	05/08	102.3800	-0.180	8.65	8.78
6.000	05/08	102.3800	-0.180	8.65	8.78
5.000	05/08	102.3800	-0.180	8.65	8.78
4.000	05/08	102.3800	-0.180	8.65	8.78
3.000	05/08	102.3800	-0.180	8.65	8.78
2.000	05/08	102.3800	-0.180	8.65	8.78
1.000	05/08	102.3800	-0.180	8.65	8.78
0.000	05/08	102.3800	-0.180	8.65	8.78
EUROBONDS					
8.000	09/08	102.8300	-0.220	7.58	7.71
6.000	09/08	101.7400	-0.080	8.22	8.36
4.000	09/08	101.7400	-0.080	8.22	8.36
2.000	09/08	101.7400	-0.080	8.22	8.36
0.000	09/08	101.7400	-0.080	8.22	8.36
JAPANESE GOVT BONDS					
5.000	09/08	102.8300	-0.220	7.58	7.71
4.000	09/08	101.7400	-0.080	8.22	8.36
3.000	09/08	101.7400	-0.080	8.22	8.36
2.000	09/08	101.7400	-0.080	8.22	8.36
1.000	09/08	101.7400	-0.080	8.22	8.36
0.000	09/08	101.7400	-0.080	8.22	8.36

## US INTEREST RATES

Rate	Yield	Week	Month
12-month	5.860	8.14	8.35
24-month	5.860	8.14	8.35
36-month	5.860	8.14	8.35
48-month	5.860	8.14	8.35
60-month	5.860	8.14	8.35

## BOND FUTURES AND OPTIONS

## FRANCE

Open	Settle	Change	High	Low	Est. vol.	Open Int.
123.62	123.62	-0.02	123.70	123.42	56,682	188,075
122.30	122.30	-0.02	122.30	122.10	964	35,572
122.10	122.10	-0.02	122.10	121.90	964	35,572

## LONG TERM FRENCH BOND OPTIONS (MATIF)

Strike	Open	Settle	Change	High	Low	Est. vol.	Open Int.
120	1.07	1.07	0.00	1.07	1.07	0.00	0.00
121	1.07	1.07	0.00	1.07	1.07	0.00	0.00
122	1.07	1.07	0.00	1.07	1.07	0.00	0.00
123	1.07	1.07	0.00	1.07	1.07	0.00	0.00
124	1.07	1.07	0.00	1.07	1.07	0.00	0.00

## GERMANY

Open	Settle	Change	High	Low	Est. vol.	Open Int.
97.74	97.74	-0.02	97.80	97.68	78,895	228,808
96.84	96.84	-0.10	96.92	96.82	32,899	117,422

## UK GILTS PRICES

Notes	Yield	Week	Month
12-month	5.860	8.14	8.35
24-month	5.860	8.14	8.35
36-month	5.860	8.14	8.35
48-month	5.860	8.14	8.35
60-month	5.860	8.14	8.35

## EURO FUTURE OPTIONS (LIFE) D4250,000 points of 100%

Strike	Open	Settle	Change	High	Low	Est. vol.	Open Int.
97.70	0.43	0.43	0.00	0.71	0.24	1.01	1.36
98.00	0.19	0.19	0.00	0.32	0.50	1.27	1.54
98.50	0.07	0.11	0.24	0.36	0.98	1.78	2.05

## ITALY

Open	Settle	Change	High	Low	Est. vol.	Open Int.
116.80	116.80	-0.20	116.78	116.85	30,372	84,234
115.80	115.80	-0.21	115.80	115.80	400	4546

## ITALY GOVT BOND FUTURES (LIFE) D4250,000 points of 100%

Strike	Open	Settle	Change	High	Low	Est. vol.	Open Int.
116.80	0.43	0.43	0.00	0.71	0.24	1.01	1.36
117.00	0.37	0.37	0.00	0.64	0.10	2.34	2.82
117.80	0.30	0.30	0.00	0.52	0.20	2.34	2.82

## SPAIN

Open	Settle	Change	High	Low	Est. vol.	Open Int.
100.45	100.71	-0.26	100.80	100.18	56,088	54,294

## NOTIONAL SPANISH BOND FUTURES (MEFF)

Open	Settle	Change	High	Low	Est. vol.	Open Int.
100.45	100.71	-0.26	100.80	100.18	56,088	54,294

## UK

Open	Settle	Change	High	Low	Est. vol.	Open Int.
106.04	107.30	-0.10	108.05	107.29	34,804	147,388
107.11	107.06	-0.09	107.11	107.07	578	912

## LONG TERM UK GILT FUTURES (LIFE) D4250,000 points of 100%

Strike	Open	Settle	Change	High	Low	Est. vol.	Open Int.
107	1.07	1.07	0.00	1.07	1.07	0.00	0.00
108	0.06	0.06	0.00	1.05	0.30	1.34	1.42
109	0.08	0.17	0.32	0.46	1.12	2.30	2.34

## EURO

Open	Settle	Change	High	Low	Est. vol.	Open Int.
91.92	92.00	-0.02	92.00	91.82	1,460	6,031
90.20	90.20	-0.02	90.20	90.20	20	525

## US TREASURY BOND FUTURES (CIT) \$100,000 bonds of 100%

110-30	110-25	-0-04	111-00	110-25	2,087	28,068	
Mar	110-15	110-14	-0-02	110-16	110-14	271	4,204



## CURRENCIES AND MONEY

## MARKETS REPORT

## Sterling rallies on hopes of higher UK rates

By Philip Gawth

Sterling was the winner on the foreign exchange yesterday, helped by expectations of higher interest rates and technical driven buying.

The pound rallied sharply in the European afternoon after buying by a US hedge fund drove it through the technical level of DM2.2600. This prompted further buying, helping the pound to close at DM2.2600 in London, from DM2.2565. Against the dollar it finished at \$1.5496, from \$1.5420.

Aside from the pound, the other main mover was the Finnish markka. Helped by seasonal corporate flows and positive signals about GDP, it reached an eight-month high against the D-Mark of FM3.0025. There were also indications of investors switching from Swedish krona into the markka.

Elsewhere in Europe currencies were fairly steady.

The lira was barely changed at L1.023 from L1.024 against the D-Mark. The French franc bounced back from some of its recent losses to finish at FF3.409, from FF3.414.

Aside from these moves, activity was generally sporadic with a discernible summer flavour having descended on the markets. The dollar had an uneventful day, closing at DM1.4845, from DM1.4829. It was firmer against the yen, finishing at Y108.165, from Y107.750.

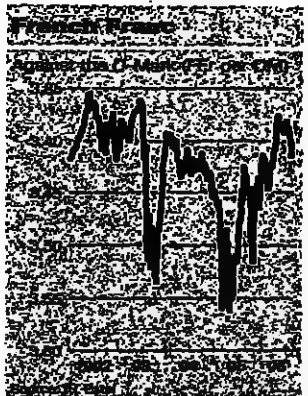
Sterling's move was triggered by one large order, and gained momentum when it breached a key technical resistance level. Underpinning the move, however, was

a fairly random selection of events.

The main factor was the growing conviction that the next move in UK interest rates will be up. This was reflected in the futures market, where the December short sterling contract fell seven basis points to finish at 94.09.

The perception has its roots in the Bank of England's inflation report, released earlier this week, where the Bank warned Mr Kenneth Clark, the Chancellor, that he would have to raise rates if he was to achieve his inflation target. This view was bolstered by a market rumour that the CBI distributive trade survey, due out today, would be stronger than expected.

"This would add further weight to the Bank's argument on interest rates," said Mr Chris Furness, analyst at IDEA in London. "The dispute in the Labour



party, following the attack on the leadership by Ms Clare Short, a senior MP, was also cited as helping sterling.

One analyst noted: "It is the first time in many years that a potential Tory government is seen as bullish for the pound, and a potential Labour government is bull-

He said "Labour" optimism was based on the view that they might take sterling into the ERM, while "Tory" optimism reflected confidence in their economic management.

The view that UK rates will rise any time soon is not universal. Mr Michael Burke, economist at Citibank in London, said: "The chances of a UK rate rise ahead of the elections is somewhere close to zero."

The franc had a better day despite the continuing swirl of rumours surrounding senior officials. This time Mr Jean-Claude Trichet, governor of the Bank of France, was the man involved, though President Chirac's office denied rumours he was under any pressure to resign.

Although the D-Mark was slightly weaker, some analysts believe this to be temporary. Mr Peter Stoneham,

analyst at Technical Data, said: "I believe there is still a risk of a significant break within the currency markets, possibly within the next 48 trading hours...I consider the dollar/D-Mark to be the weak link in this scenario, and sizeable losses can be expected in the near term."

Some observers are sceptical about the current level of the dollar. Mr Burke said "Cynics suspect there may be hidden intervention." He said the most recent data from the US Federal Reserve showed that central banks had bought \$10.5bn of US treasuries in the last two months - a lot higher, he said, than would normally be the case.

Other currencies were fairly steady.

## POUND SPOT FORWARD AGAINST THE POUND

Aug 8	Closing mid-point	Change on day	30 days	90 days	180 days	360 days	Bank of England
Europe	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Australia	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Canada	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Denmark	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
France	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Germany	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Greece	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Italy	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Japan	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Netherlands	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Norway	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Portugal	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Spain	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Sweden	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Switzerland	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
UK	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
US	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
ECU	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
SCOT	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Argentina	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Brazil	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Canada	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
China	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
India	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Japan	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
South Korea	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Taiwan	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
Thailand	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
US	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
ECU	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5
SCOT	16.1977	-0.0078	758	-986	16.2000	16.1984	2.5

1 Rates for Aug 7. Sterling rates in the Pound Spot table show only the last three decimal points. Forward rates are not directly quoted to the market but are implied by current interest rates. Sterling rates indicated by the Bank of England. Base rates 1996 = 10% (sterling), 5.25% (US dollar), 6% (ECU) and 4% (DM) in both the spot and the dollar spot table derived from THE HANSEATIC CLOSING SPOT RATES. Some values are rounded by the F.T.

## DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Aug 8	Closing mid-point	Change on day	30 days	90 days	180 days	360 days	JP Morgan
Europe	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Australia	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Canada	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Denmark	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
France	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Germany	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Greece	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Italy	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Japan	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Netherlands	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Norway	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Portugal	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Spain	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Sweden	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Switzerland	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
UK	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
US	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
ECU	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
SCOT	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Argentina	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Brazil	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Canada	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
China	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
India	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Japan	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
South Korea	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Taiwan	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
Thailand	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
US	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
ECU	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2
SCOT	10.4448	-0.0019	433	-484	10.4775	10.4408	2.2

1 Rates for Aug 7. Dollar rates in the Dollar Spot table show only the last three decimal points. Forward rates are not directly quoted to the market but are implied by current interest rates. Dollar rates indicated by the Bank of England. Base rates 1996 = 10% (sterling), 5.25% (US dollar), 6% (ECU) and 4% (DM) in both the spot and the dollar spot table derived from THE HANSEATIC CLOSING SPOT RATES. Some values are rounded by the F.T.

## CROSS RATES AND DERIVATIVES

## EXCHANGE CROSS RATES

	BY	DM	FF	DM	E	L	FF
Belgium	(BP) 100	18.78	18.63	4.851	2.091	4695	5.448
Denmark	(DK) 63.59	10	9.814	3.553	1.005	258	2.534
France	(F) 11.36	11.36	11.36	0.571	0.571	34	3.256
Germany	(M) 20.61	8.998	3.408	1	0.419	1025	1.125
Ireland	(I) 48.23	2.208	0.141	2.898	1	3544	2.892
Italy	(L) 2.014	0.878	0.053	0.058	0.041	101	0.110
Netherlands	(G) 4.44	5.44	5.44	0.571	0.571	34	2.534
Norway	(N) 47.75	2.657	7.854	2.510	0.700	2370	2.501
Portugal	(S) 20.05	3.793	3.318	0.072	0.497	905.8	1.093
Spain	(P) 24.28	5.628	1.012	1.177	0.493	1200	1.322
Sweden	(S) 48.07	8.844	7.619	1.253	0.935	2250	2.250
Switzerland	(C) 47.38	1.478	0.138	0.138	0.138	1574	0.778
UK	(I) 47.41	8.898	7.840	2.300	0.885	2544	2.535
US	(C) 22.31	4.186	3.693	1.002	0.428	1108	1.218
Canada	(I) 30.59	3.799	8.058	1.484	0.621	1818	1.898
Japan	(Y) 29.28	5.036	0.138	0.138	0.138	1574	0.778
South Korea	(I) 35.77	7.274	0.410	0.581	0.787	1252	2.112

Source: *Financial Times*, 1994. *DM*, Deutsche Mark; *FF*, French Franc; *E*, ECU; *L*, Italian Lira; *FF*, Swiss Franc; *BY*, Belgian Franc; *N*, Norwegian Kroner; and *SCOT*, Swedish Kronor. *100 Belgian Francs* = 100 Belgian Francs.

## UK INTEREST RATES

## LONDON MONEY RATES

Aug 8	Overnight	7 days	One month	Three months	Six months	One year
Interbank Sterling	7.50	5.50	5.50	5.50	5.50	5.50
Bank of England	7.50	5.50	5.50	5.50	5.50	5.50
Local authority	7.50	5.50	5.50	5.50	5.50	5.50
UK clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
US clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
ECU clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
SCOT clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
Argentina clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
Brazil clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
Canada clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
China clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
India clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
Japan clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
South Korea clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
Taiwan clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
Thailand clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
US clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
ECU clearing bank	7.50	5.50	5.50	5.50	5.50	5.50
SCOT clearing bank	7.50	5.50	5.50	5.50	5.50	5.50

UK clearing bank base lending rate 5% per cent from June 8, 1996

Up to 1 month 1 month 3 months 6 months 12 months

Certs of Tax dep. (100,000) 5% 5% 5% 5% 5%

Certs of Tax dep. (100,000) 5% 5% 5% 5% 5%

Certs of Tax dep. (100,000) 5% 5% 5% 5% 5%

Certs of Tax dep. (100,000) 5% 5% 5% 5% 5%

Certs of Tax dep. (100,000) 5% 5% 5% 5% 5%

Certs of Tax dep. (100,000) 5% 5% 5% 5% 5%

Certs of Tax dep. (100,000) 5% 5% 5% 5% 5%

Certs of Tax dep. (100,000) 5% 5% 5% 5% 5%

Certs of Tax dep. (100,000) 5% 5% 5% 5% 5%

Certs of Tax dep. (100,000) 5% 5% 5% 5% 5%



## COMMODITIES AND AGRICULTURE

## Fresh oil output surge forecast next year

By Robert Corzine

Another surge in oil production from countries outside the Organisation of Petroleum Exporting Countries is expected next year, according to the International Energy Agency.

In its latest monthly oil market report the Paris-based agency says oil supplies from non-Opec countries could rise by 1.6m barrels a day in 1997 to 45.7m b/d. That is more than this year's estimated rise of 1.5m

b/d, and only slightly below next year's projected 2.5 per cent worldwide demand increase of 1.8m b/d.

The combination of a strong non-Opec production rise and increased output of natural gas liquids by Opec states means that 1997 demand for Opec oil is likely to be only 100,000 b/d higher than the 26m b/d estimated for this year.

The IEA says new North Sea fields will continue to account for much of the increased non-Opec supply.

It says "more than two dozen new [North Sea] fields are projected to lead to a 565,000 b/d gain", compared with a 535,000 b/d increase estimated for this year.

Latin America, which is attracting increased attention from western oil companies, will account for 400,000 b/d of the oil supply growth, with half that coming from Brazil and Colombia. The agency also expects African output to continue to grow strongly, while the former Soviet Union's is expected to

be 200,000 b/d higher.

A rapid rise in output from the deep water areas of the US Gulf of Mexico is expected to offset almost all the fall in Alaskan and onshore fields in the lower 48 states, with the total US production estimated at only 10,000 b/d.

The IEA's demand forecasts show a rate of growth for 1997 similar to that of this year, which is expected to be 2.5 per cent. That would take total world demand next year to 73.6m b/d. Demand growth in the

mainly western industrialised countries which are members of the Organisation of Economic Co-operation and Development should slow to 1.4 per cent in 1997 from an estimated 2 per cent this year.

But non-OECD demand in 1997 is expected to rise by 4.1 per cent to 31.5m b/d. This is based in large part on the expectation of "a strong recovery in economic growth in the former Soviet Union and improved economic prospects in Latin America".

## Ukrainian grain harvest continues its steep slide

By Matthew Kaminski in Kiev

Ukraine's grain harvest this year will be little more than half the 1990 level, marking another disastrous year for the country's once dominant agricultural sector, a senior official said yesterday.

Mr Boris Supkhanov, deputy agriculture minister, said the forecast had been revised down from 39m tonnes to 30m. Other analysts say the harvest could be as low as 26m tonnes. Both estimates make it the worst in two decades.

Sugar production will be an estimated 2.3m-2.4m tonnes, down from 3.5m last year, Mr Supkhanov said. A cold spring and a dry summer have contributed to lower yields on Ukrainian farms, but western economists believe structural problems made worse by lagging farm reform are behind the steep collapse.

Expectations for a good harvest that were voiced earlier this year were unrealistic as 449,000 hectares less was planted than in 1995 - a total of 14m hectares. Ukraine's farmers lack access to credits for seeds and fertiliser and suffer from fuel shortages.

The total grain crop was 51m tonnes in 1990, according to the Ministry of Statistics. Last year's harvest slumped to 33.9m tonnes, according to preliminary statistics put together by the

World Bank. Total output in the farm sector declined by 2 per cent last year, after a 17 per cent fall in 1994, according to the agriculture ministry.

But Mr Supkhanov said wheat reserves this year were high enough - at 13m tonnes - to allow the former Soviet Union's bread basket to avoid the further embarrassment of having to turn to the high-priced export market for wheat.

He added that the target of 5m tonnes of grain bought through state contracts - a remnant of central planning that has been slowly phased out - would be met. Already 3m tonnes had been procured.

Ukraine has moved slowly to replace its subsidised collective farms with independent private farmers. The number of private farmers last month rose by 488 to 35,300 - leaving 2.5m people on collective farms. Private-held land accounts for less than 8 per cent of the total.

The parliament has not acted on a land code, but many economists believe land reform must be accompanied by opening up trade and permitting private investment. Mr Leonid Kuchma, the president, remains lukewarm on liberalisation, however, though licensing of grain exports was removed this year.

Ten commodities exchanges have been set up - in theory freeing farmers

from dependence on state purchases, sometimes at prices below open market levels. But volumes are low. About 40 per cent of farmers get their seeds and fertilisers from private suppliers, one analyst estimated.

Mr Pavlo Lazarenko, the prime minister, also publicly pledged his support for land and agricultural reform - including swift privatisation of grain silos and other important infrastructure - upon taking office in late May.

But Mr Supkhanov yesterday dampened expectations: "You must understand it cannot all be done in one big step". He said the government's priority was not liberalisation of trading, rather "the integration of producers of raw materials and the people who process it".

The parliament recently passed - for the third time - a privatisation law giving collective farm bosses a free 51 per cent stake in the country's food processing and other agro-industrial companies.

Market reformers argue that the law locks out foreign investment in a potentially lucrative sector. But Mr Supkhanov said the president would not veto the statute, as he had done before, as the parliament had removed a clause that proposed retroactively to privatised companies that had been already sold by the government.

## Canadian diamond plan clears major hurdle

By Bernard Simon in Toronto

The Canadian government has approved an environmental review of proposals to build the country's first diamond mine in the Lac de Gras area of the Northwest Territories.

The project, controlled by

Australia's BHP, still needs a number of other regulatory approvals. But none of these is expected to pose a serious problem.

Construction of the mine is likely to begin in October or November this year, with production scheduled to start in the second half of 1998. BHP and its Canadian

partner, Dia-Met Minerals, have not disclosed production targets, beyond saying that the deposit contains a high proportion of quality gemstones.

Some environmental groups raised objections to the mine, which is located in a fragile ecological system about 200km south of the

Arctic circle. However, their protests were overwhelmed by supporters of the project, who pointed to its economic benefits.

Mr Ron Irwin, minister of Indian affairs and northern development, said yesterday that the mine "represents enormous development potential for the North, the

aboriginal people and other northerners, and for Canada generally".

About 1,000 people are expected to be employed during the two-year construction period. Once in production, the mine will have a payroll of 800 workers, two-thirds of them recruited locally.

## Analysts bullish on lead market prospects

By Kenneth Gooding, Mining Correspondent

There is virtually universal agreement among analysts that the immediate prospects for lead prices are very bullish. Consumers are being warned that the lead market is heading for a period of supply tightness that might last until 1998.

As for the immediate future, Mr Jim Lennon at Macquarie Equities, part of the Australian banking group, sums up the mood. "The dramatic fall in London Metal Exchange stocks in 1995 and in the first quarter of 1996 means that overall market stocks remain uncomfortably low," he points out. "With the seasonal upturn in demand rapidly approaching, market stocks are likely to begin to fall again and lead prices

appear well placed to stage a strong rally."

Mr Nick Moore at the Flemings Global Mining Group is equally bullish. "November is the usual month to watch for a lead price spike and all the ingredients look to be in place - hold on to your hats."

According to the International Lead & Zinc Study Group, an intergovernmental organisation, the present tightness in the lead market can be traced mainly to big falls in output last year in China and Kazakhstan, which coincided with record demand from the battery producers, the biggest consumers of the metal. Preliminary statistics from the ILSZG show that Chinese production fell by 12.4 per cent or 56,000 tonnes compared with 1994, while the drop in Kazakhstan was 20

per cent or 47,000 tonnes. This resulted in a big drop in exports from eastern Europe. The CRU International metals consultancy estimates net exports fell 36 per cent, from a record 253,000 tonnes in 1994 to 161,000 tonnes. This was the main reason lead consumption in the western world exceeding supply by 172,000 tonnes last year compared with a 38,000 tonnes surplus in 1994.

Ms Annemarie Gardner at HSBC James Capel suggests that the CIS will become a net importer of lead by 1997 as its domestic production continues to fall and domestic demand for batteries increases.

Therefore stocks in the western world will remain at critical levels for another 18 months. "We expect the market eventually to move into

surplus in 1998 but it is not until 1999 that stocks are predicted to increase meaningfully," she says.

Ms Gardner is forecasting average lead prices of 87 cents a pound (\$0.15 a tonne) this year compared with 25.6 cents (\$0.31) in 1995. She sees prices moving up to 38 cents (\$0.38) next year, then easing to 35 cents (\$0.35) in 1998.

Mr Angus MacMillan, research manager at Billiton Metals, part of the Gencor mining group, has revised upwards his lead price forecasts recently. He is looking for average prices of 38 cents a pound this year and 39 cents in 1997. "We take the view that the lead market will remain in supply deficit both this year and next, although as 1997 wears on we expect to see the market returning to near balance."

At Bain & Company, a

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

## ALUMINIUM, 99.7 PURITY (5 per tonne)

	Close	Settle
1485.5-4.5	1485.5	1485.5
1485.5-4.5	1485.5	1485.5
1485.5-4.5	1485.5	1485.5
1485.5-4.5	1485.5	1485.5

## COPPER, 99.99% (5 per tonne)

	Close	Settle
222.5-1.5	222.5	222.5
222.5-1.5	222.5	222.5
222.5-1.5	222.5	222.5
222.5-1.5	222.5	222.5

## ZINC, 99.99% (5 per tonne)

	Close	Settle
1115.5-4.5	1115.5	1115.5
1115.5-4.5	1115.5	1115.5
1115.5-4.5	1115.5	1115.5
1115.5-4.5	1115.5	1115.5

## NICKEL, 99.99% (5 per tonne)

	Close	Settle
7185.5-7.5	7185.5	7185.5
7185.5-7.5	7185.5	7185.5
7185.5-7.5	7185.5	7185.5
7185.5-7.5	7185.5	7185.5

## TIN (5 per tonne)

	Close	Settle
6120-30	6120	6120
6120-30	6120	6120
6120-30	6120	6120
6120-30	6120	6120

## COBALT, 99.99% (5 per tonne)

	Close	Settle
2055-55	2055	2055
2055-55	2055	2055
2055-55	2055	2055
2055-55	2055	2055

## COPPER, 99.99% (5 per tonne)

	Close	Settle
2055-55	2055	2055
2055-55	2055	2055
2055-55	2055	2055
2055-55	2055	2055

## NICKEL, 99.99% (5 per tonne)

	Close	Settle
7185.5-7.5	7185.5	7185.5
7185.5-7.5	7185.5	7185.5
7185.5-7.5	7185.5	7185.5
7185.5-7.5	7185.5	7185.5

## ZINC, 99.99% (5 per tonne)

	Close	Settle
1115.5-4.5	1115.5	1115.5
1115.5-4.5	1115.5	1115.5
1115.5-4.5	1115.5	1115.5
1115.5-4.5	1115.5	1115.5

## COPPER, 99.99% (5 per tonne)

	Close	Settle
2055-55	2055	2055
2055-55	2055	2055
2055-55	2055	2055
2055-55	2055	2055

## NICKEL, 99.99% (5 per tonne)

	Close	Settle
7185.5-7.5	7185.5	7185.5
7185.5-7.5	7185.5	7185.5
7185.5-7.5	7185.5	7185.5
7185.5-7.5	7185.5	7185.5

## ZINC, 99.99% (5 per tonne)

	Close	Settle
1115.5-4.5	1115.5	1115.5
1115.5-4.5	1115.5	1115.5
1115.5-4.5	1115.5	1115.5
1115.5-4.5	1115.5	1115.5

## COPPER, 99.99% (5 per tonne)

	Close	Settle
2055-55	2055	2055
2055-55	2055	2055
2055-55	2055	2055
2055-55	2055	2055

## NICKEL, 99.99% (5 per tonne)

	Close	Settle
7185.5-7.5	7185.5	7185.5
7185.5-7.5	7185.5	7185.5
7185.5-7.5	7185.5	7185.5
7185.5-7.5	7185.5	7185.5

## ZINC, 99.99% (5 per tonne)

	Close	Settle
1115.5-4.5	1115.5	1115.5
1115.5-4.5	1115.5	1115.5
1115.5-4.5	1115.5	1115.5
1115.5-4.5	1115.5	1115.5

## PRECIOUS METALS continued

## GOLD COMEX (100 Troy oz; 5/tonne)

	Close	Settle
380.0-0.5	380.0	380.0
380.0-0.5	380.0	380.0
380.0-0.5	380.0	380.0
380.0-0.5	380.0	380.0

## SILVER COMEX (5000 Troy oz; 5/tonne)

	Close	Settle
16.0-0.5	16.0	16.0
16.0-0.5	16.0	16.0
16.0-0.5	16.0	16.0
16.0-0.5	16.0	16.0

## PLATINUM NYMEX (50 Troy oz; 5/tonne)

	Close	Settle
400.0-0.5	400.0	400.0
400.0-0.5	400.0	400.0
400.0-0.5	400.0	400.0
400.0-0.5	400.0	400.0

## PALLADIUM NYMEX (500 Troy oz; 5/tonne)

	Close	Settle
180.0-0.5	180.0	180.0
180.0-0.5	180.0	180.0
180.0-0.5	180.0	180.0
180.0-0.5	180.0	180.0

## SILVER COMEX (5000 Troy oz; 5/tonne)

	Close	Settle
16.0-0.5	16.0	16.0
16.0-0.5	16.0	16.0
16.0-0.5	16.0	16.0
16.0-0.5	16.0	16.0

## CRUDE OIL NYMEX (1000 barrels; 5/barrel)

	Close	Settle
21.47-0.01	21.47	21.47
21.47-0.01	21.47	21.47
21.47-0.01	21.47	21.47
21.47-0.01	21.47	21.47

## CRUDE OIL ICE (50,000 barrels; 5/barrel)

	Close	Settle
18.07-0.01	18.07	18.07
18.07-0.01	18.07	18.07
18.07-0.01	18.07	18.07
18.07-0.01	18.07	18.07

## HEATING OIL NYMEX (42,000 US gal; 5/tonne)

	Close	Settle
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51

## GAS OIL ICE (50,000 barrels; 5/tonne)

	Close	Settle
18.07-0.01	18.07	18.07
18.07-0.01	18.07	18.07
18.07-0.01	18.07	18.07
18.07-0.01	18.07	18.07

## GAS OIL NYMEX (42,000 US gal; 5/tonne)

	Close	Settle
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51

## UNLEADED GASOLINE NYMEX (42,000 US gal; 5/tonne)

	Close	Settle
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51

## GAS OIL NYMEX (42,000 US gal; 5/tonne)

	Close	Settle
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51

## UNLEADED GASOLINE NYMEX (42,000 US gal; 5/tonne)

	Close	Settle
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51

## GAS OIL NYMEX (42,000 US gal; 5/tonne)

	Close	Settle
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51

## UNLEADED GASOLINE NYMEX (42,000 US gal; 5/tonne)

	Close	Settle
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51
55.51-0.01	55.51	55.51

## GAS OIL NYMEX (42,000 US gal; 5/tonne)

	Close	Settle
55.51-0.01	55.51	55.51
55.51-0.01		







**FT MANAGED FUNDS SERVICE**

\_\_\_\_\_

صیغہ من الادل



**FT MANAGED FUNDS SERVICE**

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4378 for more details.

Offshore Insurances and Other Funds

[illegible]



## CHEMICALS - Cont

	Model	Price
BAG DM		\$274
SBC	3-4U	\$86
STP	3-4U	\$97.5
Super DM		\$21.4
Unit		\$6
Unit W/O		\$26
Cabling (W)		\$22
Simultaneous		\$5
Trans		
City Technology		\$200
Convertible		\$451

Douglas	大和	2114
Ellis & Howard	大和	2700
Howard & Howard	大和	2700

[illegible]

Yorkshire	約克郡
Yule Cattle	ユール牛

[illegible]

21

[illegible]

2100

[illegible]

## ELECTRONIC & EX

[illegible]

1. **NAME** \_\_\_\_\_  
 2. **ADDRESS** \_\_\_\_\_  
 3. **CITY** \_\_\_\_\_  
 4. **STATE** \_\_\_\_\_  
 5. **ZIP** \_\_\_\_\_  
 6. **PHONE** \_\_\_\_\_  
 7. **DATE** \_\_\_\_\_  
 8. **SIGNATURE** \_\_\_\_\_  
 9. **PRINT NAME** \_\_\_\_\_  
 10. **PRINT ADDRESS** \_\_\_\_\_  
 11. **PRINT CITY** \_\_\_\_\_  
 12. **PRINT STATE** \_\_\_\_\_  
 13. **PRINT ZIP** \_\_\_\_\_  
 14. **PRINT PHONE** \_\_\_\_\_  
 15. **PRINT DATE** \_\_\_\_\_  
 16. **PRINT SIGNATURE** \_\_\_\_\_  
 17. **PRINT NAME** \_\_\_\_\_  
 18. **PRINT ADDRESS** \_\_\_\_\_  
 19. **PRINT CITY** \_\_\_\_\_  
 20. **PRINT STATE** \_\_\_\_\_  
 21. **PRINT ZIP** \_\_\_\_\_  
 22. **PRINT PHONE** \_\_\_\_\_  
 23. **PRINT DATE** \_\_\_\_\_  
 24. **PRINT SIGNATURE** \_\_\_\_\_  
 25. **PRINT NAME** \_\_\_\_\_  
 26. **PRINT ADDRESS** \_\_\_\_\_  
 27. **PRINT CITY** \_\_\_\_\_  
 28. **PRINT STATE** \_\_\_\_\_  
 29. **PRINT ZIP** \_\_\_\_\_  
 30. **PRINT PHONE** \_\_\_\_\_  
 31. **PRINT DATE** \_\_\_\_\_  
 32. **PRINT SIGNATURE** \_\_\_\_\_  
 33. **PRINT NAME** \_\_\_\_\_  
 34. **PRINT ADDRESS** \_\_\_\_\_  
 35. **PRINT CITY** \_\_\_\_\_  
 36. **PRINT STATE** \_\_\_\_\_  
 37. **PRINT ZIP** \_\_\_\_\_  
 38. **PRINT PHONE** \_\_\_\_\_  
 39. **PRINT DATE** \_\_\_\_\_  
 40. **PRINT SIGNATURE** \_\_\_\_\_  
 41. **PRINT NAME** \_\_\_\_\_  
 42. **PRINT ADDRESS** \_\_\_\_\_  
 43. **PRINT CITY** \_\_\_\_\_  
 44. **PRINT STATE** \_\_\_\_\_  
 45. **PRINT ZIP** \_\_\_\_\_  
 46. **PRINT PHONE** \_\_\_\_\_  
 47. **PRINT DATE** \_\_\_\_\_  
 48. **PRINT SIGNATURE** \_\_\_\_\_  
 49. **PRINT NAME** \_\_\_\_\_  
 50. **PRINT ADDRESS** \_\_\_\_\_  
 51. **PRINT CITY** \_\_\_\_\_  
 52. **PRINT STATE** \_\_\_\_\_  
 53. **PRINT ZIP** \_\_\_\_\_  
 54. **PRINT PHONE** \_\_\_\_\_  
 55. **PRINT DATE** \_\_\_\_\_  
 56. **PRINT SIGNATURE** \_\_\_\_\_  
 57. **PRINT NAME** \_\_\_\_\_  
 58. **PRINT ADDRESS** \_\_\_\_\_  
 59. **PRINT CITY** \_\_\_\_\_  
 60. **PRINT STATE** \_\_\_\_\_  
 61. **PRINT ZIP** \_\_\_\_\_  
 62. **PRINT PHONE** \_\_\_\_\_  
 63. **PRINT DATE** \_\_\_\_\_  
 64. **PRINT SIGNATURE** \_\_\_\_\_  
 65. **PRINT NAME** \_\_\_\_\_  
 66. **PRINT ADDRESS** \_\_\_\_\_  
 67. **PRINT CITY** \_\_\_\_\_  
 68. **PRINT STATE** \_\_\_\_\_  
 69. **PRINT ZIP** \_\_\_\_\_  
 70. **PRINT PHONE** \_\_\_\_\_  
 71. **PRINT DATE** \_\_\_\_\_  
 72. **PRINT SIGNATURE** \_\_\_\_\_  
 73. **PRINT NAME** \_\_\_\_\_  
 74. **PRINT ADDRESS** \_\_\_\_\_  
 75. **PRINT CITY** \_\_\_\_\_  
 76. **PRINT STATE** \_\_\_\_\_  
 77. **PRINT ZIP** \_\_\_\_\_  
 78. **PRINT PHONE** \_\_\_\_\_  
 79. **PRINT DATE** \_\_\_\_\_  
 80. **PRINT SIGNATURE** \_\_\_\_\_  
 81. **PRINT NAME** \_\_\_\_\_  
 82. **PRINT ADDRESS** \_\_\_\_\_  
 83. **PRINT CITY** \_\_\_\_\_  
 84. **PRINT STATE** \_\_\_\_\_  
 85. **PRINT ZIP** \_\_\_\_\_  
 86. **PRINT PHONE** \_\_\_\_\_  
 87. **PRINT DATE** \_\_\_\_\_  
 88. **PRINT SIGNATURE** \_\_\_\_\_  
 89. **PRINT NAME** \_\_\_\_\_  
 90. **PRINT ADDRESS** \_\_\_\_\_  
 91. **PRINT CITY** \_\_\_\_\_  
 92. **PRINT STATE** \_\_\_\_\_  
 93. **PRINT ZIP** \_\_\_\_\_  
 94. **PRINT PHONE** \_\_\_\_\_  
 95. **PRINT DATE** \_\_\_\_\_  
 96. **PRINT SIGNATURE** \_\_\_\_\_  
 97. **PRINT NAME** \_\_\_\_\_  
 98. **PRINT ADDRESS** \_\_\_\_\_  
 99. **PRINT CITY** \_\_\_\_\_  
 100. **PRINT STATE** \_\_\_\_\_  
 101. **PRINT ZIP** \_\_\_\_\_  
 102. **PRINT PHONE** \_\_\_\_\_  
 103. **PRINT DATE** \_\_\_\_\_  
 104. **PRINT SIGNATURE** \_\_\_\_\_  
 105. **PRINT NAME** \_\_\_\_\_  
 106. **PRINT ADDRESS** \_\_\_\_\_  
 107. **PRINT CITY** \_\_\_\_\_  
 108. **PRINT STATE** \_\_\_\_\_  
 109. **PRINT ZIP** \_\_\_\_\_  
 110. **PRINT PHONE** \_\_\_\_\_  
 111. **PRINT DATE** \_\_\_\_\_  
 112. **PRINT SIGNATURE** \_\_\_\_\_  
 113. **PRINT NAME** \_\_\_\_\_  
 114. **PRINT ADDRESS** \_\_\_\_\_  
 115. **PRINT CITY** \_\_\_\_\_  
 116. **PRINT STATE** \_\_\_\_\_  
 117. **PRINT ZIP** \_\_\_\_\_  
 118. **PRINT PHONE** \_\_\_\_\_  
 119. **PRINT DATE** \_\_\_\_\_  
 120. **PRINT SIGNATURE** \_\_\_\_\_  
 121. **PRINT NAME** \_\_\_\_\_  
 122. **PRINT ADDRESS** \_\_\_\_\_  
 123. **PRINT CITY** \_\_\_\_\_  
 124. **PRINT STATE** \_\_\_\_\_  
 125. **PRINT ZIP** \_\_\_\_\_  
 126. **PRINT PHONE** \_\_\_\_\_  
 127. **PRINT DATE** \_\_\_\_\_  
 128. **PRINT SIGNATURE** \_\_\_\_\_  
 129. **PRINT NAME** \_\_\_\_\_  
 130. **PRINT ADDRESS** \_\_\_\_\_  
 131. **PRINT CITY** \_\_\_\_\_  
 132. **PRINT STATE** \_\_\_\_\_  
 133. **PRINT ZIP** \_\_\_\_\_  
 134. **PRINT PHONE** \_\_\_\_\_  
 135. **PRINT DATE** \_\_\_\_\_  
 136. **PRINT SIGNATURE** \_\_\_\_\_  
 137. **PRINT NAME** \_\_\_\_\_  
 138. **PRINT ADDRESS** \_\_\_\_\_  
 139. **PRINT CITY** \_\_\_\_\_  
 140. **PRINT STATE** \_\_\_\_\_  
 141. **PRINT ZIP** \_\_\_\_\_  
 142. **PRINT PHONE** \_\_\_\_\_  
 143. **PRINT DATE** \_\_\_\_\_  
 144. **PRINT SIGNATURE** \_\_\_\_\_  
 145. **PRINT NAME** \_\_\_\_\_  
 146. **PRINT ADDRESS** \_\_\_\_\_  
 147. **PRINT CITY** \_\_\_\_\_  
 148. **PRINT STATE** \_\_\_\_\_  
 149. **PRINT ZIP** \_\_\_\_\_  
 150. **PRINT PHONE** \_\_\_\_\_  
 151. **PRINT DATE** \_\_\_\_\_  
 152. **PRINT SIGNATURE** \_\_\_\_\_  
 153. **PRINT NAME** \_\_\_\_\_  
 154. **PRINT ADDRESS** \_\_\_\_\_  
 155. **PRINT CITY** \_\_\_\_\_  
 156. **PRINT STATE** \_\_\_\_\_  
 157. **PRINT ZIP** \_\_\_\_\_  
 158. **PRINT PHONE** \_\_\_\_\_  
 159. **PRINT DATE** \_\_\_\_\_  
 160. **PRINT SIGNATURE** \_\_\_\_\_  
 161. **PRINT NAME** \_\_\_\_\_  
 162. **PRINT ADDRESS** \_\_\_\_\_  
 163. **PRINT CITY** \_\_\_\_\_  
 164. **PRINT STATE** \_\_\_\_\_  
 165. **PRINT ZIP** \_\_\_\_\_  
 166. **PRINT PHONE** \_\_\_\_\_  
 167. **PRINT DATE** \_\_\_\_\_  
 168. **PRINT SIGNATURE** \_\_\_\_\_  
 169. **PRINT NAME** \_\_\_\_\_  
 170. **PRINT ADDRESS** \_\_\_\_\_  
 171. **PRINT CITY** \_\_\_\_\_  
 172. **PRINT STATE** \_\_\_\_\_  
 173. **PRINT ZIP** \_\_\_\_\_  
 174. **PRINT PHONE** \_\_\_\_\_  
 175. **PRINT DATE** \_\_\_\_\_  
 176. **PRINT SIGNATURE** \_\_\_\_\_  
 177. **PRINT NAME** \_\_\_\_\_  
 178. **PRINT ADDRESS** \_\_\_\_\_  
 179. **PRINT CITY** \_\_\_\_\_  
 180. **PRINT STATE** \_\_\_\_\_  
 181. **PRINT ZIP** \_\_\_\_\_  
 182. **PRINT PHONE** \_\_\_\_\_  
 183. **PRINT DATE** \_\_\_\_\_  
 184. **PRINT SIGNATURE** \_\_\_\_\_  
 185. **PRINT NAME** \_\_\_\_\_  
 186. **PRINT ADDRESS** \_\_\_\_\_  
 187. **PRINT CITY** \_\_\_\_\_  
 188. **PRINT STATE** \_\_\_\_\_  
 189. **PRINT ZIP** \_\_\_\_\_  
 190. **PRINT PHONE** \_\_\_\_\_  
 191. **PRINT DATE** \_\_\_\_\_  
 192. **PRINT SIGNATURE** \_\_\_\_\_  
 193. **PRINT NAME** \_\_\_\_\_  
 194. **PRINT ADDRESS** \_\_\_\_\_  
 195. **PRINT CITY** \_\_\_\_\_  
 196. **PRINT STATE** \_\_\_\_\_  
 197. **PRINT ZIP** \_\_\_\_\_  
 198. **PRINT PHONE** \_\_\_\_\_  
 199. **PRINT DATE** \_\_\_\_\_  
 200. **PRINT SIGNATURE** \_\_\_\_\_  
 201. **PRINT NAME** \_\_\_\_\_  
 202. **PRINT ADDRESS** \_\_\_\_\_  
 203. **PRINT CITY** \_\_\_\_\_  
 204. **PRINT STATE** \_\_\_\_\_  
 205. **PRINT ZIP** \_\_\_\_\_  
 206. **PRINT PHONE** \_\_\_\_\_  
 207. **PRINT DATE** \_\_\_\_\_  
 208. **PRINT SIGNATURE** \_\_\_\_\_  
 209. **PRINT NAME** \_\_\_\_\_  
 210. **PRINT ADDRESS** \_\_\_\_\_  
 211. **PRINT CITY** \_\_\_\_\_  
 212. **PRINT STATE** \_\_\_\_\_  
 213. **PRINT ZIP** \_\_\_\_\_  
 214. **PRINT PHONE** \_\_\_\_\_  
 215. **PRINT DATE** \_\_\_\_\_  
 216. **PRINT SIGNATURE** \_\_\_\_\_  
 217. **PRINT NAME** \_\_\_\_\_  
 218. **PRINT ADDRESS** \_\_\_\_\_  
 219. **PRINT CITY** \_\_\_\_\_  
 220. **PRINT STATE** \_\_\_\_\_

spms DMA	2741	-2
spms II	28	-1
V	540	-1
spms	38	-1
onds	742	-1
onic Technology	57	-1
Civils	27	-1
V	23	-1
	528	-1
	147	-1
	61	-1
	118	-1
SEC	406	-1

**EXTRACTIVE INDUSTRIES - Cont**[illegible]

Gold Mining Assoc. Ad.	17.5	-	21.5	17.5
Gold Kiosk Ad.	7.5	+2	8.0	4.0
Gold Mining Assoc. Ad.	17.5	-	18.5	10.5

FOOD PRODUCERS	
100%	100%
99%	99%
98%	98%
97%	97%
96%	96%
95%	95%
94%	94%
93%	93%
92%	92%
91%	91%
90%	90%
89%	89%
88%	88%
87%	87%
86%	86%
85%	85%
84%	84%
83%	83%
82%	82%
81%	81%
80%	80%
79%	79%
78%	78%
77%	77%
76%	76%
75%	75%
74%	74%
73%	73%
72%	72%
71%	71%
70%	70%
69%	69%
68%	68%
67%	67%
66%	66%
65%	65%
64%	64%
63%	63%
62%	62%
61%	61%
60%	60%
59%	59%
58%	58%
57%	57%
56%	56%
55%	55%
54%	54%
53%	53%
52%	52%
51%	51%
50%	50%
49%	49%
48%	48%
47%	47%
46%	46%
45%	45%
44%	44%
43%	43%
42%	42%
41%	41%
40%	40%
39%	39%
38%	38%
37%	37%
36%	36%
35%	35%
34%	34%
33%	33%
32%	32%
31%	31%
30%	30%
29%	29%
28%	28%
27%	27%
26%	26%
25%	25%
24%	24%
23%	23%
22%	22%
21%	21%
20%	20%
19%	19%
18%	18%
17%	17%
16%	16%
15%	15%
14%	14%
13%	13%
12%	12%
11%	11%
10%	10%
9%	9%
8%	8%
7%	7%
6%	6%
5%	5%
4%	4%
3%	3%
2%	2%
1%	1%
0%	0%

Product 大華 信

Investment	Notes	Price	+ Or -	%
Approved by the Federal Reserve				
2nd		445		47
3rd		110		
4th		100		
5th		210		
6th		110		
7th		110		
8th		110		
9th		110		
10th		110		
11th		110		
12th		110		
13th		110		
14th		110		
15th		110		
16th		110		
17th		110		
18th		110		
19th		110		
20th		110		
21st		110		
22nd		110		
23rd		110		
24th		110		
25th		110		
26th		110		
27th		110		
28th		110		
29th		110		
30th		110		
31st		110		
32nd		110		
33rd		110		
34th		110		
35th		110		
36th		110		
37th		110		
38th		110		
39th		110		
40th		110		
41st		110		
42nd		110		
43rd		110		
44th		110		
45th		110		
46th		110		
47th		110		
48th		110		
49th		110		
50th		110		
51st		110		
52nd		110		
53rd		110		
54th		110		
55th		110		
56th		110		
57th		110		
58th		110		
59th		110		
60th		110		
61st		110		
62nd		110		
63rd		110		
64th		110		
65th		110		
66th		110		
67th		110		
68th		110		
69th		110		
70th		110		
71st		110		
72nd		110		
73rd		110		
74th		110		
75th		110		
76th		110		
77th		110		
78th		110		
79th		110		
80th		110		
81st		110		
82nd		110		
83rd		110		
84th		110		
85th		110		
86th		110		
87th		110		
88th		110		
89th		110		
90th		110		
91st		110		
92nd		110		
93rd		110		
94th		110		
95th		110		
96th		110		
97th		110		
98th		110		
99th		110		
100th		110		


**Rockwell**

## FOOD PRODUCERS - Cont.

**FOOD PRODUCTIONS - Cont.**

Power MW	230	+14
Wind Blasts	212	-1

Category	Item	Price	High	Low	Change
HEALTH CARE	Health Care	100	100	100	0
	Health Insurance	100	100	100	0
	Health Services	100	100	100	0
	Health Products	100	100	100	0
WORLD DISTRIBUTION	World Distribution	100	100	100	0
	World Distribution	100	100	100	0
	World Distribution	100	100	100	0
	World Distribution	100	100	100	0

UK	70
UK	11

[illegible]

## HOUSEHOLD GOODS

[illegible]

## INSURANCE

[illegible]

## INVESTMENT TRUSTS

[illegible]

### INVESTMENT TRUSTS - Cont.

[illegible][illegible]

## INV TRUSTS SPLIT CAPITAL

[illegible]

صبرنا من الامل



**LONDON SHARE SERVICE****INV TRUSTS SPLIT CAPITAL - Cont.**[illegible]**LEISURE & HOTELS - Cont.**

**Life Assurance**

Life insurance is a contract between a policyholder and an insurance company. The policyholder pays a premium, and the insurance company agrees to pay a sum of money to the policyholder's beneficiaries upon the policyholder's death. Life insurance is a way to protect your family's financial future.

**Life Insurance Policies**

There are several types of life insurance policies, including:

- Term Life Insurance: Provides coverage for a specific period of time, usually 10, 20, or 30 years. It is the most affordable type of life insurance.
- Whole Life Insurance: Provides coverage for the rest of your life. It is more expensive than term life insurance but also builds cash value over time.
- Universal Life Insurance: Provides coverage for the rest of your life and allows you to adjust your premium payments and death benefit.
- Variable Life Insurance: Provides coverage for the rest of your life and allows you to invest the cash value in various investment options.

**Life Insurance and Your Family**

Life insurance is a crucial part of your financial plan. It can help you protect your family's financial future by providing a source of income in the event of your death. If you are considering life insurance, it is important to consult with a financial advisor to determine the right policy for your needs.

### PAPER, PACKAGING & PRINTING

PROPERTY		PHARMACEUTICALS	
1	100	1	100
2	100	2	100
3	100	3	100
4	100	4	100
5	100	5	100
6	100	6	100
7	100	7	100
8	100	8	100
9	100	9	100
10	100	10	100
11	100	11	100
12	100	12	100
13	100	13	100
14	100	14	100
15	100	15	100
16	100	16	100
17	100	17	100
18	100	18	100
19	100	19	100
20	100	20	100
21	100	21	100
22	100	22	100
23	100	23	100
24	100	24	100
25	100	25	100
26	100	26	100
27	100	27	100
28	100	28	100
29	100	29	100
30	100	30	100
31	100	31	100
32	100	32	100
33	100	33	100
34	100	34	100
35	100	35	100
36	100	36	100
37	100	37	100
38	100	38	100
39	100	39	100
40	100	40	100
41	100	41	100
42	100	42	100
43	100	43	100
44	100	44	100
45	100	45	100
46	100	46	100
47	100	47	100
48	100	48	100
49	100	49	100
50	100	50	100
51	100	51	100
52	100	52	100
53	100	53	100
54	100	54	100
55	100	55	100
56	100	56	100
57	100	57	100
58	100	58	100
59	100	59	100
60	100	60	100
61	100	61	100
62	100	62	100
63	100	63	100
64	100	64	100
65	100	65	100
66	100	66	100
67	100	67	100
68	100	68	100
69	100	69	100
70	100	70	100
71	100	71	100
72	100	72	100
73	100	73	100
74	100	74	100
75	100	75	100
76	100	76	100
77	100	77	100
78	100	78	100
79	100	79	100
80	100	80	100
81	100	81	100
82	100	82	100
83	100	83	100
84	100	84	100
85	100	85	100
86	100	86	100
87	100	87	100
88	100	88	100
89	100	89	100
90	100	90	100
91	100	91	100
92	100	92	100
93	100	93	100
94	100	94	100
95	100	95	100
96	100	96	100
97	100	97	100
98	100	98	100
99	100	99	100
100	100	100	100

**PROPERTY - Cont.**

	Notes	Price
Alfa Romeo	X	250
BMW	X	250
Chrysler	X	250
Ford	X	250
General Motors	X	250
Jeep	X	250
Lincoln	X	250
Mercury	X	250
Pontiac	X	250
Volvo	X	250

### RETAILERS, FORD

	Notes	Price
Alfa Romeo	X	110
BMW	X	110
Chrysler	X	110
Ford	X	110
General Motors	X	110
Jeep	X	110
Lincoln	X	110
Mercury	X	110
Pontiac	X	110
Volvo	X	110

### RETAILERS, GM

	Notes	Price
Alfa Romeo	X	110
BMW	X	110
Chrysler	X	110
Ford	X	110
General Motors	X	110
Jeep	X	110
Lincoln	X	110
Mercury	X	110
Pontiac	X	110
Volvo	X	110

## TELECOMMUNICATIONS

[illegible]

**AIM - Cont.**

[illegible]

## OTHER INVESTMENT TRUSTS

[illegible]

## OIL EXPLORATION & PRODUCTION

	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	

## INVESTMENT COMPANIES

[illegible]

## IL INTEGRATED

[illegible]

## OTHER FINANCIAL

[illegible]

**FIGURE 4. NOTE 9**

[illegible]

**By meeting customer needs,  
Rockwell has become a world leader in  
components and systems for cars,  
trucks and trailers.**



## SUPPORT SERVICES

[illegible]

## WATER

**Archie**  
**Brian Winter**  
**Cambridge West**  
**Cambridge W**  
**Chester**  
**Doo Valley**  
**East Surrey**  
**EW**  
**Hampshire**  
**River**  
**Suffolk**  
**Trent**  
**Wiltshire**  
**Yorkshire**

**AIM**

[illegible]

## GUIDE TO LONDON SHARE OFFERINGS

[illegible]



## LONDON STOCK EXCHANGE

## MARKET REPORT

## Footsie manages seventh straight gain

By Philip Coggan, Markets Editor

The UK stock market succumbed to the August holiday spirit yesterday, with share prices drifting sideways in modest volume. The FT-SE 100 index traded in a range of just 14 points during the day.

Nevertheless, the leading index recorded its seventh consecutive gain, albeit only a 0.3 point rise to 3,811.4.

After all the spurious bid rumours that have recently been circulating, it was almost a relief to see an actual merger - ironically one that few expected.

The tie-up between United

Friendly and Refuge Assurance was seen as a further step towards the consolidation of the insurance sector, where there is scope for considerable cost savings. But traders had previously been looking at other candidates in the sector, notably Guardian Royal Exchange, as merger or bid targets.

The deal pushed up United Friendly's shares by 14 per cent, gave a lift to other small insurance groups such as London & Manchester and enabled the FT-SE Mid-250 index to outperform Footsie on the day, the junior benchmark managed a 9.6 point rise to 4,318.6.

Otherwise, there was little to inspire investors. Wall Street provided some support at the start - after a 22 point gain in the Dow Jones Industrial Average on Wednesday - but the US market drifted lower when it opened yesterday, and the Dow had dropped by around 26 points by the close of London trading.

The "bid rumour of the day" was a revived hope that someone might bid for Schroders, the merchant bank and asset manager. But speculators will be hoping that the story has more staying power than Wednesday's rumour that Reed might bid for Reuters or Pearson. In the event, Reed

revealed the £100m purchase of Talley, the specialist publisher.

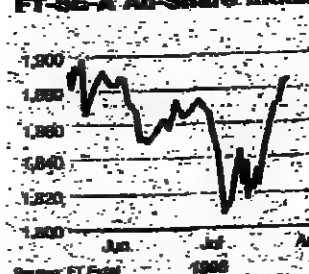
"At a time when there is no news around, people are being more than usually creative. Any and every company that has been mentioned as a bid candidate is being put forward," says Mr Paul Walton, UK strategist at Goldman Sachs.

"Our rally in the last 10 days has been inspired by Wall Street," he adds "but we're in a trading range of 3,650-3,850 and we aren't going through the top of it in my view. The equity market is fairly expensive, there is political risk and most market participants are on holiday."

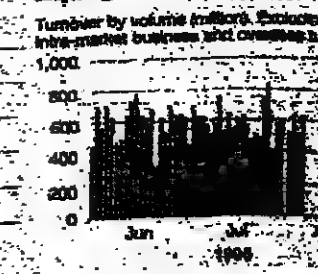
Mr Ian Williams, UK equity strategist at Panmure Gordon is also downbeat, saying that "the recent run seems a bit overdone. It is a reflection of tight market conditions and an over-reaction to some stock specific stories. In the second half of the year, political worries will become more severe and the disagreement between the chancellor and the Bank governor will come to the fore."

Volume slipped back to holiday levels yesterday, with 638.3m shares traded by the 8pm cut-off. The value of retail business was £2.5m, the second successive day to top £2m.

## FT-SE ALL-SHARE INDEX



## Equity shares/Traded



## Indices and ratios

FT-SE 100	3811.4	+0.3
FT-SE Mid 250	4318.6	+9.6
FT-SE 100 P/E	1907.0	+1.0
FT-SE All-Share	1804.43	+2.85
FT-SE All-Share yield	3.91	3.92

## FT Ordinary Index

FT Ordinary Index	2798.4	+5.6
FT-SE Non Fin P/E	17.09	18.84
FT-SE 100 P/E Jul	3818.0	+1.0
10 yr GYR yield	7.76	7.76
Long gilts/yield ratio	2.08	2.08

## Best performing sectors

1 Diversified Industrials	+2.8
2 Gas Distribution	+2.2
3 Banks/Merchants	+2.2
4 Support Services	+2.1
5 Distributions	+0.7

## Worst performing sectors

1 Tobacco	-1.3
2 Life Assurance	-0.3
3 Leisure & Hotels	-0.2
4 Textiles & Apparel	-0.2
5 Oil Integrated	-0.6

## Hanson tops the charts

Conglomerates bounced back, with a number of leading stocks moving up sharply to make some amends for a very drab recent run by the sector.

Hanson, which has lagged the market by more than 20 per cent this year, stormed to first place in the Footsie performance charts and BTR and Cookson also found ready buyers.

Cookson shares latched on to hopes of good news from the US book-to-bill ratio for semiconductor, long seen as a key indicator of demand trends in the electronics industry.

Having touched a recent low of 0.75 in May, the ratio has been slowly improving in recent months. The betting yesterday was that the July figure - due out after London market hours - would show further steady gains over the 0.81 of June.

Cookson jumped 6% to 286p. Hanson climbed 9% to 166p, in 12m trading, after Kleinwort Benson put out a positive note, urging clients to buy on a 12-month view.

The broker remains at the top end of the City range of Hanson sum-of-the-parts calculations at 193p, and describes the stock as a good long term buy.

Rounding off a strong showing by the sector, BTR rose 9% to 285p. Tomkins,

buoyed lately by good news on recent acquisition Gas Rubber, came off 7 to 262p.

## Gas rebounds

British Gas, which fell precipitously earlier this year on the back of regulatory scares, clawed back above the 23 mark yesterday in the day's heaviest volume.

A number of brokers have been adopting a more favourable stance on the stock lately, and yesterday sentiment was given a hefty push by a reiterated buy note from SGST.

Regulator Ofgas is due to announce final price proposals for Gas's TRANSCO pipeline operations within the next two weeks. Ms Irene Himona, SGST energy analyst, feels that Ofgas's preliminary draconian rulings could well be moderated.

Gas shares came down from 250p to 170p between mid-April and mid-May. Yesterday they gained 5 to 202p in turnover of 14m.

Life insurance shares, a traditionally sleepy sector, sprang into action following news of the agreed merger between United Friendly and Refuge.

United Friendly, up 105 to 88p, ended at the top of the FT-SE Mid 250 rankings while hopes for further corporate activity in the sector hoisted London & Manchester 38 to 351p and Bristol 10 to 763p.

Refuge came off 22 to 408p, as marketmakers brought share prices into line with

the views of the consulting actuaries to the merger of the two companies' so-called embedded values. The big talking point in the leisure sector was Rank Organisation, which tumbled 27 to 441p, as investors reacted negatively to the strategic review, as well as to changes to accounting policies, which resulted in pre-tax profits of £128m against £444m in the same period last year.

Analysts, who revised their forecasts, were divided as to whether the restructuring would be positive in the medium to long term. One said the premium rating for the stock still overvalued the fundamental business.

Shares in Reed International, the UK arm of Reed Elsevier, the Anglo-Dutch publishing group, fell 5 to 114p after interim results in line with forecasts.

Analysts said the stock had risen in the last few days and the market may have been slightly disappointed that there had not been a substantial acquisition.

However Reed's £100.5m purchase of Talley Publishing from United News & Media was described by analysts as a rare deal - where both sides could be seen to benefit.

Ms Laura Tibbitts of Panmure Gordon said the deal made financial sense for United, which climbed 23p to 679p. While the purchase price was not cheap for Reed, there were considerable synergistic benefits.

Rentokil had another strong day, advancing 16 to 420p for a near 7 per cent gain over the last two days. The support services group puts out first half figures on August 22 and a rally ahead of a results statement.

Kleinwort Benson's very solid performance within the half-year returns from Dresdner Bank of Germany supplied the trading optimism. Kleinwort's pre-tax net income on equity jumped from 14.4 to 20 per cent as profits broadly doubled.

"It's plainly been a good opening six months for the London-based merchant bank," said one analyst yesterday. He was more guarded on the takeover outlook for Schroders.

"These rumours resurface every so often. Schroders is 48 per cent owned by family interests, and it's a thin skin market to trade in," he said. The shares rose 45 to 1238p.

Pricer, which last month pulled out of takeover talks with computer rival Amrad, shot forward on the back of a new takeover story. This time the rumour was tipping a bid from Sharp, the Japanese electronics giant.

Shares in Pricer moved up

30 at the outset but eventually closed with a gain of 23 to 382p. Brokers reported that Pricer had no knowledge of an approach from Sharp.

Among transport shares, Mersey Docks moved up strongly after a recommendation from UBS ahead of the company's interim results later this month. The stock added 8p to 377p.

Kleinwort Benson reiterated its positive stance on the food retailing sector, with J. Sainsbury, which dropped 5 to 386p, its least favoured stock. The broker upgraded its current year forecast for Tesco, from 575m to 574m, on the basis of relatively solid trading.

Tesco strengthened 2 to 389p.

Schroders, the independent merchant bank, moved up strongly on vague takeover talk plus trading optimism ahead of next month's interim statement.

Kleinwort Benson's very solid performance within the half-year returns from Dresdner Bank of Germany supplied the trading optimism. Kleinwort's pre-tax net income on equity jumped from 14.4 to 20 per cent as profits broadly doubled.

"It's plainly been a good opening six months for the London-based merchant bank," said one analyst yesterday. He was more guarded on the takeover outlook for Schroders.

"These rumours resurface every so often. Schroders is 48 per cent owned by family interests, and it's a thin skin market to trade in," he said. The shares rose 45 to 1238p.

Pricer, which last month pulled out of takeover talks with computer rival Amrad, shot forward on the back of a new takeover story. This time the rumour was tipping a bid from Sharp, the Japanese electronics giant.

Shares in Pricer moved up

30 at the outset but eventually closed with a gain of 23 to 382p. Brokers reported that Pricer had no knowledge of an approach from Sharp.

Among transport shares, Mersey Docks moved up strongly after a recommendation from UBS ahead of the company's interim results later this month. The stock added 8p to 377p.

Kleinwort Benson reiterated its positive stance on the food retailing sector, with J. Sainsbury, which dropped 5 to 386p, its least favoured stock. The broker upgraded its current year forecast for Tesco, from 575m to 574m, on the basis of relatively solid trading.

Tesco strengthened 2 to 389p.

Schroders, the independent merchant bank, moved up strongly on vague takeover talk plus trading optimism ahead of next month's interim statement.

Kleinwort Benson's very solid performance within the half-year returns from Dresdner Bank of Germany supplied the trading optimism. Kleinwort's pre-tax net income on equity jumped from 14.4 to 20 per cent as profits broadly doubled.

"It's plainly been a good opening six months for the London-based merchant bank," said one analyst yesterday. He was more guarded on the takeover outlook for Schroders.

"These rumours resurface every so often. Schroders is 48 per cent owned by family interests, and it's a thin skin market to trade in," he said. The shares rose 45 to 1238p.

Pricer, which last month pulled out of takeover talks with computer rival Amrad, shot forward on the back of a new takeover story. This time the rumour was tipping a bid from Sharp, the Japanese electronics giant.

Shares in Pricer moved up

## FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LFFB) £25 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE MID 250 INDEX FUTURES (LFFB) £10 per full index point	
Open	Settle
4318.6	4318.6
4318.6	4318.6
4318.6	4318.6
4318.6	4318.6

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

EURO STYLE FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4


FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

FT-SE 100 INDEX OPTION (LFFB) £10 per full index point	
Open	Settle
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4
3811.4	3811.4

2.14	1034.91	3.01	2.55	16.23	22.75
				</	



## WORLD STOCK MARKETS



Money  
Talks In Asia

We speak Asia's language.  
Peregrine is a leader in Asian corporate  
and project finance, direct investment  
and asset management.

**PEREGRINE**  
*Asian focus. global distribution.*

Hong Kong Head Office 332 2226 1555 London Office 44 71 565 1245  
New York Office 212 563 5920 San Francisco Office 415 751 5920

## US INDICES

**NOTES** - Prices on this page are as quoted on the individual exchanges and are money bid/asked prices. Calendar year data and low, 4 dealings suspended. Ex. declined, ex. scrip issue, ex. rights, ex. Ex. 1. Price in US \$.

S&P 500		
Sep	666.25	668.1

[illegible]



هكذا من الأهل



**NASDAQ NATIONAL MARKET**

## AMEX PRICES

Have your FT hand delivered in

# Norway.

Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day. Hand delivery services are available for all subscribers in the business centres of Bergen, Oslo, Stavanger and Trondheim. Please call +46 8 791 23 45 for more information.

Financial Times. World Business Newspaper.



# US equities softer in midday trade

## Wall Street

US shares were mostly lower at midsession as the equity market gave back some of the gains posted in the past two weeks, writes Lisa Branstetter in New York.

At 1 pm the Dow Jones Industrial Average was off 32.55 at 5,686.12, and the more broadly based Standard & Poor's 500 had lost 2.87 at 661.29.

The American Stock Exchange composite was up 0.62 at 569.56. Volume on the NYSE was 195m shares.

The Nasdaq composite also gave up recent gains, slipping 2.05 at 1,139.06.

Since July 29, the Dow had added 284 points, and the Nasdaq 75 points as both markets regained their footing after sharp weakness in June and early July.

Bonds were modestly weaker as the Treasury market prepared for an afternoon auction of \$10bn in 30-year notes.

In individual shares, Procter & Gamble, which is a component of the Dow, slipped 3/4 of 1 percent at \$88.50, even though the consumer products company reported better than expected fourth quarter earnings of 77 cents per share.

AMR, parent company of American Airlines, added

slipping 2.05 at 1,139.06.

Since July 29, the Dow had added 284 points, and the Nasdaq 75 points as both markets regained their footing after sharp weakness in June and early July.

Bonds were modestly weaker as the Treasury market prepared for an afternoon auction of \$10bn in 30-year notes.

In individual shares, Procter & Gamble, which is a component of the Dow, slipped 3/4 of 1 percent at \$88.50, even though the consumer products company reported better than expected fourth quarter earnings of 77 cents per share.

AMR, parent company of American Airlines, added

slipping 2.05 at 1,139.06.

Since July 29, the Dow had added 284 points, and the Nasdaq 75 points as both markets regained their footing after sharp weakness in June and early July.

Bonds were modestly weaker as the Treasury market prepared for an afternoon auction of \$10bn in 30-year notes.

In individual shares, Procter & Gamble, which is a component of the Dow, slipped 3/4 of 1 percent at \$88.50, even though the consumer products company reported better than expected fourth quarter earnings of 77 cents per share.

AMR, parent company of American Airlines, added

slipping 2.05 at 1,139.06.

Since July 29, the Dow had added 284 points, and the Nasdaq 75 points as both markets regained their footing after sharp weakness in June and early July.

Bonds were modestly weaker as the Treasury market prepared for an afternoon auction of \$10bn in 30-year notes.

In individual shares, Procter & Gamble, which is a component of the Dow, slipped 3/4 of 1 percent at \$88.50, even though the consumer products company reported better than expected fourth quarter earnings of 77 cents per share.

AMR, parent company of American Airlines, added

slipping 2.05 at 1,139.06.

Since July 29, the Dow had added 284 points, and the Nasdaq 75 points as both markets regained their footing after sharp weakness in June and early July.

Bonds were modestly weaker as the Treasury market prepared for an afternoon auction of \$10bn in 30-year notes.

In individual shares, Procter & Gamble, which is a component of the Dow, slipped 3/4 of 1 percent at \$88.50, even though the consumer products company reported better than expected fourth quarter earnings of 77 cents per share.

# Helsinki, Copenhagen reach new 1996 highs

Two out of the four main Nordic markets hit new 1996 highs on the day. HELSINKI was the first to reach its peak, followed by COPENHAGEN, closing early, in homage to the recent strength of the Dow.

In Finland and abroad, analysts decided that a 56 per cent drop in second quarter profits at Nokia, allied to a return to profits at its mobile phones unit, was excellent news and the telecom group hit FM183 before closing FM145.00, or 8.8 per cent, higher at FM178.50.

Stocks turned bullish almost across the board, and the Hex index rose 57.50, or 2.85 per cent, to a new 1996 high of 2,072.15. Turnover was some FM600m compared with a July daily average of FM320m.

In the Danish capital, the KFX index rose 0.69 to 118.41, up 11.7 per cent from its low for the year compared with a gain of 27.7 per cent for its more volatile Finnish counterpart.

STOCKHOLM, meanwhile, saw the ADAX index rise 0.69 to 1,962.7, well off its 1996 best, Ericsson responded to the Nokia news, its B shares closing SKr3 higher at SKr141, but the leading blue chips were mixed, with Astra A down SKr3 at SKr277 and Volvo B SKr1 lower at SKr143.

## ASIA PACIFIC

### Nikkei recovers 1.2% on gains in high-techs

#### Tokyo

Wall Street's high-tech rally lifted Japanese semiconductor-related stocks and the Nikkei average rose 1.2 per cent, writes Emilio Terazono in Tokyo.

The 225 index closed 253.72 higher at 20,731.31 after trading between 20,531.45 and 20,772.11. Gains in export-oriented, high-technology issues were also encouraged by a decline in the yen.

The Topix index of all first section stocks rose 10.46 to 1,578.90 and the Nikkei 300 by 1.98 to 289.55. Advances led declines by 683 to 358 with 177 unchanged.

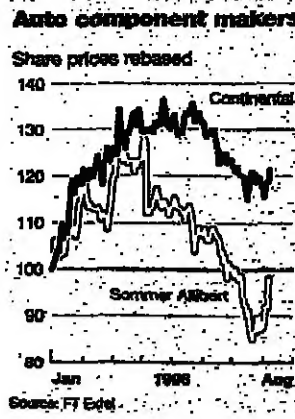
In London, the ISE/Nikkei 50 index rose 2.50 to 1402.51. Volume totalled 297m shares against 277m in Tokyo, where market participants had become increasingly worried about the death of activity: the daily figure in July averaged 298m shares, the lowest in 13 months; in August, it had remained below 300m, with the exception of one session.

Between January and June, daily average volume totalled 400m shares, but the subsequent retreat by overseas investors activity has caused Japanese institutions to refrain from active trading.

In high-tech stocks, meanwhile, NEC gained Y30 to Y1,140, Hitachi Y5 to Y1,000 and Toshiba Y13 to Y718. Carmakers were supported by the dollar's rise against the yen with Toyota Motor putting on Y30 to Y2,640 and Honda Y20 to Y2,540.

Arbitrage-linked buying helped banks. Dai-ichi Kangyo Bank rose Y20 to Y1,830, and Sumitomo Bank Y20 to Y1,825.

Speculative stocks were actively traded by individual investors. Tokai Kogyo dropped Y9 to Y591 and Nichiboshi, the non-bank financial institution, by Y59



Auto component makers share prices rebounded

The outstanding share price move of the day came in ABB, on a report that the Swiss arm of the multinational would distribute Sfr450m to shareholders; the Swedish share hit SKr700, up SKr30 at one point, but fell back to SKr718 when Swedish ABB said that it would not follow suit.

FRANKFURT hit profit taking, sold defensive stocks and bought a few cyclical as the Dax index closed 5.78 lower at an Ibis-indicated 2,584.63.

Turnover was flat at DM5.8bn. The dollar was stronger through most of the day, and chemicals benefited with BASF, in particular, up 85 ppg at DM41.21; but Continental, the tyre maker,

denied takeover talk and closed 3 ppg lower at DM24.52 after an early flurry.

All of the big five banks, and the two big insurers lost ground, with Bayernverein off 84 ppg at DM53.16 and Dresdner 51 ppg lower at DM41.04; in utilities, Veba and Viag shed DM2.03 at DM76.74, and DM9.15 at DM560.50 respectively; and in retailers, Karstadt closed DM8.50 lower at DM543.50.

Among medium-caps, Computer 2000, a Viag subsidiary, fell another DM23 to a new 1996 low of DM293 after saying this week that it expected to pass its dividend.

Bankgesellschaft Berlin, Germany's sixth largest bank and one which has seen none of the recent strength in sector share prices, slid 55 ppg to DM31, after a 39 per cent drop in first half profits.

PARIS saw significant price movements from Accor, Promodes and Sommer-Alibert, among others, as the CAC-40 index added 0.68 to 1,997.42 in turnover of FF2bn.

Sommer-Alibert benefited from broker upgrades following the release of better-than-expected half year sales data. The stock soared by FF6.80, or 5.6 per cent, to FF127.80.

Accor lost FF16, or 2.5 per cent, to FF624 while Promodes fell FF18, or 1.4 per cent, to FF1,302, after the retailer reported first half sales growth that disappointed analysts.

Roussel Uclaf, meanwhile, was unchanged at FF1,138. The stock held firm in spite of downgrades from Goldman Sachs and HSBC James Capel. Goldman, which cut its rating from market outperformer to market performer, said that its change of heart had arisen from the company's weaker than expected first half results which came out earlier in the week. HSBC James Capel thought that earnings growth was likely to pick up again during the second half of the year because of the company's continuing cost reduction programme. The UK-based broker also noted that the shares remained more than 40 per cent up on the year to date.

AMSTERDAM busied itself on news of a AS967m share placement with the Kerry Group, based in Hong Kong. Kerry agreed to pay \$214.51 a share for 46m Coca-Cola Amatil shares, a 9.3 per cent equity stake.

MANILA edged lower, the composite index losing 16.03 to 3,112.79.

Central Azucarera Don Pedro, the sugar manufacturer, which was making its market debut, closed at 5 pesos, a discount of 85 cents to its offer price.

TAIPEI moved up ahead of a cut in the rediscount rate which was announced by the central bank after the close. The weighted index rose 80.47 to 6,341.93 in turnover of NT\$5.4bn; both hit five-week highs.

Banks rose by 1.4 per cent, and the electronic and plastics sectors by 2.4 per cent and 2.5 per cent respectively, with analysts seeing an outlook as the key attraction.

BOMBAY extended its own limited-range volatility, losing a percentage point after a 1.6 per cent gain on Wednesday. There was selective buying by foreign funds, but no follow through support, and a late sell-off left the BSE 30-share index 34.38 lower at 3,509.18.

PAKISTAN was worried by the possibility of protests in the city by opposition political parties.

## FT-SE Actuaries Share Indices

Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3	Aug 2	Aug 1
Hourly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00
FT-SE Actuaries 100	1641.74	1642.53	1643.54	1643.91	1644.29	1644.76	1644.14
FT-SE Actuaries 200	1701.15	1702.29	1703.06	1703.74	1704.48	1704.37	1703.28

Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3	Aug 2	Aug 1
FT-SE Actuaries 100	1641.74	1642.53	1643.54	1643.91	1644.29	1644.76	1644.14
FT-SE Actuaries 200	1701.15	1702.29	1703.06	1703.74	1704.48	1704.37	1703.28

cent, to FF624 while Promodes fell FF18, or 1.4 per cent, to FF1,302, after the retailer reported first half sales growth that disappointed analysts.

Roussel Uclaf, meanwhile, was unchanged at FF1,138. The stock held firm in spite of downgrades from Goldman Sachs and HSBC James Capel. Goldman, which cut its rating from market outperformer to market performer, said that its change of heart had arisen from the company's weaker than expected first half results which came out earlier in the week. HSBC James Capel thought that earnings growth was likely to pick up again during the second half of the year because of the company's continuing cost reduction programme. The UK-based broker also noted that the shares remained more than 40 per cent up on the year to date.

AMSTERDAM busied itself on news of a AS967m share placement with the Kerry Group, based in Hong Kong. Kerry agreed to pay \$214.51 a share for 46m Coca-Cola Amatil shares, a 9.3 per cent equity stake.

MANILA edged lower, the composite index losing 16.03 to 3,112.79.

Central Azucarera Don Pedro, the sugar manufacturer, which was making its market debut, closed at 5 pesos, a discount of 85 cents to its offer price.

TAIPEI moved up ahead of a cut in the rediscount rate which was announced by the central bank after the close. The weighted index rose 80.47 to 6,341.93 in turnover of NT\$5.4bn; both hit five-week highs.

Banks rose by 1.4 per cent, and the electronic and plastics sectors by 2.4 per cent and 2.5 per cent respectively, with analysts seeing an outlook as the key attraction.

BOMBAY extended its own limited-range volatility, losing a percentage point after a 1.6 per cent gain on Wednesday. There was selective buying by foreign funds, but no follow through support, and a late sell-off left the BSE 30-share index 34.38 lower at 3,509.18.

PAKISTAN was worried by the possibility of protests in the city by opposition political parties.

The KSE index fell 17.89 to 1,497.94. Marches were being organised against the 1996/97 budget proposals of the prime minister, Ms Benazir Bhutto.

SHANGHAI reported a strong inflow of overseas money on the imminent prospect of an interest rate cut, and the B share index rose 0.78, or 1.5 per cent, to 52,701 in turnover of \$8.4m.

Shanghai China International Travel Service was the share price star, rising \$0.036, or 1.1 per cent, to \$0.360 in 11m shares; Shanghai Huili was the most active stock, trading in 7.4m shares as it rose \$0.010, or 4.6 per cent, to \$0.226.

## Caution in São Paulo

Midsession activity in the region's markets was lacking in excitement.

In SAO PAULO, the market was cautious ahead of options settlement which was expected in the next week. Meanwhile, many investors were also waiting for second quarter results from Telebras, the telecommunications group. At midday, the Bovespa index was down 189 at 81,463, with Telebras off 30 cents at R\$81.33.

Garantia, a leading domestic broker, yesterday downgraded Telebras from buy to hold, in light of pricing pressure that may arise from proposals to allow private sector operation of the cellular telephone service.

MEXICO CITY was modestly lower, with the IPC index down 13.87 at 3,175.12. BUENOS AIRES was muted as a 24 hour general strike cast its shadow on the equity market. The Merval index was off 2.74 at 550.06.

Rate fears hit S Africa

Rumours that there could be a rise in interest rates afflicted equity trading in Johannesburg and most shares closed the session at or near their weakest levels.

Dealers said an assurance from the central reserve bank governor, later in the session, that there would not be a rate rise had done little to dispel nervousness.

There was a market rumour that a rise in rates could be as much as two percentage points.

An uninspiring bullion price and foreigners' absence from the market shaved almost 1.5 per cent off the gold shares index.

The overall index lost 55.2 to 6,665.9, industrials fell 49.3 to 7,903.7 and the gold index was off 26.5 or 1.5 per cent at 1,782.6.

De Beers fell R2.50 to R129.50, bringing its loss on the week to 5 per cent.

The market will be closed today for the Women's Day national holiday.

FT/SE ACTUARIES WORLD INDICES

Copyright © 1996 by International Limited, Goldman, Sachs and Co. and Standard & Poor's. All rights reserved. "FTSE Actuaries" is a joint trademark of The Financial Times Limited and Standard & Poor's. All prices were unavailable for this edition.